

## Risk and Opportunity Score Movement over the last five Quarters

Residual score at the end of each Quarter is shown in brackets

Risk/ Opportunity	Quarter 3 2019/20	Quarter 4 2019/20	Quarter 1 2020/21	Quarter 2 2020/21	Quarter 3 2020/21
CR 07	Amber (6)	Amber (6)	Amber (6)	Amber (6)	Amber (6)
CR 12	Green (4)	Green (4)	Green (4)	Green (4)	Green (4)
CR 15	Amber (6)	Amber (6)	Amber (6)	Amber (6)	Amber (6)
CR 20	Amber (8)	Amber (8)	Amber (8)	Amber (8)	Amber (8)
CR 25	Red (9)	Red (9)	Red (9)	Red (9)	Red (9)
CR 27	Amber (6)	Amber (6)	Amber (6)	Red (9)	Red (9)
CR 29	Green (4)	Green (4)	Green (4)	Amber (6)	Amber (6)
CR 30	Green (3)	Green (3)	Green (3)	Green (3)	Green (3)
CR 32	Green (4)	Green (4)	Green (4)	Red (12)	Red (12)
CR 33	Amber (8)	Amber (8)	Amber (8)	Red (12)	Red (12)
CR 34	Green (4)	Green (4)	Green (4)	Green (4)	Green (4)
CR 36	Green (4)	Green (4)	Red (9)	Red (9)	Red (9)
CR 37	Amber (6)	Amber (6)	Red (9)	Red (12)	Red (12)
CR 38	N/A (Risk did not exist)	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)
CR 39	N/A (Risk did not exist)	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (8)	Amber (8)
CV 01	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (6)	Green (4)	Green (4)
CV 02	N/A (Risk did not exist)	N/A (Risk did not exist)	Red (12)	Red (16)	Red (16)
CV 03	N/A (Risk did not exist)	N/A (Risk did not exist)	Red (12)	Red (16)	Red (16)
CV 04	N/A (Risk did not exist)	N/A (Risk did not exist)	Red (12)	Red (12)	Red (12)
CV 06	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (2)	Green (3)	Green (2)
CV 07	N/A (Risk did not exist)	N/A (Risk did not exist)	Red (9)	Red (9)	Red (9)
CV 08	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (6)	Red (9)	Red (9)
CV 09	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (6)	Red (9)	Red (9)
CV 10	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)
CV 11	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (6)	Amber (6)	Green (4)
CV 12	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Amber (6)
CV 13	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)
CV 14	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (2)	Green (4)	Green (4)

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<b>CV 15</b>	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)
<b>CV 19</b>	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)
<b>COR OP 01</b>	Green (9)	Green (9)	Green (9)	Red (3)	N/A Opportunity Removed
<b>COR OP 02</b>	Green (9)	Green (9)	Green (9)	Green (9)	Green (9)
<b>COR OP 04</b>	Green (9)	Green (9)	Amber (6)	Amber (6)	Amber (6)
<b>COR OP 05</b>	Amber (8)	Amber (8)	Amber (8)	Amber (8)	Amber (8)

N.B. 'N/A' indicates that a Risk or Opportunity did not exist in a particular Quarter i.e. it had not yet been noted on the Corporate Risk and Opportunity Register, or had been removed.

N.B. Risks or Opportunities which were rescored in the last Quarter are highlighted with a **black background**.