



Supplement Agenda - Cabinet

To the Cabinet on Monday, 08 January 2024

Date of meeting: Monday, 15 January 2024

Time: 18:30 Please note start time.

Venue: The Council Chamber

The Symington Building, Adam and Eve Street, LE16 7AG

Members of the public can access a live broadcast of the meeting from the [Council website](#), and the meeting webpage. The meeting will also be open to the public.

- Information Exchange from Portfolio Holder
- Topical Issues
 - Questions
 - Petitions
 - Notices of Motion

Agenda

- 4 Draft Budget 2024-25 & the Medium-Term Financial Strategy 3 - 58
(2025-26 to 2028-29)**

JOHN RICHARDSON
CHIEF EXECUTIVE AND HEAD OF PAID SERVICE
HARBOROUGH DISTRICT COUNCIL

Contact:

democratic.services@harborough.gov.uk

Telephone: 01858 828282

Circulate to: Paul Beadle - Member, Simon Galton - Member, Mark Graves - Member, Jim Knight - Member, Phil Knowles - Leader, Darren Woodiwiss - Member

Harborough District Council

Report to the Cabinet Meeting of 15 January 2023

Report Number:	X
Title:	Draft Budget 2024/25 & the Medium-Term Financial Strategy (2025/26 to 2028/29) <i>"Committed to Financial Sustainability & Resilience to enable Community Investment".</i>
Status:	Public
Key Decision:	No
Report Author:	Clive Mason – Director of Resources (& s.151 officer)
Portfolio Holder:	Cllr Mark Graves; Finance
Appendices:	Appendix 1: Detailed "Consolidated" Draft 2024/25 Budget & Medium-Term Financial Strategy (2025/26 to 2028/29) Appendix 2: Detailed service budget pages Appendix 3: Summary of service budget changes. Appendix 4: "Consolidated" General Fund Reserve Appendix 5: Capital Programme 2024/25 to 2028/29

Executive Summary

This report sets out the Council's Draft 2024/25 Budget and Medium-Term Financial Strategy (2025/26 to 2028/29) (MTFS) in respect of revenue, capital, and reserves.

2024/25

During 2023/24 the Council has, like most local authorities, been facing into a range of significant inflationary and service demand impacts. These have been reflected in the budget for the next financial year. Further, the council had a change in political leadership and the appointment of a new Chief Executive, both of which have brought with them new service priorities. In addition, inflation has significantly impacted on service during the year, which again has had to be reflected in 2024/25. The gross increase in expenditure is £2m with £1.1m being directly mitigated by the agreed support for the acceleration of the local plan. On the 18 December, the government issued their provisional financial settlement which awarded the Council New Homes Bonus of £1.2m, Funding Guarantee of £1.4m and other grants of £169k. The government have maintained the same Council Tax Referendum threshold as in preceding years; and for this budget an increase of

2.99% is modelled. In summary the Council has a net surplus revenue budget of £717k (gross £2.1m less earmarked reserve allocations of £1.4m).

2025/26 and following years

2025/26 is a small surplus budget (£75k), but for subsequent years the council has a significant budget gap of more than £2m per annum. The cumulative gap over the 4-years from 2025/26 is £7.2m. The main reasons for this gap are:

- 65% of 2024/25 central grant (£1.6m, NHB and Funding Guarantee) and nil from 2026/27 onwards. If the same amount was applied from 2026/27 onwards, this would have generated circa £6.7m (93%) of the cumulative gap for the period.
- There is £400k per annum growth in respect of the Waste contract extension (£1.6m over the MTFS).

Each year from 2025/26 assumes a Council Tax increase of 2.99% per annum.

Recommendations

That Cabinet

1. approves:

A. The following to be included in the Draft "Revenue" 2024/25 Budget and MTFS (2025/26 to 2028/29):

- | | |
|---|--------------|
| • various service-related budget changes noted in paragraphs: | 3.5 to 3.12 |
| • various non-service funding budget changes noted in paragraphs: | 3.13 to 3.18 |
| • Council Tax, Business Rates and Collection Fund related budget changes noted in paragraphs: | 3.19 to 3.23 |
| <i>This includes an increase in Council Tax for 2023/24 of 2.99% and a notional increase of 2.99% for each year of the MTFS (2024/25 to 2027/28).</i> | |

B. Draft Budget 2024/25 and MTFS (2025/26 to 2028/29) summarised at Table 4. The detailed service budgets are shown at Appendix 1 and 2.	3.25 to 3.25
---	--------------

C. Reserves allocations summarised at Table 5, Appendix 4.	3.26 to 3.30
---	--------------

D. Capital Programme for 2024/25 and for the MTFS (2025/26 to 2028/29) as shown at Appendix 5.	3.31 to 3.36
---	--------------

E. Delegation of authority to the Director, Resources, following consultation with the Portfolio Holder for Finance & Assets, in respect of capital projects that are impacted by inflation. The detailed wording of the delegation is shown at paragraph 3.36	3.35
---	------

2. endorses the continuation of the transformation programme and continuous improvement, thereby ensuring that the Council

remains “ <i>Committed to Financial Sustainability & Resilience to enable Community Investment</i> ”.	
Reasons for Recommendations	
To provide the opportunity for consultation on the emerging budget position for 2024/25 and the MTFS, with a focus on the revenue budget, reserve allocations and proposals for the capital programme.	

1. PURPOSE OF REPORT

1.1 For Cabinet to:

- consider the Draft Budget 2024/25 & the Medium-Term Financial Strategy (2025/26 to 2028/29) (MTFS), including potential budgetary implications of the government's provisional settlement, implications for Council Tax and consequential application of reserves.
- review and endorse inflationary implications, savings, and growth proposals, and to begin, where necessary a period of consultation.
- review capital projects proposals; including the potential revenue implications

2. BACKGROUND

Introduction

2.1 In respect of the 2023/24 budget, the Council approved the "original budget" in February 2023 ([Council approved the 2023/24 Budget and MTFS](#)); the key points to note are as follows:

- service net expenditure of £12.1m,
- budget requirement of £16.9m,
- Council Tax (Band D) of £177.97, and
- Council Tax Base of 38,251.5

As part of 2022/23 year-end, the [2022/23 Quarter 4](#) was reported to Cabinet in July and £220k in carry forwards was agreed. This resulted in a 2023/24 Updated Budget with a net expenditure of £12.5m.

2.2 Over the past few years the Council has been on a significant journey in both organisational and financial transformation:

- During 2020 it was established that the Council was facing a significant gap in financial resources and to overcome this it undertook a fundamental review of all its services budgets. This review generated an annual saving of £3.1m (known as Budget Challenge 2025, BC25).
- Extending through 2020 and 2021, the Council was impacted by the Coronavirus Pandemic. With the Council being at the centre of its local community, it led the government's response in respect of business grants and developed new and innovative ways to ensure that services continued to be delivered.

- Since February 2022, the Council, like every other council in the UK has been facing further pressures due to significant increases in inflation and the impacts of the cost-of-living crisis. These pressures have continued through 2023/24 and some of the proposed budget changes later in this report reflect the direct impact of these pressures.

2.3 In addition to the above, the Council has delivered several projects and initiatives over the past year, including:

Place and Community

- Corporate plan delivery plan was refreshed to take into consideration new administration priorities.
- Agreed the new three-year community safety partnership strategy.
- Customer services has continued to develop the online self-service offer, making the council more accessible - in the first quarter of the year 2483 customers used self-service with 80.3% of people successfully completing their enquiry. In the last quarter 92.5% of customers rated their satisfaction score at 5 or above (from a range of 1-10) with self-service. 82.3% of all calls to the customer service centre were answered (target 75%).
- Building houses for vulnerable communities, by August an additional 50 new affordable properties have been secured from new housing sites.
- The council continues to work towards the revision of the local plan.

Creating healthy lives

- Awarded the procurement of the leisure centre contract
- The Housing Service has completed a restructure and as a result an additional 12-month post has been created specifically to support homeless Ukrainians. Additional property has been added to the council's portfolio to support homeless families and the redevelopment of Plowmans Yard is progressing. The Housing team recently completed an external Audit on our Homelessness services and recommendations are being worked through. The Homelessness and Rough Sleeping Strategy is being refreshed following a recent consultative Housing Summit event.
- In the recent S106 grants committee over £400,000 of funding was granted to local projects including: Ullesthorpe Village Memorial Hall (£65303.38), North Kilworth Parish Council (£31951), Kibworth Beauchamp Parish Council (£263953.99) and Kibworth Scouts & Guides (£60k).

Environment & Sustainability

- 250 households swapped energy provider through the Big Community Switch, 63 homes were able to have Solar and /or battery installed from the Solar Together scheme. An additional 28 homes received

additional measures to keep the property warm through the sustainable warmth competition.

- The council was awarded Gold for both East Midlands in Bloom and Britain in Bloom, and the fly tipping campaigns has been shortlisted again for an award.

Economy

- Funding from last year's UKSPF and REPF funding has been used to support the Harborough Big Weekend, Heritage Open days, walking festival, Christmas campaign and comedy festival to increase visitors to the area. £120k has been given as rural business grants – (REPF), £14K has enhanced Shop front (UKSPF), and £4K spent on the Rise and Revive retail grants(UKSPF).
- Footfall counters are back in operation In Market Harborough following a replacement programme and showed there were 124,221 (an average of 4,141) visitors in November 23.

Corporate

- Installation of a new generator at The Symington Building; thereby improving building resilience for the council and partners.
 - Replacement of heating and air conditioning at the market hall.
 - Completion of the garage conversion at Plowmans Yard to make available needed temporary accommodation.
 - Completion of the cemetery extension at Northampton Road to provide additional capacity whilst a longer term solution is found.
 - Completion of the Welland Park Toilets that now meet modern disability provision standards; significantly supported by Changing Places (government) external funding and s.106 contributions.
 - Implementation of a new asset management system; Tech Forge that will, in due course, integrate with the new financial management system, Technology One.
 - The council is continuing its transformation programme with projects such as joining the partnership arrangements with Welland for procurement and implementing a new finance and legal case management systems.
- **Some other performance statistics available from the corporate plan KPI's**
 - Disable adaptations: average of 20 weeks to complete disabled facilities in home (target 20 weeks)
 - The council's performance for the speed of planning determination for minor applications is at 78.4% (target 70%)
 - The council continues to achieve a 3-day working average for responding to reports of fly tipping (target 5 days).
 - The number of repeat homeless applications remains at 0.

- The Councils target for keeping planning appeals below 10% is currently at 0
- The Councils performance around agency costs, staff turnover and staff sickness are all reporting as Green.

Performance of the Corporate Plan/Strategic Performance KPIs can be monitored regularly via the online portal found at [Corporate Plan 2023/24 \(pentanarpm.uk\)](http://pentanarpm.uk)

Reflections on the 2023/24 Forecast Outturn

- 2.4 The [Financial Performance 2023/24 Quarter 2](#) report was discussed at Cabinet in November and is showing a net underspend of £410k, the detail for variances is shown in the report. What is significant is that the council has set-aside funds to meet the costs of procuring the new Waste contract and for financing this year's costs associated with accelerating the preparation of the Local Plan.

3. REVENUE BUDGET: Draft Budget 2024/25 and Medium-Term Financial Strategy 2025/26 to 2028/29

Base Budget 2024/25

- 3.1 When the Council approved the "original" 2023/24 budget and MTFS in February 2023; the 2023/24 "Net Direct Cost of Services" was £12.1m; following base budget changes agreed in earlier years budgets, the 2024/25 Base Budget increased by £418k; this is shown in **Table 1** below.

Reconciliation of 2023/24 Approved Budget to 2024/25 Base Budget				Table 1
Service	2023/24 Budget as approved	Previously Approved Growth/ Savings	Service Requested Budget Changes	2024/25 Base Budget
	£000	£000	£000	£000
Finance	1,906	(11)	158	2,053
Planning, Environment & Waste	5,176	(31)	0	5,145
Wellbeing, Communities & Housing	1,019	(40)	0	979
Strategy (aka Planning & Regeneration)	647	(12)	0	635
Corporate & Regulatory Services	2,659	(246)	0	2,413
Contingency (including Pay/Services/FCC Inflation)	646	600	0	1,246
Net Direct Cost of Services	12,053	260	158	12,471

Budget Changes 2024/25

- 3.2 The detailed Consolidated 2024/25 Budget and MTFS is at **Appendix 1**, with the detailed service budget pages being shown at **Appendix 2** (a summary is

shown at **Table 4** later in this report). However, the 2024/25 draft budget has been based on the [Budget Setting Principles](#) report agreed by Cabinet in November and other subsequent changes; this gives the following key budgetary items in respect of 2024/25:

- Net Direct Cost of Services of £14.5m,
- Capital financing of £560k,
- which gives a 2024/25 Draft Budget Net Expenditure of £15m.

The respective movements between the 2024/25 Base Budget and 2024/25 Draft Budget's Net Direct Cost of Services is shown in **Table 2** below with more detailed discussion later in this report.

Service Budget Changes - 2024/25 only	Table 2	
	£000	£000
2024/25 Base Budget		12,471
Pay increases		
2024/25 Pay increase change to budget for 24/25	(321)	
Consequential impact of 23/24 Pay increase of £1,925 per FTE	369	
Other payroll changes, fte changes, scale point increments, etc	135	183
Service Growth		
Inflation on fees and charges	(19)	
Estimated Net Leisure Mgmt Fee	(81)	(100)
Changes previously reported from services:		
Total "Service" Budget Changes:		291
"Political" Budget Changes		65
"Political" Budget Changes Local Plan 24/25		1,140
Cx Considerations to Support Political Priority - Rural community support/liaison		51
One Year Funding for Corporate Savings Budget Changes		385
2024/25 Draft Budget - Net Direct cost of services		14,486

Budget Review

- 3.3 Since the Budget Challenge 2025 process of a few years ago, the Council has embedded continuous improvement within day-to-day service delivery. In this way, services continually review their offer in respect of income and expenditure to ensure that they provide the best, value for money services possible. In respect of the annual budget setting process, this requires all services to undertake a Budget Challenge-Lite review which is held over the summer and autumn of each financial year. However, in respect of the 2024/25 budget setting a couple of extra steps have been included:

- **New administration;** following the election of a new coalition administration in May, they have undertaken a budget prioritisation review and included new budget items to support the delivery of their priorities.
- **Appointment of a new Chief Executive;** he has requested to hold in abeyance the savings currently included within the budget in respect of (a) the target operating model and (b) the Budget Challenge 2025 reviews in respect of enforcement and human resources terms & conditions, as well as including growth to support the work with parishes and the rural community.

Table 3 summaries these budget changes over the MTFS period and a detailed analysis is in **Appendix 3**.

Service Budget Changes: All Services over the MTFS Period						Table 3					
Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	(39)	0	0	0	(39)	0	0	0	0	0	(39)
Budget correction	0	0	0	0	0	6	0	0	0	6	6
Net changes in expenditure	1,191	1,155	51	385	2,782	901	(1,140)	(97)	(288)	(624)	2,158
Net changes in income	(727)	0	0	0	(727)	311	0	0	0	311	(416)
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	425	1,155	51	385	2,016	1,218	(1,140)	(97)	(288)	(307)	1,709

Budget Principles

- 3.4 In November, Cabinet agreed a series of [Budget Setting Principles](#), the following paragraphs reflect the application of these principles into the budget setting process.

GENERAL SERVICE INCOME AND SAVINGS

- 3.5 **Statutory Fees & Charges**, all statutory fees and charges have been increased. The most significant increase is in respect of Development Management (Planning) income with new statutory fees being introduced from December 2023. Based on past performance, the 2024/25 budget recognises additional income of £242k per annum.
- 3.6 **Discretionary Fees & Charges**, the October 2023 CPI rate of 6.7% has been applied, giving a general increase in income of £19k. In respect of the exceptions noted in [Appendix 1](#) of the Budget Principles report, the following should be noted.
- Regulatory (Environmental Health Services);** the fee and charges increase is based on “actual” hourly rates.
 - Car Parking Pay & Display Tariffs and Permits;** during 2023/24 the car parking service has been subject to a strategic parking review. As it

is not expected that this review will be completed until late 2023/24, no increase will be applied for 2024/25 but an increase is expected for 2025/26. A current estimate of the additional income is £104k per annum. There are also some ancillary income/savings from the parking review:

- £21k in respect of a review of car parking machines, electrical charging point income and parking permits, and
 - £22k in respect of the introduction of Automated Number Plate Recognition.
- ii. **Garden Waste**; the last increase to £61 was introduced from April 22, no increase is proposed for 2024/25 as the “break-even” is £61.42 (potential underachievement of £8k; 0.7%).
- iii. **CCTV**; annual charges will be increased by 6.7%, with new installations/set-up fees being based on actual costs
- iv. **Asset Lease Arrangements**; changes to asset leases are undertaken on an ad-hoc/when needed basis based on market comparators.

3.7 **Interest and Investment Income**; this is the one income stream that is significantly impacting the council. With the increase in interest rates over the past months the council has benefited from this additional unplanned income. As noted in the [2023/24 Mid-Year Treasury Report](#) that was reported to Cabinet in November 2023, this indicated that at that time interest rates had peaked at 5.25%. This translated into a significant increase for 2024/25, but then a gradual reduction in Interest and Investment Income over the MTFS period as shown below:

- 2024/25; increase of £691k to £1.22m
- 2025/26; reduction of £210k to £1.01m
- 2026/27; reduction of £210k to £800k
- 2027/28; reduction of £105k to £695k, then remaining at this level for 2028/29.

3.8 **TOM Service Efficiency Review, Enforcement Review, and HR Terms & Conditions Review**; members will recall that, in respect of the:

- **TOM Services Efficiency Review**, a saving of £353k was included in the 2022/23 budget for a new “Target Operating Model”. Of this £66k has been achieved (19%); the balance of £287k remains within the base budget of each year of the MTFS.
- **Enforcement and HR Terms & Conditions Reviews**, these were both Budget Challenge 2025 reviews which would have generated a

combined savings of £97k (£75k and £22k respectively). Neither saving has been achieved.

Due to the individual impacts of each of these three reviews, they were delayed during 2022/23 due to the Council's participation in the development of the Strategic Partnership with Melton Borough Council. Following the Council's decision not to follow the Strategic Partnership and the appointment of a sovereign Chief Executive, the Chief Executive has requested one-years grace (i.e. saving deferral) in the achievement of these savings to enable him to review the target operating model of the council and the impact of the other two reviews. This one-years grace will be financed from an allocation from reserves.

EMPLOYMENT RELATED COSTS

3.9 **Pay Inflation;** for 2023/24, the pay-award was a flat £1,925 for grades 1 to 10, 3.88% for grades 11 to 14 and 3.5% for the Chief Executive. In respect of next year and the MTFS period, it is recommended that the following increases are applied in respect of pay inflation:

- 2024/25; 3.5%, giving an annual cost of £349k.
- 2025/26 to 2028/29; 3.5%, giving an annual cost of £361k to £401k.

3.10 **Employers Oncosts,** as an employer the Council is required to charge oncosts for National Insurance and Pension. In respect of:

- **National Insurance,** this is set nationally and for budgeting purposes a standard rate of circa 13.8% is used.
- **Pensions,** the Council is part of the Leicestershire Local Government Pension Scheme. 2024/25 will be the second year of the current triennial valuation, the equated employer's oncost rate will be 33.4%.

3.11 **Vacancy Factor;** a table-top exercise has been undertaken to model the gap between when vacancies occur and when posts are recruited to and the current £180k vacancy factor has been confirmed as a fair proxy.

SERVICE RELATED BUDGET CHANGES

3.12 **General Service Inflation;** a rate of 0% had been applied for general service inflation for 2024/25 and for the MTFS period. As per the Budget Principles report, it was noted that some services have found it challenging to meet current inflationary pressures so these have been addressed as part of the

service review commentary discussed later in this report. In addition, some core costs relate to contracts and these are illustrated below, some of which are included in the service review commentary discussed later in this report (where this is the case, this is noted below):

- i. **Utility Costs;** in respect of:
 - **Electricity;** the 2023/24 budget is expected to be significantly exceeded (98%) by the end of the financial year. Therefore, a one-off increase for 2024/25 of £64k is proposed with a phased reduction back to £66k by March 2026.
 - **Gas;** the 2023/24 budget is expected to be significantly exceeded (150%) by the end of the financial year. The current ESPO contract is however, anticipating a reduction in prices during 2024/25 so an increase of £19k (to £40k) is proposed with a phased reduction back to £21k by March 2026.
 - **Climate Change Levy;** this has been introduced from April 2024. However, the annual charge is expected not to exceed £1k, so no budget adjustment is to be made for this.
- ii. **SLM (Everyone Active) contract;** the primary principles of the new leisure contract is to provide a net-nil cost to the Council and for the duration of; along with significant capital investment. However, the council is exploring co-financing the capital investment which would generate a positive contribution from the management fee (£81k)
- iii. **FCC (Waste) contract;** as noted in the Budget Principles report, the Council does not receive the inflationary costs until the January/February before the new financial year. To aid budget planning, the current estimate for 2024/25 is 5.6% and this is to be applied.

Over the next few years the Council will be procuring a new environment services contract. The following illustrate the budgetary changes that will be required as part of this new contract|:

- a) **Current Contract Extension:** the current contract had been expected to expire at the end of 2024/25. However, due to government delays in the changes to waste collection, the contract is to be extended for a further two years. This two-year extension is expected to cost £400k for both 2025/26 and 2026/27 over-and-above the 4.9% noted in (iii) above.
- b) **Procurement of New Contract:** in preparation for the new contract, the cost is expected to be circa £300k. The procurement process has now started and will last through to 2027/28. The profile of spend is shown below, and the funding for this has been set-aside from the current 2023/24 forecast saving:

- 2024/25: £ 50k
 - 2025/26: £100k
 - 2026/27: £ 75k
 - 2027/28: £ 75k
- c) **New Contract;** the current estimate is that the new contract will cost an additional £400k per annum from 2027/28; this will be included in each year as a block amount.
- d) **Impacts of Environmental Act:** It is still expected that the government proposed changes to waste collection will have an additional cost to the council; what isn't known is the level of cost. As last year, it is recommended that a cost escalator of 5% is added to the general costs of the current environmental services contract for the period 2026/27 onwards.
- e) **New Depot:** As noted in last year's budget, the Council does not have its own depot and the capital cost of development was increased to £10m. The associated "capital financing" charge is currently included within the base budget, this charge will also act as a proxy in case a new depot is not acquired and contract costs come with a premium to meet such an obligation.

➤ **Non-Service Funding**

- 3.13 This section of the report addresses those items of funding or budget adjustments that are based on government funding and associated assumptions.
- 3.14 **Business Rates (NDR);** For the draft budget, the NDR budget assumptions that were applied for the 2023/24 budget and MTFS have been maintained. These budget assumptions will be updated for the final budget that will be reported to Cabinet, and Council, in February.
- 3.15 **New Homes Bonus (NHB);** in the December Provisional Settlement, a NHB allocation of £1.2m was announced for 2024/25 (£1.7m, 2023/24, a reduction in grant of 30%, or 31% in Band D applicable properties). The government has discussed this as the continuation of "stability" for the duration of this parliament.
- 3.16 In respect of future years, it is fair to assume that it would be relatively catastrophic for local government if the government was to completely withdraw this funding stream in 2025/26. However, it is likely that there will be some lowering of the amount allocated and this should be reflected in the

MTFS. ***It is recommended that the Cabinet should continue the reductions that have been applied in previous years, for:***

- i. ***2025/26 a 35% reduction in NHB (£783k).*** A reduction of 35% is marginally more than the reduction between 2023/24 and 2024/25.
- ii. ***2026/27 onwards (post-general election) that no NHB allocation should be made;*** because it is likely that there will be a significant change as part of the national Fair Funding Review.

3.17 **Other Grants.** In the December Provisional Settlement, the following grants were announced. The purpose of these grants is shown below, and it is proposed that these grants are included within General Fund balances:

- i. **Rural Services Grant (£157k);** this is a long-standing grant that recognises the additional pressures associated with providing rural services. For 2025/26, it is expected that the Council will receive a similar amount to that of 2024/25. ***It is recommended that for each year of the MTFS that an allocation of £157k is recognised.***
- ii. **Services Grant (£11k);** this grant provides funding to all tiers of local government in recognition of the vital services delivered at every level of local government. However, the government has reduced this allocation in support of the 3% Funding Guarantee (iii below). Compared to 2023/24 this grant has decreased by £58k. It is not expected that the scheme will be extended for 2025/26. ***It is recommended that that for each year of the MTFS that a nil allocation is recognised.***
- iii. **3% Funding Guarantee (£1.4m);** this was a new grant created for 2023/24 to ensure that every authority has an increase in Core Spending Power of at least 3%. For 2025/26 the current expectation is that there will be some form of guarantee but the HDC allocation is likely to be less. However, as there appears to be a trend of ensuring a funding guarantee it will be fair to include an estimate similar to that of NHB (3.15 i) based on 35% less than 2024/25 (£897k). ***It is recommended that £897k is recognised for 2025/26, but nil for each year of the MTFS thereafter.***

3.18 **NDR Reset and Fair Funding Review;** the government has for a while been undertaking a review the national local government funding formula (NDR Reset and Fair Funding Review). This was initially put on hold due to the Coronavirus Pandemic and for 2023/24 it was understood these two initiatives would continue to be on hold for at least the next couple of years whilst the government concentrates on stabilising the economy as a consequence of the current inflation and cost of living crisis. However, with a general election expected later in the year, it is unlikely that the reset and

funding review will be implemented for 2025/26, and considering a new governments priorities, it is unlikely to be implemented until 2026/27.

Indicative assessment of the rest and funding review show a range of potential impacts on the council. It is likely however that the council will be a “net loser” in that some of the business rates growth that the council has benefited from over the past few years will be lost. It is therefore fair to include an amount to recognise the risk if any loss. ***It is recommended that the Councils budget reflects the following risk adjustments:***

- 2023/24 £ 0
- 2024/25 £ 0
- 2025/26 £ 99k
- 2026/27 £198k
- 2027/28 £297k

➤ **Council Tax Related Issues**

3.19 The **Council Tax Base** (CTB) was approved by [Council in December 2023](#). The methodology allows for respective changes in property numbers based on current known properties and planning intelligence in respect of future development. For 2024/25, the approved CTB (Band D equivalent) is 38,921.9 (2023/24; 38,251.5); this is an increase of 670.4 (1.7%). This increase was dampened by an “irrecoverable debt” amount of 2% to reflect the ongoing impacts of the inflationary economy, cost of living crisis and the potential for a recession.

3.20 To provide an estimate for future years, ***it is recommended that the future years CTB rates reflect the planned growth rates based on the 5-Year Housing Land Supply***. The estimated growth rates are:

- 2024/25 increase over 2023/24; 1.75%
- 2025/26 increase over 2024/25; 1.15%
- 2026/27 increase over 2025/26; 1.13%
- 2027/28 increase over 2026/27; 1.24%
- 2028/29 increase over 2027/28; 1.17%

3.21 **Council Tax** (CT); in Decembers Provisional Settlement, it was confirmed that Councils are permitted to increase their Council Tax by the higher of 2.99% or £5 (the referendum limit being 3%). It should be noted that the government, in their funding calculations, do expect every local authority to increase their CT to the maximum allowable. ***It is recommended that the Council should increase its 2024/25 Council Tax by 2.99% and for each year of the MTFS.***

In respect of the 2.99% increase; the 2024/25 CT would increase to £183.29 (2023/24: £177.97, an increase of £5.32) and the additional Tax generated is £326k. However, the following is worth noting:

- i. If CT was increased by £5, the CT would have been £182.97 and generate £314k in additional tax, by increasing by 2.99% the tax gain is £12k.
- ii. If CT was increased by 1%, based on the 2024/25 CT Base, the additional tax equates to £189k.
- iii. If the CT increase was nil and any additional CT income was only generated by the increase in the CT Base, the net tax gain would be £119k.

More detailed commentary is shown below.

Current Year 2023/24		2024/25	2025/26	2026/27	2027/28	2028/29
6,807,619	Council Tax Requirement	7,133,995	7,431,478	7,740,220	8,070,047	8,408,605
38,251.5	- Council Tax Base (No. of Band D Equivalent Properties)	38,921.9	39,367.9	39,813.9	40,305.9	40,776.9
862.1	- Increase in Council Tax Base:	670.4	446.0	446.0	492.0	471.0
2.31%	- % Increase in Council Tax Base:	1.75%	1.15%	1.13%	1.24%	1.17%
£ -	- £ Increase per Band D:	£ 5.32	£ 5.48	£ 5.64	£ 5.81	£ 5.99
£ 177.97	- Council Tax Per Band D:	£ 183.29	£ 188.77	£ 194.41	£ 200.22	£ 206.21
0.00%	- % Increase in Band D Council Tax:	2.99%	2.99%	2.99%	2.99%	2.99%
£ 153,427	- £ Increase in total Council Tax Debit:	£ 326,376	£ 297,483	£ 308,742	£ 329,827	£ 338,558
£ 182.97	Options for Council Tax Increase	£ 182.97	£ 188.29	£ 193.77	£ 199.41	£ 205.22
	- if increase at £5, CTax would be:	£ 313,921	£ 278,587	£ 283,261	£ 297,180	£ 298,188
	- if increase at £5, £ increase in total Council Tax Debit compared to last year:	-£ 0.32	-£ 0.48	-£ 0.64	-£ 0.81	-£ 0.99
	- Increase of CTax compared to proposed	-£ 12,455	-£ 18,896	-£ 25,481	-£ 32,647	-£ 40,370
£ 0.32	- Additional Value of proposed increase compared to £5	£ 0.32	£ 0.48	£ 0.64	£ 0.81	£ 0.99
£ 12,240	- Increase of CTax (2.99% to £5):	£ 12,455	£ 18,897	£ 25,481	£ 32,648	£ 40,369
	- Additional Value of "higher of 2.99% or £5"					
	Council Tax key comparator information					
66,541	- a 1% increase in Council Tax, based on Previous Years Council Tax Base equates to:	£ 68,077	£ 71,340	£ 74,315	£ 77,403	£ 80,701
221,504	- a 1% increase in Council Tax, based on Council Tax Base for this year equates to:	£ 188,581	£ 153,905	£ 159,349	£ 174,009	£ 175,947
154,963	- additional Council Tax, based on new Council Tax Base equates to:	£ 120,504	£ 82,565	£ 85,034	£ 96,606	£ 95,246
	Council Tax at Nil Increase, only reflecting increase in new years Base	£ 119,312	£ 81,747	£ 84,192	£ 95,650	£ 94,304
	- additional Council Tax based on proposed increase and a Nil increase in base.	£ 207,064	£ 215,736	£ 224,550	£ 234,177	£ 244,254

3.22 Collection Fund Surplus/(Deficit) (CFSD); the Collection Fund is the statutory account through which CT and NDR income is held and from which payments to preceptors of their respective shares are accounted for. For budget setting purposes, the Council is required to estimate a projected surplus or deficit for both CT and NDR for the forthcoming year end and to share this with preceptors; this:

- enables the preceptors to bring their share of any surplus or deficit into their budget setting process,
- must be shared by the end of January.

3.23 As with the past couple of years, the forecast outturns for CT and NDR have been particularly unpredictable because of the varying industry impacts post the CV19 pandemic and consequential recovery. For the Draft 2024/25 Budget and MTFs, a "net nil" surplus or deficit has been applied to the

budget – this will be updated for the Final 2024/25 Budget and MTFS when this is reported in February. The reason for a “nil” estimate is so that a neutral position is reported at this draft stage before:

- i. the statutory NDR 1 Business Rates return is completed, and
- ii. the preceptors calculations are calculated for the statutory deadline of the end of January

DRAFT BUDGET 2024/25 AND MEDIUM-TERM FINANCIAL STRATEGY 2025/26 TO 2028/29

- 3.24 The Councils Consolidated Draft Budget 2024/25 and MTFS (2025/26 to 2028/29) is summarised in **Table 4** below with the detailed budget and MTFS being shown at **Appendix 1** and the detailed service budgets being shown at **Appendix 2**. After reflecting the various budget changes in paragraphs 3.3 to 3.24 there is no forecast negative budget gap for 2024/25 or 2025/26 (*reserve contributions to support services*). However, a £2.1m gap appears in 2026/27 and increases to £2.7m by 2027/28. The main reasons for this gap are a combination of future years pay award, consequences of the current high inflationary environment, significant changes in customer and resident demand, additional costs relating to the Waste/Environment contract and a significant reduction in central government support (grant).

Summary Consolidated Budget 2024/25 & MTFS (2025/26 to 2028/29) (Final Budget & MTFS to be approved February 2024)							Table 4	
	2023/24			2024/25	2025/26	2026/27	2027/28	2028/29
	Original Budget £000	In-Year Changes £000	Updated Budget £000	£000	£000		£000	£000
Net Cost of Services	12,053	(1)	12,053	14,486	14,727	15,352	15,897	16,255
Capital Financing	424	0	424	560	703	806	843	896
Net Expenditure	12,477	0	12,477	15,046	15,430	16,158	16,740	17,151
Reserves Contributions to Support Services	5,212	0	5,212	2,158	75	(2,131)	(2,468)	(2,657)
Other Net Reserves Contributions	(790)	1	(789)	(1,440)	(325)	(281)	(260)	(206)
Total Reserve Contributions	4,422	1	4,423	718	(250)	(2,412)	(2,728)	(2,863)
Budget Requirement	16,899	1	16,900	15,764	15,180	13,746	14,012	14,288
Total Grant	(10,092)	0	(10,092)	(8,629)	(7,749)	(6,006)	(5,942)	(5,879)
Council Tax Requirement	6,807	1	6,808	7,135	7,431	7,740	8,070	8,409

- 3.25 ***It is recommended that Cabinet approves the Draft Budget 2024/25 and MTFS (2025/26 to 2028/29) shown at Table 4 (Appendix 1) and the detailed service budgets at Appendix 2.***

Members should note that:

- **Appendix 2** provides budget information to “cost centre” level, and
- this is the most granular information that can be provided to ensure that personal and commercial sensitivity is maintained.

RESERVES

- 3.26 In December 2023, Cabinet approved an updated version of the Reserves Strategy as part of the Budget Principles report; the Strategy includes:
- A General Fund (Unallocated) Reserve; which has a minimum level of reserves set at 20% of net expenditure (Service Expenditure & Minimum Revenue Provision).
 - The establishment of a series of earmarked reserves based on strategic groupings. The current strategic reserve groupings support:
 - **financial sustainability**; a Budget Surplus Reserve that demonstrates throughout the year whether the Council needs more or less reserve allocations.
 - **the delivery of services by managing known risks and commitments**. These reserves include a CV19 Internal Recovery Reserve; Projects, Risks & Smoothing Reserve; Capital & Contract Reserve; Transformation Reserve and a Strategic Collaboration Reserve.
 - **the delivery of community ambition and community investment**. These reserves include a Community, Economic & Infrastructure Reserve and an Investment Reserve.
- 3.27 These reserve allocations will be considered formally by Council in February when the Final 2024/25 Budget and MTFS (2025/26 to 2028/29) is approved. However, it is opportune to consider the Reserves impact of the Draft 2024/25 Budget and MTFS and **Table 5** summaries the estimated impact on the Councils General Fund and Earmarked Reserves over the life of the MTFS (a detailed analysis of Reserves is shown at **Appendix 4**). For the Draft 2024/25 Budget, the current 2023/24 Q2 forecast underspend has been reflected in the net brought forward balances.
- 3.28 ***It is recommended that the reserves allocations noted within Table 5 are accepted.***

Summary General Fund + Budget Surplus/Other Earmarked Reserves (Final Budget & MTFS to be approved February 2024)					Table 5		
2023/24			2024/25	2025/26	2026/27	2027/28	2028/29
Forecast Outturn Q2 2023/24 £000							
			£000	£000	£000	£000	£000
2,405	General Fund (Unallocated Reserve)	b/f	2,509	3,009	3,086	3,232	3,348
5,342		Cont from/(to) Services	2,158	75	(2,131)	(2,468)	(2,657)
(5,238)		Cont from/(to) Budget Surplus Reserve	(1,657)	1	2,277	2,584	2,739
2,509		c/f	3,010	3,085	3,232	3,348	3,430
Balanced	Reserve > 20% Minimum Level of Reserves Threshold		Balanced	Balanced	Balanced	Balanced	Balanced
Earmarked Reserves							
0	Budget Surplus Reserve	b/f	0	0	0	0	0
0		Cont from/(to) Services	0	0	0	0	0
5,238		Cont from/(to) General Fund	1,657	(1)	(2,277)	(2,584)	(2,739)
(5,238)		Cont from/(to) Specific Earmarked Reserves	(1,657)	1	2,277	2,584	2,739
0		c/f	0	0	0	0	0
Balanced	Reserve: Balanced/Unbalanced		Balanced	Balanced	Balanced	Balanced	Balanced
Specific Earmarked Reserves							
301	CV19 Internal Recovery	b/f	0	0	0	0	0
(301)		Cont from/(to) Funding etc	0	0	0	0	0
0		c/f	0	0	0	0	0
2,238	Projects, Risk & Smoothing	b/f	3,267	1,114	1,206	1,317	1,428
1,029		Cont from/(to) Services	(973)	92	111	111	111
0		Cont from/(to) Funding etc	0	0	0	0	0
0		Cont from/(to) Budget Surplus Reserve	0	0	0	0	0
0		Cont from/(to) Specific Earmarked Reserves	(1,180)	0	0	0	0
3,267		c/f	1,114	1,206	1,317	1,428	1,539
1,601	Capital & Contract	b/f	2,653	1,603	1,503	1,428	1,374
52		Cont from/(to) Services	(50)	(100)	(75)	(54)	0
1,000		Cont from/(to) Specific Earmarked Reserves	(1,000)	0	0	0	0
2,653		c/f	1,603	1,503	1,428	1,374	1,374
837	Transformation	b/f	1,000	900	900	900	900
(116)		Cont from/(to) Services	(100)	0	0	0	0
279		Cont from/(to) Specific Earmarked Reserves	0	0	0	0	0
1,000		c/f	900	900	900	900	900
0	Financial Sustainability	b/f	2,909	6,870	7,062	5,052	2,607
2,909		Cont from/(to) Budget Surplus Reserve	1,781	192	(2,010)	(2,445)	(2,607)
2,909		c/f	2,180	0	0	0	0
0	Collection Fund	b/f	1,000	1,000	1,000	1,000	1,000
1,000		Cont from/(to) Budget Surplus Reserve	0	0	0	0	0
1,000		c/f	1,000	1,000	1,000	1,000	1,000
0	Corporate Plan & Strategy	b/f	723	600	406	139	0
(301)		Cont from/(to) Services	0	0	0	0	0
(305)		Cont to Capital Financing	0	0	0	0	0
1,329		Cont from/(to) BS Reserve	(123)	(194)	(267)	(139)	0
723		c/f	600	406	139	0	0
1,000	Community, Economic & infrastructure	b/f	1,000	1,000	1,000	1,000	1,000
0		Cont from/(to) Specific Earmarked Reserves	0	0	0	0	0
1,000		c/f	1,000	1,000	1,000	1,000	1,000
2,508	Investment	b/f	1,229	1,229	1,229	1,229	1,229
(1,279)		Cont from/(to) Specific Earmarked Reserves	0	0	0	0	(132)
1,229		c/f	1,229	1,229	1,229	1,229	1,097
10,890	Total Reserves	b/f	16,290	17,325	17,392	15,297	12,886
5,400		In-year movements	1,036	66	(2,095)	(2,411)	(2,546)
16,290		c/f	17,326	17,391	15,297	12,886	10,340

Reflections on the “Revenue” Draft 2024/25 Budget and MTFS and its impact on Reserves

3.29 In respect of:

- i. the **General Fund**; for 2024/25 and each year of the MTFS the Council maintains a minimum level of “unallocated” General Fund reserves at 20% of Net Expenditure. This demonstrates financial resilience over the medium-term in that the Council considers it has sufficient “emergency” funding to support its community. However, it should be noted that to the maintain services over the MTFS period, it is required to set-aside surplus funds in the first two years (£2.2m) to be drawn down against the unfunded gap in the last three years (which totals £7.3m). If the Council wished to use these surplus funds to fund capital projects; this would mean that the Council would have to cut services, generate more income (likely to be well above inflation increases) or delivering services via alternative means (sharing services with others).
- ii. the **Budget Surplus Reserve**; members will note that for 2024/25 and each year of the MTFS, a positive balance is maintained which demonstrates that the Council is effectively managing its reserves and maintains a positive reserves position.

However, to maintain this positive reserve position, it is necessary for the Budget Surplus Reserve to be supported by contributions of:

- £723k from the Corporate Plan & Strategy Reserve,
- £132k from the Investment Reserve.

- iii. **Earmarked Reserves**; the Council maintains significant reserves to meet its operational risks, provide funds to support community investment and meet its future funding gap.

3.30 What must not be forgotten however is that this proposed MTFS maintains services at current levels as well as some investment in services. To maintain this, it is essential that:

- services achieve the previously approved and new savings proposals.
- current inflationary pressures are effectively managed within the current budgetary framework. If inflation becomes a more sustained economic driver, then this will erode the Councils spending power and consequently the delivery capacity of the Council.
- agreed service transformation is delivered from 2025.26 i.e. savings related to the TOM, Enforcement and HR, as well as ICT and service transformation.

If the ambition of the Council is to “invest” in its services, it is essential that it has continuous improvement at its core and explores and delivers alternative

and innovative ways to deliver; including collaborative working and service transformation. If the macro and micro economic climate does not improve, it will become very challenging for the Council to investment in its local community.

Capital Programme

- 3.31 The Draft Capital Programme for the period 2024/25 to 2028/29 totals £28.2m and is shown at **Appendix 5**; these tables show the:
- Draft Capital Programme for 2024/25 through to 2028/29, and
 - How the Capital Programme is to be financed.
- 3.32 The 2024/25 Capital Programme consolidates prior year capital projects that, as at Quarter 2 of 2023/24 are likely to slip and new propositions.
- 3.33 The capital programme is quite broad and reaches across most Council services; it includes items in respect of Assets, Customer Services, Economic Development, Parks, Projects and Regulatory. There are a limited number of new projects for 2024/25 onwards, but worthy of note are:
- **Lutterworth Town Centre, Heritage Action Zone 2** (£457k); Zone 2 is to be financed from UKSPF funding and is effectively an enhancement to the Zone 1 scheme that is currently planned to be completed during 2023/24 (if Zone 1 is not completed, this will slip into 2024/25).
 - **Depot** (£10m) **and New Cemetery** (£950k); the council continues to search for suitable sites for a new depot and cemetery.
 - The Symington Building (£703k); the various works for the TSB have remained in the capital programme pending the completion of the TSB review (which is progressing at pace). It is expected that, even though the current plan is for some rationalisation of the councils use of the building, some element of capital works will be required to it is prudent to maintain a capital allocations.
 - **Temporary Accommodation** (£843k); a couple of years ago the council purchased 4, Roman Way to help alleviate the councils homelessness need. However, now the council is significantly passed the end of the pandemic it is apparent that provision is needed across the district not centralised in Market Harborough.
 - **Leisure Redevelopment** (£5.3m); this is split between physical assets allocations (£4.9m) and equipment (£590k). In respect of physical assets; this is the amount that the councils new contractor has requested to be allocated. However, as a consequence of post tender discussions the council is now choosing to 50% part-finance the capital allocation with the contractor financing the balance. In respect of equipment, this will be wholly financed by the council.

- **Market Hall** (£396k); some of the infrastructure at the Market Hall is coming to the end of life; as reflected in previous years condition surveys.
- **Projects** (£983k); the council is exploring a potential solar farm, so there is a small allocation of £40k for this. However, the administration is also keen to have an allocation for projects to be allocated during its administration so created a generic allocation for this purpose.
- **Regulatory** (£4.9m); of the amount allocated to regulatory services £4.2m is allocated to the provision of the Flex D green vehicle initiative (£2.1m) and its annual contribution to Lightbulb, the shared service with Blaby DC in respect of Disabled Facilities Grants.
- **Contingency**; as per the constitution the capital programme is required to include a contingency amount in case of project over-runs. This contingency allows the council to continue to deliver service priorities.

3.34 All capital proposals have been subject to internal officer scrutiny.

3.35 As noted elsewhere within this report, the Council is facing considerable inflationary pressure, and this is particularly true in respect of the capital programme. In these challenging times it is possible that increases in costs could cause unnecessary delay in the development of capital projects due to required increases in budgetary provision. To avoid this and to keep capital projects on their timeline, the following delegation is proposed:

“Where it is apparent that a capital project will exceed its capital programme allocation due to inflationary pressures; the Director, Resources, following consultation with the Portfolio Holder for Finance is authorised to exceed the capital programme allocation providing:

- a. It can be clearly demonstrated that the increase in cost is due to project inflationary pressures.
- b. It can be clearly demonstrated that value engineering has been undertaken to establish the minimisation of costs.
- c. Where cost increases cannot be avoided, approval is given to either:
 1. The use of the contingency within the capital programme or, an
 2. increase in the project cost providing the additional capital cost can be financed from:
 - i. unallocated capital receipts, or
 - ii. where other capital projects have not started (slippage) and can have their financing diverted to fund the potential overspend.

The use of this delegation will be reported in the next Quarterly monitoring report.”

- 3.36 ***It is recommended that Cabinet approves the capital programme and sources of finance noted in Appendix 5, and the proposed delegation at 3.36.***

BUDGET CONCLUSION

- 3.37 In conclusion, for the Council to

- meet its financial commitments and risks,
- ensure it can undertake the service transformation needed to deliver financial sustainability and resilience, including where possible collaboration with partners, and
- deliver sound economic and community investment opportunities that will provide long-term secure income;

it is necessary that the Council continues its programme of transformation and continuous improvement.

4. Implications of Decisions

4.1. Corporate Priorities

The contents of this report supports the Council in the delivery of the Corporate Plan and its agreed priorities.

4.2. Financial

The 2024/25 budget and MTFS is balanced for the next two years and then requires funding thereafter; this will be achieved by setting-aside surpluses from 2023/24 and 2024/25 into a new Financial Sustainability Earmarked Reserve that will be spread, with allocations from other reserves to finance the councils budget.

The Capital Programme is duly financed in its entirety and includes a number of proposals that will seek to minimize medium term risks relating to asset obsolescence and revenue service risks.

It should be noted that the budget does include:

- The use of both NDR Leicestershire Pool monies, and an allocation from reserves, to meet the acceleration of the local plan (as agreed by council on the 18 December),
- One-year deferrals of savings relating to the TOM efficiency programme and from an Enforcement and HR-T&C's reviews.
- Increased budget allocations relating to a 2-year extension of the current waste contract and a new contract following the extension. Council has chosen to not proceed with the Strategic Partnership with Melton Borough Council; this would have been the best means of addressing this pressure. For the time being this "unachieved saving" will be met from reserves; however, it is expected that this pressure will

be closed over 2023/24 to ensure that future Council Tax payers do not continue to carry-burden.

- Significant inflationary impacts across many services.
- Provisional settlement grant allocations for 2024/25 and reduced estimated amounts for 2025/26 (based on the assumption that it is unlikely that a new government next year will have in place a new funding regime for local government).

However, it should also be noted that the draft budget does not include estimates relating to NDR and collection fund surpluses and deficits for 2024/25 and subsequent years. The reason for this is because last year there was a late notification of additional NDR receipts that was not reported as part of the draft budget but was for the final budget; to avoid this situation this year it has been decided to wait for the completion of the NDR 1 (statutory return for next years estimate for NDR) and the statutory calculation of the surplus and deficit – both of which have to be completed by the end of January.

As discussed earlier in this report, service transformation and continuous improvement are key to the continued successful delivery of modern services. In respect of:

- **Transformation**, this budget builds on a number of transformational projects that are now bearing both financial and service benefits; including the implementation of the ICT Strategy ([Rec to Council / Covering Report / ICT Strategy](#)), Customer Services Transformation ([Agenda Cabinet May 2021](#), exempt report), [Leisure Procurement](#) and the capital programme which is approved each year. The budget includes new initiatives; such as service restructurings within the legal and development management teams, a revised approach to homeless accommodation and a number of environmental projects including a grants scheme and feasibility into a solar farm.
- **Continuous improvement**, is a requirement on all local authorities and is embedded within the arrangements to deliver Best Value; which centres on the achievement of value for money in service delivery([DHLUC Best Value Stds & Intervention](#)).

4.3. **Legal**

This report supports the Chief Financial Officer in meeting his statutory responsibilities in respect of the proper administration of the Councils financial affairs [s.151 of the Local Government Act 1972].

4.4. **Policy**

No policy issues arise directly from this report other than this budget and MTFS seeks to allocate resources to meet policy objectives and expected outcomes.

4.5. **Environmental Implications including contributions to achieving a net zero carbon Council by 2030**

There are no direct environment implications arising from this report.

4.6. Risk Management

Main implications: The budget proposals are subject to a risk assessment in their formulation and subsequent delivery. An overall assessment of the risks in the budget proposals will be undertaken by the S151 Officer and will form part of the report to Cabinet on in February 2023 and Council later in February 2023

4.7 Equalities Impact

The equality implications arising from this budget, including savings programmes, have been addressed through each of those individual reviews.

4.8 Data Protection

There are no direct data protection implications arising from this report.

5. Summary of Consultation and Outcome

Consultation has been undertaken with Cabinet and in due course with the Scrutiny Panel (Performance). Further, the statutory consultation in respect of Business Rates will take place between the January and February Cabinet meetings.

6. Alternative Options Considered

Not applicable.

7. Background papers

DHLUC Provisional Settlement.

Services budget working papers.

Consolidated Final Budget 2024/25 & MTFS (2025/26 to 2028/29)												
Current Year						Key ER = Earmarked Reserve IR = Investment Reserve PRS = Projects, Risk & Smoothing CEI = Community, Economic & Infrastructure NDR = Non-Domestic Rates	2024/25	2025/26	2026/27	2027/28	2028/29	
Approved Budget	In-Year Budget Changes			Updated Budget	Forecast Outturn Q2 2023/24		Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
	Prior Year Changes, In-Year Virements etc	Political Variation	Total									
£	£	£	£	£	£		£	£	£	£	£	
1,905,967	0	0	0	1,905,967	825,239	Finance	1,820,324	1,914,604	2,038,450	2,146,199	2,149,054	
5,176,165	0	0	0	5,176,165	6,531,462	Planning, Environment & Waste	6,566,112	6,430,996	5,993,681	6,047,681	5,993,681	
1,019,032	0	0	0	1,019,032	1,122,303	Wellbeing, Communities & Housing	1,057,529	1,057,529	1,057,529	1,057,529	1,057,529	
647,344	0	0	0	647,344	752,373	Strategy (aka Planning & Regeneration)	664,873	739,023	737,323	723,723	722,023	
2,658,811	0	0	0	2,658,811	2,889,740	Corporate & Regulatory Services	3,086,763	2,717,560	2,710,740	2,720,111	2,730,044	
645,511	0	0	0	645,511		Contingency (including Pay/Services/FCC Inflation)	1,290,146	1,867,698	2,814,533	3,201,686	3,602,390	
12,052,830	0	0	0	12,052,830	12,121,117	Net Direct Cost of Services	14,485,747	14,727,410	15,352,256	15,896,929	16,254,721	
424,187	0	0	0	424,187		Capital Financing	560,325	702,523	805,796	843,110	895,818	
12,477,017	0	0	0	12,477,017	12,545,304	Net Expenditure	15,046,072	15,429,933	16,158,052	16,740,039	17,150,539	
0	0	0	0	0	0		0	0	0	0	0	
						Cont to/(from) Reserves (amts in squ brackets=reason for movement)						
0	0	0	0	0	0	General Reserves Earmarked Reserves	0	0	0	0	0	
0	0	0	0	0	0		- General Fund Balance "Planned" contributions to	0	0	0	0	0
0	0	0	0	0	0		- General Fund Balance "Planned" contributions (from)	0	0	0	0	0
0	0	0	0	0	0		- General Fund Balance "Unplanned" contributions (from) ER	0	75,357	(2,131,315)	(2,467,792)	(2,656,837)
5,211,726	0	0	0	5,211,726	5,342,332		- General Fund Balance "Unplanned" contributions to ER	2,157,631	0	0	0	0
(372,000)	0	0	0	(372,000)	970,358		- Earmarked Reserve: PRS (from) - Conts for Local Elections, Local Plan	(1,290,399)	(225,000)	(206,000)	(206,000)	(206,000)
					(257,959)		- Earmarked Reserve: PRS (from) - Conts for Local Plan Acceleration	0	0	0	0	0
(301,437)	0	0	0	(301,437)	(301,437)		- Earmarked Reserve: CV19 (from) - 3rd Year TIG	0	0	0	0	0
0	0	0	0	0	0		- Earmarked Reserve: Transformation	(100,000)	0	0	0	0
0	0	0	0	0	279,000		- Earmarked Reserve: Projects & Contracts (Waste Procurement)	(50,000)	(100,000)	(75,000)	(54,000)	0
0	0	0	0	0	(219,935)		- Earmarked Reserve: Projects & Contracts carry forwards	0	0	0	0	0
0	0	0	0	0	0		- Earmarked Reserve: CEI (Funding for Housing, Environment and Recycling Reviews))	0	0	0	0	0
(116,110)	0	0	0	(116,110)	(116,110)		- Earmarked Reserve: Investment Reserve	0	0	0	0	0
16,899,195	0	0	0	16,899,195	18,241,553		Budget Requirement	15,763,304	15,180,290	13,745,737	14,012,247	14,287,702
(5,841,426)	0	0	0	(5,841,426)	(7,183,784)		NDR	(5,876,475)	(5,911,734)	(5,947,204)	(5,982,887)	(6,018,784)
0	0	0	0	0	0		Revenue Support Grant	0	0	0	0	0
(140,933)	0	0	0	(140,933)	(140,933)	Other General Fund Grants	(157,313)	(157,313)	(157,313)	(157,313)	(157,313)	
0	0	0	0	0	0	Fair Funding Review Adj	0	0	99,000	198,000	297,000	
(1,659,562)	0	0	0	(1,659,562)	(1,659,562)	New Homes Bonus	(1,203,875)	(782,519)	0	0	0	
(68,778)	0	0	0	(68,778)	(68,778)	Services Grant	(11,268)	0	0	0	0	
(819,182)	0	0	0	(819,182)	(819,182)	3% Funding Guarantee	(1,380,378)	(897,246)	0	0	0	
(1,561,695)	0	0	0	(1,561,695)	(1,561,695)	Collection Fund (Surplus)/Deficit	0	0	0	0	0	
(10,091,576)	0	0	0	(10,091,576)	(11,433,934)	Total Grant	(8,629,309)	(7,748,812)	(6,005,517)	(5,942,200)	(5,879,097)	
6,807,619	0	0	0	6,807,619	6,807,619	Council Tax Requirement	7,133,995	7,431,478	7,740,220	8,070,047	8,408,605	

Appendix 2

DETAILED BUDGET PAPERS 2023/24 - Finance																							
							NEW BUDGET: 2024/25										Budget for Year		Variance to Budget				
							Previous Years Growth/ Savings				Base Budget	Growth/Savings etc											
							2021/22 Budget Setting	2022/23 Budget Setting	2022/23 Service Requested Budget Changes	2023/24 Budget Setting		Service proposed changes Gross Expenditure	Service proposed changes Gross Income	Service proposed changes Other	TSB Review	2023/24 payroll award of £1925 per fte					2024/25 Scale point increment	Other payroll changes, fte etc	Permanent Virements
Cost Centre	Cost Centre Description	Service	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£						
10025	Accountancy Services	Finance	0	0	0	0	469,991	0	0	65,000	0	14,443	4,986	1,911	(1,500)	554,831	84,840						
10029	Payroll	Finance	0	0	0	0	22,500	0	0	0	0	0	0	0	0	22,500	0						
10030	Insurance	Finance	0	0	0	0	216,800	46,000	0	0	0	0	0	0	0	262,800	46,000						
10048	Treasury Management	Finance	0	0	0	0	9,500	0	0	0	0	0	0	0	0	9,500	0						
10050	Interest & Investment Income	Finance	(21,000)	0	0	299,000	(529,000)	0	(626,000)	(65,000)	0	0	0	0	0	(1,220,000)	(691,000)						
10052	Non Distributed Costs	Finance	0	0	0	0	58,000	0	0	0	0	0	0	0	0	58,000	0						
10053	Corporate Managmnt (Resources)	Finance	0	0	0	(25,000)	27,000	25,000	0	0	0	0	0	0	0	52,000	25,000						
10301	The Symington Building	Facilities Mgmt - Public Realm	0	0	0	0	17,413	113,600	(46,862)	0	50,000	3,369	0	891	0	138,411	120,998						
10524	Pension Scheme	Finance	0	0	0	0	72,500	0	0	0	0	0	0	0	0	72,500	0						
10027	Internal Audit	CO (151), Assets, Internal Audit, GoS	0	0	0	0	63,200	2,452	0	0	0	0	0	0	0	65,652	2,452						
10202	Doddridge Road Offices	CO (151), Assets, Internal Audit, GoS	0	0	0	0	(6,700)	0	0	0	0	0	0	0	0	(6,700)	0						
10235	Corporate Asset Management	CO (151), Assets, Internal Audit, GoS	0	0	0	0	265,381	0	0	0	0	9,130	2,046	6,064	(2,200)	280,421	15,040						
10307	Business Enterprise	HEC	0	(73,971)	73,971	(62,934)	46,211	0	0	0	0	0	0	4,284	0	50,495	4,284						
10031	It Services	ICT	0	0	0	0	554,395	70,000	0	0	0	14,062	4,265	(16,892)	85,450	711,280	156,885						
10036	Telephony	ICT	0	0	0	0	25,800	0	0	0	0	0	0	0	0	25,800	0						
10040	Revenues & Benefits	Revs & Bens	0	0	0	0	1,194,200	0	0	0	0	0	0	0	0	1,194,200	0						
10042	Non Domestic Rates	Revs & Bens	0	0	0	0	(176,000)	0	0	0	0	0	0	0	0	(176,000)	0						
10044	Council Tax Collection Costs	Revs & Bens	0	0	0	0	(105,000)	0	0	0	0	6,886	0	(6,886)	0	(105,000)	0						
10046	Benefits	Revs & Bens	0	0	0	0	90	0	0	0	0	6,059	0	(6,149)	0	0	(90)						
10187	Housing Benefits	Revs & Bens	0	0	0	0	(99,200)	0	0	0	0	0	0	0	0	(99,200)	0						
10263	Discretionary Discount Scheme	Revs & Bens	0	0	0	0	20,000	0	0	0	0	0	0	0	0	20,000	0						
10264	Council Tax Support Scheme	Revs & Bens	0	0	0	0	(52,000)	0	0	0	0	0	0	0	0	(52,000)	0						
10308	Revenue And Benefits Support	Revs & Bens	0	0	0	0	130	0	0	0	0	3,338	0	(3,468)	0	0	(130)						
10169	Energy Management	Facilities Mgmt - Public Realm	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
10196	Garages	Facilities Mgmt - Public Realm	0	0	0	0	500	0	0	0	0	0	0	0	0	500	0						
10203	Off-Site Storage (Incl Decant)	Facilities Mgmt - Public Realm	0	0	0	0	3,200	0	0	0	0	0	0	0	0	3,200	0						
10229	CCTV	CCTV, Control Centre	0	0	0	0	52,050	0	0	0	0	0	0	0	0	52,050	0						
10248	Business Enterprise	HIC	0	(83,762)	83,762	(42,924)	(97,852)	0	(4,000)	0	0	8,010	0	(1,074)	0	(94,916)	2,936						
10280	Hdcs Trading Account	Chief Executives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
	Total		(21,000)	(157,733)	157,733	168,142	2,053,109	257,052	(676,862)	0	50,000	65,297	11,297	(21,319)	81,750	1,820,324	(232,785)						

DETAILED BUDGET PAPERS 2023/24 - Finance																
Cost Centre			MTFS YEAR 1: 2025/26								MTFS YEAR 2: 2026/27					
			Previous Years	Base Budget	Growth/Savings etc			Budget for Year	Variance to Budget	Previous Years	Base Budget	Growth/Savings etc			Budget for Year	Variance to Budget
			2023/24 Budget Setting		Service proposed changes Gross	Service proposed changes Gross	TSB Review			2023/24 Budget Setting		Service proposed changes Gross	Service proposed changes Gross	Updated Budget for Year		
			£	£	£	£	£	£	£	£	£	£	£	£	£	£
10025	Accountancy Services	Finance	0	554,831	0	0	0	554,831	0	0	554,831	0	0	0	554,831	0
10029	Payroll	Finance	0	22,500	0	0	0	22,500	0	0	22,500	0	0	0	22,500	0
10030	Insurance	Finance	0	262,800	0	0	0	262,800	0	0	262,800	0	0	0	262,800	0
10048	Treasury Management	Finance	0	9,500	0	0	0	9,500	0	0	9,500	0	0	0	9,500	0
10050	Interest & Investment Income	Finance	41,000	(1,179,000)	0	169,000	0	(1,010,000)	169,000	48,000	(962,000)	0	162,000	0	(800,000)	162,000
10052	Non Distributed Costs	Finance	0	58,000	0	0	0	58,000	0	0	58,000	0	0	0	58,000	0
10053	Corporate Managmnt (Resources)	Finance	0	52,000	0	0	0	52,000	0	0	52,000	0	0	0	52,000	0
10301	The Symington Building	Facilities Mgmt - Public Realm	0	138,411	0	0	(50,000)	88,411	(50,000)	0	88,411	0	0	(83,700)	4,711	(83,700)
10524	Pension Scheme	Finance	0	72,500	0	0	0	72,500	0	0	72,500	0	0	0	72,500	0
10027	Internal Audit	CO (151), Assets, Internal Audit, GoS	0	65,652	2,547	0	0	68,199	2,547	0	68,199	2,646	0	0	70,845	2,646
10202	Doddridge Road Offices	CO (151), Assets, Internal Audit, GoS	0	(6,700)	0	0	0	(6,700)	0	0	(6,700)	0	0	0	(6,700)	0
10235	Corporate Asset Management	CO (151), Assets, Internal Audit, GoS	0	280,421	0	0	0	280,421	0	0	280,421	0	0	0	280,421	0
10307	Business Enterprise	HEC	(38,996)	11,499	(456)	(460)	0	10,583	(916)	0	10,583	0	0	0	10,583	0
10031	IT Services	ICT	0	711,280	0	0	0	711,280	0	0	711,280	0	0	0	711,280	0
10036	Telephony	ICT	0	25,800	0	0	0	25,800	0	0	25,800	0	0	0	25,800	0
10040	Revenues & Benefits	Revs & Bens	0	1,194,200	0	0	0	1,194,200	0	0	1,194,200	0	0	0	1,194,200	0
10042	Non Domestic Rates	Revs & Bens	0	(176,000)	0	0	0	(176,000)	0	0	(176,000)	0	0	0	(176,000)	0
10044	Council Tax Collection Costs	Revs & Bens	0	(105,000)	0	0	0	(105,000)	0	0	(105,000)	0	0	0	(105,000)	0
10046	Benefits	Revs & Bens	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10187	Housing Benefits	Revs & Bens	0	(99,200)	0	0	0	(99,200)	0	0	(99,200)	0	0	0	(99,200)	0
10263	Discretionary Discount Scheme	Revs & Bens	0	20,000	0	0	0	20,000	0	0	20,000	0	0	0	20,000	0
10264	Council Tax Support Scheme	Revs & Bens	0	(52,000)	0	0	0	(52,000)	0	0	(52,000)	0	0	0	(52,000)	0
10308	Revenue And Benefits Support	Revs & Bens	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10169	Energy Management	Facilities Mgmt - Public Realm	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10196	Garages	Facilities Mgmt - Public Realm	0	500	0	0	0	500	0	0	500	0	0	0	500	0
10203	Off-Site Storage (Incl Decant)	Facilities Mgmt - Public Realm	0	3,200	0	0	0	3,200	0	0	3,200	0	0	0	3,200	0
10229	CCTV	CCTV, Control Centre	0	52,050	0	0	0	52,050	0	0	52,050	0	0	0	52,050	0
10248	Business Enterprise	HIC	(14,355)	(109,271)	(9,333)	(4,667)	0	(123,271)	(14,000)	0	(123,271)	0	(5,100)	0	(128,371)	(5,100)
10280	Hdcs Trading Account	Chief Executives	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total			(12,351)	1,807,973	(7,242)	163,873	(50,000)	1,914,604	106,631	48,000	1,962,604	2,646	156,900	(83,700)	2,038,450	75,846

DETAILED BUDGET PAPERS 2023/24 - Finance														
			MTFS YEAR 3: 2027/28					MTFS YEAR 4: 2028/29					2029/30	
			Base Budget	Growth/Savings etc		Budget for Year	Variance to Budget	Base Budget	Growth/Savings etc			Budget for Year	Variance to Budget	Base Budget
				Service proposed changes Gross Expenditu	Service proposed changes Gross Income				Service proposed changes Gross Expenditu	Service proposed changes Gross Income	Service proposed changes Other			
Cost Centre	Cost Centre Description	Service	£	£	£	£	£	£	£	£	£	£	£	£
10025	Accountancy Services	Finance	554,831	0	0	554,831	0	554,831	0	0	0	554,831	0	554,831
10029	Payroll	Finance	22,500	0	0	22,500	0	22,500	0	0	0	22,500	0	22,500
10030	Insurance	Finance	262,800	0	0	262,800	0	262,800	0	0	0	262,800	0	262,800
10048	Treasury Management	Finance	9,500	0	0	9,500	0	9,500	0	0	0	9,500	0	9,500
10050	Interest & Investment Income	Finance	(800,000)	0	105,000	(695,000)	105,000	(695,000)	0	0	0	(695,000)	0	(695,000)
10052	Non Distributed Costs	Finance	58,000	0	0	58,000	0	58,000	0	0	0	58,000	0	58,000
10053	Corporate Managmnt (Resources)	Finance	52,000	0	0	52,000	0	52,000	0	0	0	52,000	0	52,000
10301	The Symington Building	Facilities Mgmt - Public Realm	4,711	0	0	4,711	0	4,711	0	0	0	4,711	0	4,711
10524	Pension Scheme	Finance	72,500	0	0	72,500	0	72,500	0	0	0	72,500	0	72,500
10027	Internal Audit	CO (151), Assets, Internal Audit, GoS	70,845	2,749	0	73,594	2,749	73,594	2,855	0	0	76,449	2,855	76,449
10202	Doddridge Road Offices	CO (151), Assets, Internal Audit, GoS	(6,700)	0	0	(6,700)	0	(6,700)	0	0	0	(6,700)	0	(6,700)
10235	Corporate Asset Management	CO (151), Assets, Internal Audit, GoS	280,421	0	0	280,421	0	280,421	0	0	0	280,421	0	280,421
10307	Business Enterprise	HEC	10,583	0	0	10,583	0	10,583	0	0	0	10,583	0	10,583
10031	It Services	ICT	711,280	0	0	711,280	0	711,280	0	0	0	711,280	0	711,280
10036	Telephony	ICT	25,800	0	0	25,800	0	25,800	0	0	0	25,800	0	25,800
10040	Revenues & Benefits	Revs & Bens	1,194,200	0	0	1,194,200	0	1,194,200	0	0	0	1,194,200	0	1,194,200
10042	Non Domestic Rates	Revs & Bens	(176,000)	0	0	(176,000)	0	(176,000)	0	0	0	(176,000)	0	(176,000)
10044	Council Tax Collection Costs	Revs & Bens	(105,000)	0	0	(105,000)	0	(105,000)	0	0	0	(105,000)	0	(105,000)
10046	Benefits	Revs & Bens	0	0	0	0	0	0	0	0	0	0	0	0
10187	Housing Benefits	Revs & Bens	(99,200)	0	0	(99,200)	0	(99,200)	0	0	0	(99,200)	0	(99,200)
10263	Discretionary Discount Scheme	Revs & Bens	20,000	0	0	20,000	0	20,000	0	0	0	20,000	0	20,000
10264	Council Tax Support Scheme	Revs & Bens	(52,000)	0	0	(52,000)	0	(52,000)	0	0	0	(52,000)	0	(52,000)
10308	Revenue And Benefits Support	Revs & Bens	0	0	0	0	0	0	0	0	0	0	0	0
10169	Energy Management	Facilities Mgmt - Public Realm	0	0	0	0	0	0	0	0	0	0	0	0
10196	Garages	Facilities Mgmt - Public Realm	500	0	0	500	0	500	0	0	0	500	0	500
10203	Off-Site Storage (Incl Decant)	Facilities Mgmt - Public Realm	3,200	0	0	3,200	0	3,200	0	0	0	3,200	0	3,200
10229	CCTV	CCTV, Control Centre	52,050	0	0	52,050	0	52,050	0	0	0	52,050	0	52,050
10248	Business Enterprise	HIC	(128,371)	0	0	(128,371)	0	(128,371)	0	0	0	(128,371)	0	(128,371)
10280	Hdcs Trading Account	Chief Executives	0	0	0	0	0	0	0	0	0	0	0	0
	Total		2,038,450	2,749	105,000	2,146,199	107,749	2,146,199	2,855	0	0	2,149,054	2,855	2,149,054

DETAILED BUDGET PAPERS 2023/24 - Planning, Environment & Waste

			NEW BUDGET: 2024/25															
			Previous Years Growth/ Savings			Base Budget	Growth/Savings etc										Budget for Year	Variance to Budget
Cost Centre	Cost Centre Description	Service	2021/22 Budget Setting	2022/23 Budget Setting	2023/24 Budget Setting		Service proposed changes Gross	Service proposed changes Gross Income	Service proposed changes Other	2023/24 payroll award of £1925 per	2024/25 Scale point Increment	Other payroll changes, fte etc	Inflation	Permanen t Virements	Other priorities			
			£	£	£		£	£	£	£	£	£			£	£		
10026	Health & Safety	Operational Services	0	0	0	28,345	(8,458)	0	0	963	517	(1,120)	0	0	0	20,247	(8,098)	
10088	Street Cleaning	Operational Services	0	0	0	941,533	0	0	0	0	0	0	0	0	0	941,533	0	
10125	Open Spaces & Amenity Areas	Operational Services	0	0	0	174,451	0	0	0	0	0	0	0	0	0	174,451	0	
10140	S.E. Allotments	Operational Services	0	0	0	(1,034)	0	0	0	0	0	0	(300)	0	0	(1,334)	(300)	
10147	S.E. Market Harborough Recn	Operational Services	0	0	0	264,603	0	0	0	0	0	0	0	0	0	264,603	0	
10148	S.E. Lutterworth Recn / Park	Operational Services	0	0	0	39,084	0	0	0	0	0	0	0	0	0	39,084	0	
10159	Trade Refuse	Operational Services	0	0	0	(241,167)	0	0	0	0	0	0	0	0	0	(241,167)	0	
10160	Waste Management	Operational Services	0	0	0	427,237	88,000	0	0	16,864	5,946	(16,460)	0	0	0	521,587	94,350	
10161	Residual Waste Collections	Operational Services	0	0	0	1,177,880	0	0	0			(12,300)	0	0	0	1,165,580	(12,300)	
10162	Recycling Collections	Operational Services	0	0	0	977,699	0	0	0			0	0	0	0	977,699	0	
10197	External Grounds Maintenance	Operational Services	0	0	0	(58,619)	32,000	0	0	0	0	0	0	0	0	(26,619)	32,000	
10242	S.E. Fleckney	Operational Services	0	0	0	316	0	0	0	0	0	0	0	0	0	316	0	
10243	S.E. Great Glen	Operational Services	0	0	0	2,515	0	0	0	0	0	0	0	0	0	2,515	0	
10244	S.E. Scraptoft	Operational Services	0	0	0	5,589	0	0	0	0	0	0	0	0	0	5,589	0	
10246	S.E. Broughton Astley	Operational Services	0	0	0	12,145	0	0	0	0	0	0	0	0	0	12,145	0	
10272	Flytipping	Operational Services	0	0	0	10,000	0	0	0	0	0	0	0	0	0	10,000	0	
10010	Development Control	Development Control, Enforcement	(50,000)	0	45,000	(392,364)	(77,630)	0	0	26,434	688	(25,332)	0	(18,300)	0	(486,504)	(94,140)	
10016	Archaeological & Ecolog Advice	Development Control, Enforcement	0	0	0	33,775	55,000	0	0	0	0	0	0	0	0	88,775	55,000	
10019	Footpath/Bridleway Orders	Development Control, Enforcement	0	0	0	(1,100)	0	0	0	0	0	0	0	0	0	(1,100)	0	
10084	Enforcement	Development Control, Enforcement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10151	Planning Enforcement	Development Control, Enforcement	0	0	0	160,763	0	0	0	5,774	688	22,138	0	0	0	189,363	28,600	
10081	Quick Response Team	Facilities Mgmt - Public Realm	0	0	0	2,230	40,600	0	0	1,925	0	795	0	0	0	45,550	43,320	
10082	Abandoned Vehicles	Facilities Mgmt - Public Realm	0	0	0	2,200	0	0	0	0	0	0	0	0	0	2,200	0	
10086	District-Wide Bus Shelters	Facilities Mgmt - Public Realm	0	0	0	3,400	0	0	0	0	0	0	0	0	0	3,400	0	
10089	Street Furniture Etc	Facilities Mgmt - Public Realm	0	0	0	4,300	0	0	0	0	0	0	0	0	0	4,300	0	
10115	S.E. Public Conveniences	Facilities Mgmt - Public Realm	0	0	0	27,754	0	0	0	0	0	0	0	0	0	27,754	0	
10145	S.E. Thurnby	Facilities Mgmt - Public Realm	0	0	0	31,454	0	0	0	0	0	0	0	0	0	31,454	0	
10170	Flood Prevent & Land Drainage	Facilities Mgmt - Public Realm	0	0	0	12,800	0	0	0	0	0	0	0	0	0	12,800	0	
10245	S.E.War Memorial/Public Realm	Facilities Mgmt - Public Realm	0	0	0	16,060	0	0	0	0	0	0	0	0	0	16,060	0	
10009	Section 106 Agreements	Strategic Planning/Policy	0	0	0	12,230	30,000	0	0	1,925	948	(2,733)	0	0	0	42,370	30,140	
10013	Env Enhancements/Conservtn	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10112	Planning Policy	Strategic Planning/Policy	0	0	0	261,760	0	0	0	8,473	445	10,482		(1,500)	0	279,660	17,900	
10207	Local Plan Cont to Reserves	Strategic Planning/Policy	0	0	0	277,300	0	0	0	0	0	0	0	0	0	277,300	0	
10207A	Local Plan Cont from Reserves	Strategic Planning/Policy	0	0	0	206,000	0	0	0	0	0	0	0	0	0	206,000	0	
10208	Local Plan General	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0	0	0	0	1,139,539	1,139,539	1,139,539	
10011	Building Control	Building Control	0	(26,000)	0	39,861	53,246	0	0				0	(12,650)	0	80,457	40,596	
10150	Environmental Health	Regulatory	0	0	0	602,855	0	0	0	20,326	3,145	3,054	0	(7,300)	0	622,080	19,225	
10175	Pest/Dog Services	Regulatory	0	0	0	25,700	3,425	(3,300)	0	0	0	0	0	0	0	25,825	125	
10219	Head Of Planning	CO (Planning)	0	0	0	117,610	0	0	0	3,088	0	1,902	0	0	0	122,600	4,990	
10205	Neighbourhood Plan	Strategic Planning/Policy	0	0	0	(60,000)	0	30,000	0	0	0	0	0	0	0	(30,000)	30,000	
	Total		(50,000)	(26,000)	45,000	5,145,165	216,183	26,700	0	85,772	12,377	(7,274)	(12,600)	(39,750)	1,139,539	6,566,112	1,420,947	

DETAILED BUDGET PAPERS 2023/24 - Planning, Environment & Waste

			MTFS YEAR 1: 2025/26							MTFS YEAR 2: 2026/27				
			Base Budget	Growth/Savings etc				Budget for Year	Variance to Budget	Base Budget	Growth/Savings etc		Budget for Year	Variance to Budget
				Service proposed changes Gross	Service proposed changes Gross Income	Service proposed changes Other	Other priorities				Service proposed changes Gross	Other priorities		
Cost Centre	Cost Centre Description	Service	£	£	£	£	£	£	£	£	£	£	£	£
10026	Health & Safety	Operational Services	20,247	0	0	0	0	20,247	0	20,247	0	0	20,247	0
10088	Street Cleaning	Operational Services	941,533	0	0	0	0	941,533	0	941,533	0	0	941,533	0
10125	Open Spaces & Amenity Areas	Operational Services	174,451	0	0	0	0	174,451	0	174,451	0	0	174,451	0
10140	S.E. Allotments	Operational Services	(1,334)	0	0	0	0	(1,334)	0	(1,334)	0	0	(1,334)	0
10147	S.E. Market Harborough Recn	Operational Services	264,603	0	0	0	0	264,603	0	264,603	0	0	264,603	0
10148	S.E. Lutterworth Recn / Park	Operational Services	39,084	0	0	0	0	39,084	0	39,084	0	0	39,084	0
10159	Trade Refuse	Operational Services	(241,167)	0	0	0	0	(241,167)	0	(241,167)	0	0	(241,167)	0
10160	Waste Management	Operational Services	521,587	119,000	0	0	0	640,587	119,000	640,587	75,000	0	715,587	75,000
10161	Residual Waste Collections	Operational Services	1,165,580	400,000	0	0	0	1,565,580	400,000	1,565,580	0	0	1,565,580	0
10162	Recycling Collections	Operational Services	977,699	0	0	0	0	977,699	0	977,699	0	0	977,699	0
10197	External Grounds Maintenance	Operational Services	(26,619)	0	0	0	0	(26,619)	0	(26,619)	0	0	(26,619)	0
10242	S.E. Fleckney	Operational Services	316	0	0	0	0	316	0	316	0	0	316	0
10243	S.E. Great Glen	Operational Services	2,515	0	0	0	0	2,515	0	2,515	0	0	2,515	0
10244	S.E. Scraptoft	Operational Services	5,589	0	0	0	0	5,589	0	5,589	0	0	5,589	0
10246	S.E. Broughton Astley	Operational Services	12,145	0	0	0	0	12,145	0	12,145	0	0	12,145	0
10272	Flytipping	Operational Services	10,000	0	0	0	0	10,000	0	10,000	0	0	10,000	0
10010	Development Control	Development Control, Enforcement	(486,504)	(18,892)	0	0	0	(505,396)	(18,892)	(505,396)	0	0	(505,396)	0
10016	Archaeological & Ecolog Advice	Development Control, Enforcement	88,775	0	0	0	0	88,775	0	88,775	0	0	88,775	0
10019	Footpath/Bridleway Orders	Development Control, Enforcement	(1,100)	0	0	0	0	(1,100)	0	(1,100)	0	0	(1,100)	0
10084	Enforcement	Development Control, Enforcement	0	0	0	0	0	0	0	0	0	0	0	0
10151	Planning Enforcement	Development Control, Enforcement	189,363	0	0	0	0	189,363	0	189,363	0	0	189,363	0
10081	Quick Response Team	Facilities Mgmt - Public Realm	45,550	0	0	0	0	45,550	0	45,550	(38,000)	0	7,550	(38,000)
10082	Abandoned Vehicles	Facilities Mgmt - Public Realm	2,200	0	0	0	0	2,200	0	2,200	0	0	2,200	0
10086	District-Wide Bus Shelters	Facilities Mgmt - Public Realm	3,400	0	0	0	0	3,400	0	3,400	0	0	3,400	0
10089	Street Furniture Etc	Facilities Mgmt - Public Realm	4,300	0	0	0	0	4,300	0	4,300	0	0	4,300	0
10115	S.E. Public Conveniences	Facilities Mgmt - Public Realm	27,754	0	0	0	0	27,754	0	27,754	0	0	27,754	0
10145	S.E. Thurnby	Facilities Mgmt - Public Realm	31,454	0	0	0	0	31,454	0	31,454	0	0	31,454	0
10170	Flood Prevent & Land Drainage	Facilities Mgmt - Public Realm	12,800	0	0	0	0	12,800	0	12,800	0	0	12,800	0
10245	S.E.War Memorial/Public Realm	Facilities Mgmt - Public Realm	16,060	0	0	0	0	16,060	0	16,060	0	0	16,060	0
10009	Section 106 Agreements	Strategic Planning/Policy	42,370	0	0	0	0	42,370	0	42,370	0	0	42,370	0
10013	Env Enhancements/Conservtn	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0	0	0	0
10112	Planning Policy	Strategic Planning/Policy	279,660	0	0	0	0	279,660	0	279,660	0	0	279,660	0
10207	Local Plan Cont to Reserves	Strategic Planning/Policy	277,300	0	0	0	0	277,300	0	277,300	0	0	277,300	0
10207A	Local Plan Cont from Reserves	Strategic Planning/Policy	206,000	0	0	0	0	206,000	0	206,000	0	0	206,000	0
10208	Local Plan General	Strategic Planning/Policy	1,139,539	0	0	0	(665,224)	474,315	(665,224)	474,315	0	(474,315)	0	(474,315)
10011	Building Control	Building Control	80,457	0	0	0	0	80,457	0	80,457	0	0	80,457	0
10150	Environmental Health	Regulatory	622,080	0	0	0	0	622,080	0	622,080	0	0	622,080	0
10175	Pest/Dog Services	Regulatory	25,825	0	0	0	0	25,825	0	25,825	0	0	25,825	0
10219	Head Of Planning	CO (Planning)	122,600	0	0	0	0	122,600	0	122,600	0	0	122,600	0
10205	Neighbourhood Plan	Strategic Planning/Policy	(30,000)	0	30,000	0	0	0	30,000	0	0	0	0	0
Total			6,566,112	500,108	30,000	0	(665,224)	6,430,996	(135,116)	6,430,996	37,000	(474,315)	5,993,681	(437,315)

DETAILED BUDGET PAPERS 2023/24 - Planning, Environment & Waste

			MTFS YEAR 3: 2027/28				MTFS YEAR 4: 2028/29				2029/30
			Base Budget	with/Saving	Budget for Year	Variance to Budget	Base Budget	Growth/S	Budget for Year	Variance to Budget	
Cost Centre	Cost Centre Description	Service		Service proposed changes Gross				avings etc			
			£	£	£	£	£	£	£	£	£
10026	Health & Safety	Operational Services	20,247	0	20,247	0	20,247	0	20,247	0	20,247
10088	Street Cleaning	Operational Services	941,533	0	941,533	0	941,533	0	941,533	0	941,533
10125	Open Spaces & Amenity Areas	Operational Services	174,451	0	174,451	0	174,451	0	174,451	0	174,451
10140	S.E. Allotments	Operational Services	(1,334)	0	(1,334)	0	(1,334)	0	(1,334)	0	(1,334)
10147	S.E. Market Harborough Recn	Operational Services	264,603	0	264,603	0	264,603	0	264,603	0	264,603
10148	S.E. Lutterworth Recn / Park	Operational Services	39,084	0	39,084	0	39,084	0	39,084	0	39,084
10159	Trade Refuse	Operational Services	(241,167)	0	(241,167)	0	(241,167)	0	(241,167)	0	(241,167)
10160	Waste Management	Operational Services	715,587	54,000	769,587	54,000	769,587	(54,000)	715,587	(54,000)	715,587
10161	Residual Waste Collections	Operational Services	1,565,580	0	1,565,580	0	1,565,580	0	1,565,580	0	1,565,580
10162	Recycling Collections	Operational Services	977,699	0	977,699	0	977,699	0	977,699	0	977,699
10197	External Grounds Maintenance	Operational Services	(26,619)	0	(26,619)	0	(26,619)	0	(26,619)	0	(26,619)
10242	S.E. Fleckney	Operational Services	316	0	316	0	316	0	316	0	316
10243	S.E. Great Glen	Operational Services	2,515	0	2,515	0	2,515	0	2,515	0	2,515
10244	S.E. Scraptoft	Operational Services	5,589	0	5,589	0	5,589	0	5,589	0	5,589
10246	S.E. Broughton Astley	Operational Services	12,145	0	12,145	0	12,145	0	12,145	0	12,145
10272	Flytipping	Operational Services	10,000	0	10,000	0	10,000	0	10,000	0	10,000
10010	Development Control	Development Control, Enforcement	(505,396)	0	(505,396)	0	(505,396)	0	(505,396)	0	(505,396)
10016	Archaeological & Ecolog Advice	Development Control, Enforcement	88,775	0	88,775	0	88,775	0	88,775	0	88,775
10019	Footpath/Bridleway Orders	Development Control, Enforcement	(1,100)	0	(1,100)	0	(1,100)	0	(1,100)	0	(1,100)
10084	Enforcement	Development Control, Enforcement	0	0	0	0	0	0	0	0	0
10151	Planning Enforcement	Development Control, Enforcement	189,363	0	189,363	0	189,363	0	189,363	0	189,363
10081	Quick Response Team	Facilities Mgmt - Public Realm	7,550	0	7,550	0	7,550	0	7,550	0	7,550
10082	Abandoned Vehicles	Facilities Mgmt - Public Realm	2,200	0	2,200	0	2,200	0	2,200	0	2,200
10086	District-Wide Bus Shelters	Facilities Mgmt - Public Realm	3,400	0	3,400	0	3,400	0	3,400	0	3,400
10089	Street Furniture Etc	Facilities Mgmt - Public Realm	4,300	0	4,300	0	4,300	0	4,300	0	4,300
10115	S.E. Public Conveniences	Facilities Mgmt - Public Realm	27,754	0	27,754	0	27,754	0	27,754	0	27,754
10145	S.E. Thurnby	Facilities Mgmt - Public Realm	31,454	0	31,454	0	31,454	0	31,454	0	31,454
10170	Flood Prevent & Land Drainage	Facilities Mgmt - Public Realm	12,800	0	12,800	0	12,800	0	12,800	0	12,800
10245	S.E.War Memorial/Public Realm	Facilities Mgmt - Public Realm	16,060	0	16,060	0	16,060	0	16,060	0	16,060
10009	Section 106 Agreements	Strategic Planning/Policy	42,370	0	42,370	0	42,370	0	42,370	0	42,370
10013	Env Enhancements/Conservtn	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0
10112	Planning Policy	Strategic Planning/Policy	279,660	0	279,660	0	279,660	0	279,660	0	279,660
10207	Local Plan Cont to Reserves	Strategic Planning/Policy	277,300	0	277,300	0	277,300	0	277,300	0	277,300
10207A	Local Plan Cont from Reserves	Strategic Planning/Policy	206,000	0	206,000	0	206,000	0	206,000	0	206,000
10208	Local Plan General	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0
10011	Building Control	Building Control	80,457	0	80,457	0	80,457	0	80,457	0	80,457
10150	Environmental Health	Regulatory	622,080	0	622,080	0	622,080	0	622,080	0	622,080
10175	Pest/Dog Services	Regulatory	25,825	0	25,825	0	25,825	0	25,825	0	25,825
10219	Head Of Planning	CO (Planning)	122,600	0	122,600	0	122,600	0	122,600	0	122,600
10205	Neighbourhood Plan	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0
	Total		5,993,681	54,000	6,047,681	54,000	6,047,681	(54,000)	5,993,681	(54,000)	5,993,681

DETAILED BUDGET PAPERS 2023/24 - Wellbeing, Communities & Housing

			NEW BUDGET: 2024/25														
			Previous	Base Budget	Growth/Savings etc									Budget for Year	Variance to Budget		
Cost Centre	Cost Centre Description	Service	2022/23 Budget Setting		Service proposed changes	Gross Expenditure	Service proposed changes	Gross Income	Service proposed changes	Other	Estimated Net Leisure Mgmt Fee	2023/24 payroll award of £1925 per fte	2024/25 Scale point increment			Other payroll changes, fte etc	Permanen t Virements
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	
10122	Physical Activity	Recreation	0	86,591	0	0	0	0	0	0	4,994	2,432	(566)	0	0	93,451	6,860
10124	Recreation Development	Recreation	(40,000)	43,150	383,818	(383,818)	0	(80,733)	0	0	0	0	0	0	0	(37,583)	(80,733)
10136	Youth Awareness Initiatives	Corporate Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10155	Health Services	Regulatory	0	(6,690)	0	(3,000)	0	0	0	0	0	0	0	0	0	(9,690)	(3,000)
10239	Lightbulb Social Care	Regulatory	0	19,700	25,601	0	0	0	0	0	0	0	0	0	0	45,301	25,601
10260	Head Of Communities	CO, Communities	0	112,240	0	0	0	0	0	3,029	1,493	2,568	0	0	0	119,330	7,090
10241	Anniversary Events	CO, Communities	0	2,000	0	0	0	0	0	0	0	0	0	0	0	2,000	0
10179	HDC Temporary Accommodation	Housing & Homelessness	0	(53,800)	0	0	0	0	0	0	0	0	0	0	0	(53,800)	0
10188	Homelessness	Housing & Homelessness	0	85,276	0	0	0	0	0	0	0	0	0	0	0	85,276	0
10201	Housing Services	Housing & Homelessness	0	460,870	0	0	(28,490)	0	19,425	4,539	41,156	(1,500)	50,000		546,000	85,130	
10076	Grants To External Bodies	Grants, Parishes & Community Safety	0	108,990	0	0	0	0	1,194	275	(1,179)	0	0	0	109,280	290	
10077	Advice To Parishes	Grants, Parishes & Community Safety	0	51,490	0	0	26,490	0	1,925	948	(5,413)	0	0	0	75,440	23,950	
10121	Safer Communities Laa Fund	Grants, Parishes & Community Safety	0	(5,000)	0	0	0	0	0	0	0	0	0	0	(5,000)	0	
10168	Community Safety	Grants, Parishes & Community Safety	0	77,754	4,250	0	0	0	4,042	1,668	5,960	(1,500)	0	0	92,174	14,420	
10270	Local Lottery	Grants, Parishes & Community Safety	0	(13,000)	0	0	0	0	0	0	0	0	0	0	(13,000)	0	
10017	S.E. Harborough In Bloom	Community Partnerships	0	7,000	0	0	0	0	0	0	0	0	0	0	7,000	0	
10265	Community Partnerships	Community Partnerships	0	2,461	0	0	0	0	0	0	0	(1,111)	0	0	1,350	(1,111)	
10269	Refugee Resettlement		0	0	0	0	0	0	1,925	948	(2,873)	0	0	0	0	0	
	Total		(40,000)	979,032	413,669	(386,818)	(2,000)	(80,733)	36,534	12,303	38,542	(3,000)	50,000		1,057,529	78,497	

DETAILED BUDGET PAPERS 2023/24 - Wellbeing, Communities & Housing

			MTFS YEAR 1: 2025/26					MTFS YEAR 2: 2026/27			MTFS YEAR 3: 2027/28			MTFS YEAR 4: 2028/29			2028/29
Cost Centre	Cost Centre Description	Service	Base Budget £	Growth/Savings etc		Budget for Year £	Variance to Budget £	Base Budget £	Budget for Year £	Variance to Budget £	Base Budget £	Budget for Year £	Variance to Budget £	Base Budget £	Budget for Year £	Variance to Budget £	Base Budget £
				Service proposed changes Gross Expenditure £	Service proposed changes Gross Income £												
10122	Physical Activity	Recreation	93,451	0	0	93,451	0	93,451	93,451	0	93,451	93,451	0	93,451	93,451	0	93,451
10124	Recreation Development	Recreation	(37,583)	383,818	(383,818)	(37,583)	0	(37,583)	(37,583)	0	(37,583)	(37,583)	0	(37,583)	(37,583)	0	(37,583)
10136	Youth Awareness Initiatives	Corporate Support	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10155	Health Services	Regulatory	(9,690)	0	0	(9,690)	0	(9,690)	(9,690)	0	(9,690)	(9,690)	0	(9,690)	(9,690)	0	(9,690)
10239	Lightbulb Social Care	Regulatory	45,301	0	0	45,301	0	45,301	45,301	0	45,301	45,301	0	45,301	45,301	0	45,301
10260	Head Of Communities	CO, Communities	119,330	0	0	119,330	0	119,330	119,330	0	119,330	119,330	0	119,330	119,330	0	119,330
10241	Anniversary Events	CO, Communities	2,000	0	0	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000
10179	HDC Temporary Accommodation	Housing & Homelessness	(53,800)	0	0	(53,800)	0	(53,800)	(53,800)	0	(53,800)	(53,800)	0	(53,800)	(53,800)	0	(53,800)
10188	Homelessness	Housing & Homelessness	85,276	0	0	85,276	0	85,276	85,276	0	85,276	85,276	0	85,276	85,276	0	85,276
10201	Housing Services	Housing & Homelessness	546,000	0	0	546,000	0	546,000	546,000	0	546,000	546,000	0	546,000	546,000	0	546,000
10076	Grants To External Bodies	Grants, Parishes & Community Safety	109,280	0	0	109,280	0	109,280	109,280	0	109,280	109,280	0	109,280	109,280	0	109,280
10077	Advice To Parishes	Grants, Parishes & Community Safety	75,440	0	0	75,440	0	75,440	75,440	0	75,440	75,440	0	75,440	75,440	0	75,440
10121	Safer Communities Laa Fund	Grants, Parishes & Community Safety	(5,000)	0	0	(5,000)	0	(5,000)	(5,000)	0	(5,000)	(5,000)	0	(5,000)	(5,000)	0	(5,000)
10168	Community Safety	Grants, Parishes & Community Safety	92,174	0	0	92,174	0	92,174	92,174	0	92,174	92,174	0	92,174	92,174	0	92,174
10270	Local Lottery	Grants, Parishes & Community Safety	(13,000)	0	0	(13,000)	0	(13,000)	(13,000)	0	(13,000)	(13,000)	0	(13,000)	(13,000)	0	(13,000)
10017	S.E. Harborough In Bloom	Community Partnerships	7,000	0	0	7,000	0	7,000	7,000	0	7,000	7,000	0	7,000	7,000	0	7,000
10265	Community Partnerships	Community Partnerships	1,350	0	0	1,350	0	1,350	1,350	0	1,350	1,350	0	1,350	1,350	0	1,350
10269	Refugee Resettlement		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total		1,057,529	383,818	(383,818)	1,057,529	0	1,057,529	1,057,529	0	1,057,529	1,057,529	0	1,057,529	1,057,529	0	1,057,529

DETAILED BUDGET PAPERS 2023/24 - Strategy

			NEW BUDGET: 2024/25											
			Previous	Base Budget	Growth/Savings etc							Budget for Year	Variance to Base Budget	
Cost Centre	Cost Centre Description	Service	2022/23 Budget Setting		Service proposed changes Gross Expenditure	Service proposed changes Gross Income	Service proposed changes Other	2023/24 payroll award of £1925 per fte	2024/25 Scale point increment	Other payroll changes, fte etc	Inflation	Other		
			£	£	£	£	£						£	£
10012	Strategic Planning & Housing	Strategic Planning/Policy	0	160,970	0	0	0	5,088		2,472	0	0	168,530	7,560
10262	Market Harb Town Team Project	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0	0	0	0
10210	Joint Strategic Planning	Strategic Planning/Policy	(5,281)	39,530	2,000	0	0	0	0	0	0	0	41,530	2,000
10015	Ed Strat - Potential	Economic Strategy/Development	0	15,900	(5,900)	0	0	0	0	0	0	15,000	25,000	9,100
10043	S.E. Town Centre Support	Economic Strategy/Development	0	41,240	0	0	0	0	0	0	0	0	41,240	0
10055	Market Hall	Economic Strategy/Development	0	(89,734)	0	(8,400)	0	6,698	417	2,245	0	0	(88,774)	960
10065	The Square	Economic Strategy/Development	0	(22,260)	0	3,600	0				(2,300)	0	(20,960)	1,300
10206	Ed Strat - Location	Economic Strategy/Development	0	238,850	0	0	0	7,891	1,031	(212)	0	0	247,560	8,710
10069	Communication	Communication	0	206,030	0	0	2,000	7,636	1,356	2,188	0	0	219,210	13,180
10233	Ed Strat - Talent	CO (Planning), Eco Strategy (Talent)	(7,000)	13,000	(13,000)	0	0	0	0	0	0	0	0	(13,000)
10211	Strategic Growth Team	Planning - Growth	0	31,537	0	0	0	0	0	0	0	0	31,537	0
	Total		(12,281)	635,063	(16,900)	(4,800)	2,000	27,313	2,804	6,693	(2,300)	15,000	664,873	29,810

DETAILED BUDGET PAPERS 2023/24 - Strategy

			MTFS YEAR 1: 2025/26						MTFS YEAR 2: 2026/27				MTFS YEAR 3: 2027/28				MTFS YEAR 4: 2028/29				2029/30
Cost Centre	Cost Centre Description	Service	Previous 2023/24 Budget Setting	Base Budget	Growth/Savings etc		Budget for Year	Variance to Budget	Base Budget	wth/Saving Service proposed changes Gross Income	Budget for Year	Variance to Budget	Base Budget	wth/Saving Service proposed changes Gross Income	Budget for Year	Variance to Budget	Base Budget	Growth/S Service proposed changes Gross Income	Budget for Year	Variance to Budget	Base Budget
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
10012	Strategic Planning & Housing	Strategic Planning/Policy	0	168,530	0	0	168,530	0	168,530	0	168,530	0	168,530	0	168,530	0	168,530	0	168,530	0	168,530
10262	Market Harb Town Team Project	Strategic Planning/Policy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10210	Joint Strategic Planning	Strategic Planning/Policy	0	41,530	0	0	41,530	0	41,530	0	41,530	0	41,530	0	41,530	0	41,530	0	41,530	0	41,530
10015	Ed Strat - Potential	Economic Strategy/Development	40,000	65,000	5,900	0	70,900	5,900	70,900	0	70,900	0	70,900	0	70,900	0	70,900	0	70,900	0	70,900
10043	S.E. Town Centre Support	Economic Strategy/Development	0	41,240	0	0	41,240	0	41,240	0	41,240	0	41,240	0	41,240	0	41,240	0	41,240	0	41,240
10055	Market Hall	Economic Strategy/Development	0	(88,774)	0	(10,500)	(99,274)	(10,500)	(99,274)	0	(99,274)	0	(99,274)	(11,900)	(111,174)	(11,900)	(111,174)	0	(111,174)	0	(111,174)
10065	The Square	Economic Strategy/Development	0	(20,960)	0	(4,250)	(25,210)	(4,250)	(25,210)	(1,700)	(26,910)	(1,700)	(26,910)	(1,700)	(28,610)	(1,700)	(28,610)	(1,700)	(30,310)	(1,700)	(30,310)
10206	Ed Strat - Location	Economic Strategy/Development	0	247,560	30,000	0	277,560	30,000	277,560	0	277,560	0	277,560	0	277,560	0	277,560	0	277,560	0	277,560
10069	Communication	Communication	0	219,210	0	0	219,210	0	219,210	0	219,210	0	219,210	0	219,210	0	219,210	0	219,210	0	219,210
10233	Ed Strat - Talent	CO (Planning), Eco Strategy (Talent)	0	0	13,000	0	13,000	13,000	13,000	0	13,000	0	13,000	0	13,000	0	13,000	0	13,000	0	13,000
10211	Strategic Growth Team	Planning - Growth	0	31,537	0	0	31,537	0	31,537	0	31,537	0	31,537	0	31,537	0	31,537	0	31,537	0	31,537
	Total		40,000	704,873	48,900	(14,750)	739,023	34,150	739,023	(1,700)	737,323	(1,700)	737,323	(13,600)	723,723	(13,600)	723,723	(1,700)	722,023	(1,700)	722,023

DETAILED BUDGET PAPERS 2023/24 - Corporate & Regulatory Services

					NEW BUDGET: 2024/25												
			Previous Years Growth/		Base Budget	Growth/Savings etc									Budget for Year	Variance to Budget	
Cost Centre	Cost Centre Description	Service	2022/23 Budget Setting	2023/24 Budget Setting		Service proposed changes Gross Expenditure	Service proposed changes Gross Income	Service proposed changes Other	2023/24 payroll award of £1925 per fte	2024/25 Scale point increment	Other payroll changes, fte etc	Permanent Virements	Inflation	Other			
																	£
10003	Corporate Administration	Corporate Support	0	0	588,283	0	0	0	27,629	3,490	34,758	(54,985)	0	0	599,175	10,892	
10032	Postages	Corporate Support	0	0	40,400	0	0	0	0	0	0	0	0	0	40,400	0	
10037	Corporate Printing	Corporate Support	0	0	12,000	3,000	0	0	0	0	0	0	0	0	15,000	3,000	
10051	Land Charges	Corporate Support	0	0	(118,200)	0	0	0	0	0	0	(7,300)	0	0	(125,500)	(7,300)	
10066	Performance/Change Management	Corporate Support	0	0	2,868	0	0	0	0	0	0	0	0	0	2,868	0	
10165	Public Burials	Corporate Support	0	0	2,500	0	0	0	0	0	0	0	0	0	2,500	0	
10231	Central Stationery Store	Corporate Support	0	0	13,100	0	0	0	0	0	0	0	0	0	13,100	0	
10022	Legal Services	Legal & Democratic Support	0	(8,000)	268,765	169,171	0	0	6,435	1,656	10,124	(39,500)	0	0	416,651	147,886	
10072	Members Allowances & Expenses	Legal & Democratic Support	0	0	318,650	0	0	0	0	0	0	0	0	0	318,650	0	
10073	Committee Servicing	Legal & Democratic Support	0	0	162,315	4,107	0	21,000	7,489	2,745	0	35,885	0	0	233,541	71,226	
10213	Programme Management	ICT	0	0	180,130	0	0	0	5,773	948	(33,401)	0	0	0	153,450	(26,680)	
10023	Human Resources	HR & Training	(15,000)	0	263,960	8,300	(4,000)	0	9,493	613	18,884	(1,500)	0	0	295,750	31,790	
10024	Corporate & Mangmnt Training	HR & Training	0	0	35,300	0	0	0	0	0	0	0	0	0	35,300	0	
10060	Elections	Elections	0	0	16,600	0	0	0	0	0	0	0	0	0	16,600	0	
10060A	Elections - Cont from Reserves	Elections	0	(166,000)	0	0	0	0	0	0	0	0	0	0	0	0	
10060B	Elections - Cont to Reserve	Elections	0	0	40,000	0	0	0	0	0	0	0	0	0	40,000	0	
10061	Registration Of Electors	Register of Electors	0	0	43,100	0	0	0	0	0	0	0	0	0	43,100	0	
10078	Emergency Plan/ Bus Continuity	Regulatory	0	0	29,800	2,352	0	0	0	0	0	0	0	0	32,152	2,352	
10096	Car Park Services	Regulatory	58,929	(105,000)	(749,576)	19,500	(21,000)	0	0	0	0	0	0	0	(751,076)	(1,500)	
10101	Hackney Carriage Licencing	Regulatory	0	0	(31,800)	0	0	0	0	0	0	0	0	0	(31,800)	0	
10117	On Street C.P.E	Regulatory	0	0	199,714	0	0	0	28,471	2,245	154	0	0	0	230,584	30,870	
10118	Car Parks Administration	Regulatory	0	0	58,460	0	0	0	1,927	0	963	0	0	0	61,350	2,890	
10119	Off Street C.P.E.	Regulatory	0	0	(170,477)	0	0	0	0	0	0	0	0	0	(170,477)	0	
10154	Licences	Regulatory	0	0	(79,600)	0	0	0	0	0	0	0	0	0	(79,600)	0	
10163	S.E.Cemeteries & Burial Ground	Facilities Mgmt - Public Realm	0	0	10,425	0	0	0	0	0	0	0	(4,000)	0	6,425	(4,000)	
10164	Closed Churchyards	Facilities Mgmt - Public Realm	0	0	40,140	0	0	0	0	0	0	0	0	0	40,140	0	
10167	Cctv	CCTV, Control Centre	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10193	Control Centre	CCTV, Control Centre	(11,000)	0	103,990	13,000	0	0	20,891	2,195	21,974	0	0	0	162,050	58,060	
10173	Licensing Team	Regulatory	0	0	124,220	0	0	0	5,007	0	1,953	(7,300)	0	0	123,880	(340)	
10232	Section 151 Officer	CO (151), Assets, Internal Audit	0	0	122,460	0	0	50,000	3,068	0	2,882	0	0	0	178,410	55,950	
10237	Corporate In Year Savings	CO (151), Assets, Internal Audit	0	0	(180,000)	0	0	0	0	0	0	0	0	0	(180,000)	0	
10230	Head Of Legal	CO Legal & Democratic	0	0	90,628	0	0	0	2,080	1,025	(9,733)	0	0	0	84,000	(6,628)	
10305	External Audit	Finance	0	0	88,000	51,000	0	0	0	0	0	0	0	0	139,000	51,000	
10238	Apprentice Levy Costs	Finance	0	0	13,600	0	0	0	0	0	0	0	0	0	13,600	0	
10035	Customer Services	Customer Services	0	0	611,995	58,000	0	0	26,955	5,712	8,648	(1,500)	0	50,750	760,560	148,565	
10104	Consultation	Customer Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10302	Customer Services (2) CC	Customer Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10236	Equalities & Safeguarding	Customer Services	0	0	35,300	0	0	0	1,156	0	424	0	0	0	36,880	1,580	
10021	Chief Executives Group	Joint Chief Executives	0	0	3,500	0	0	0	0	0	0	(1,500)	0	0	2,000	(1,500)	
10054	Lga Subscriptions	Joint Chief Executives	0	0	20,200	0	0	0	0	0	0	0	0	0	20,200	0	
10071	Corporate Activities	Joint Chief Executives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10222	Old cost centre	Joint Chief Executives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10226	Chief Executive	Joint Chief Executives	0	0	168,250	0	0	0	3,959	2,181	(2,800)	0	0	0	171,590	3,340	
10215	Deputy Chief Executive	Joint Chief Executives	0	0	130,740	0	0	0	3,430	0	2,140	0	0	0	136,310	5,570	
????	Enforcement Cross-Cutting	Regulatory	0	0	(75,000)	0	0	0	0	0	0	0	0	75,000	0	75,000	
????	HR Cross-Cutting		0	0	(22,000)	0	0	0	0	0	0	0	0	22,000	0	22,000	
	Total		32,929	(279,000)	2,412,740	328,430	(25,000)	71,000	153,763	22,810	56,970	(77,700)	(4,000)	147,750	3,086,763	674,023	

					MTFS YEAR 1: 2025/26							MTFS YEAR 2: 2026/27							MTFS YEAR 3: 2027/28				MTFS YEAR 4: 2028/29				2028/29								
			Previous Years Growth/		Base Budget	Growth/Savings etc			Budget for Year	Variance to Budget	Previous Years		Base Budget	wth/Saving/	Service proposed changes Gross Expenditu	Budget for Year	Variance to Budget	Base Budget	wth/Saving/	Service proposed changes Gross Expenditu	Budget for Year	Variance to Budget	Base Budget	wth/Saving/	Service proposed changes Gross Expenditu	Budget for Year	Variance to Budget	Base Budget	Growth/S	Service proposed changes Gross Expenditu	Budget for Year	Variance to Budget	Base Budget		
Cost Centre	Cost Centre Description	Service	2022/23 Budget Setting	2023/24 Budget Setting		Service proposed changes Gross Expenditu	Service proposed changes Gross Income	Service proposed changes Other			2022/23 Budget Setting	2023/24 Budget Setting																							
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£		
10003	Corporate Administration	Corporate Support	0	0	599,175	0	0	0	599,175	0	0	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175	0	599,175
10032	Postages	Corporate Support	0	0	40,400	0	0	0	40,400	0	0	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400	0	40,400
10037	Corporate Printing	Corporate Support	0	0	15,000	0	0	0	15,000	0	0	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000	0	15,000
10051	Land Charges	Corporate Support	0	0	(125,500)	0	0	0	(125,500)	0	0	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)	0	(125,500)
10066	Performance/Change Management	Corporate Support	0	0	2,868	0	0	0	2,868	0	0	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868	0	2,868
10165	Public Burials	Corporate Support	0	0	2,500	0	0	0	2,500	0	0	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500	0	2,500
10231	Central Stationery Store	Corporate Support	0	0	13,100	0	0	0	13,100	0	0	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100	0	13,100
10022	Legal Services	Legal & Democratic Support	0	0	416,651	0	0	0	416,651	0	0	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651	0	416,651
10072	Members Allowances & Expenses	Legal & Democratic Support	0	0	318,650	0	0	0	318,650	0	0	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650	0	318,650
10073	Committee Servicing	Legal & Democratic Support	0	0	233,541	0	0	0	233,541	0	0	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541	0	233,541
10213	Programme Management	ICT	0	(116,110)	37,340	0	0	0	37,340	0	0	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340	0	37,340
10023	Human Resources	HR & Training	0	0	295,750	0	0	0	295,750	0	0	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750	0	295,750
10024	Corporate & Mangmnt Training	HR & Training	0	0	35,300	0	0	0	35,300	0	0	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300	0	35,300
10060	Elections	Elections	0	0	16,600	0	0	0	16,600	0	0	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600	0	16,600
10060A	Elections - Cont from Reserves	Elections	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10060B	Elections - Cont to Reserve	Elections	0	0	40,000	0	0	0	40,000	0	0	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000	0	40,000
10061	Registration Of Electors	Register of Electors	0	0	43,100	0	0	0	43,100	0	0	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100	0	43,100
10078	Emergency Plan/ Bus Continuity	Regulatory	0	0	32,152	0	0	0	32,152	0	0	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152	0	32,152
10096	Car Park Services	Regulatory	56,267	(45,000)	(739,809)	0	(103,700)	0	(843,509)	(103,700)	53,339	(69,000)	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)	0	(859,170)
10101	Hackney Carriage Licensing	Regulatory	0	0	(31,800)	0	0	0	(31,800)	0	0	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)	0	(31,800)
10117	On Street C.P.E	Regulatory	0	0	230,584	0	0	0	230,584	0	0	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584	0	230,584
10118	Car Parks Administration	Regulatory	0	0	61,350	0	0	0	61,350	0	0	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350	0	61,350
10119	Off Street C.P.E.	Regulatory	0	0	(170,477)	0	(22,000)	0	(192,477)	(22,000)	0	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)	0	(192,477)
10154	Licences	Regulatory	0	0	(79,600)	0	0	0	(79,600)	0	0	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)	0	(79,600)
10163	S.E.Cemeteries & Burial Ground	Facilities Mgmt - Public Realm	0	0	6,425	0	0	0	6,425	0	0	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425	0	6,425
10164	Closed Churchyards	Facilities Mgmt - Public Realm	0	0	40,140	0	0	0	40,140	0	0	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140	0	40,140
10167	Cctv	CCTV, Control Centre	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10193	Control Centre	CCTV, Control Centre	0	0	162,050	0	0	0	162,050	0	0	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050	0	162,050
10173	Licensing Team	Regulatory	0	0	123,880	0	0	0	123,880	0	0	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880	0	123,880
10232	Section 151 Officer	CO (151), Assets, Internal Audit	0	0	178,410	0	0	(50,000)	128,410	(50,000)	0	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410	0	128,410
10237	Corporate In Year Savings	CO (151), Assets, Internal Audit	0	0	(180,000)	0	0	0	(180,000)	0	0	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)	0	(180,000)
10230	Head Of Legal	CO Legal & Democratic	0	0	84,000	0	0	0	84,000	0	0	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000	0	84,000
10305	External Audit	Finance	0	0	139,000	8,340	0	0	147,340	8,340	0	0	147,340	8,841	156,181	8,841	156,181	9,371	165,552	9,371	165,552	9,933	175,485	9,933	165,552	0	175,485	9,933	165,552	0	175,485	9,933	165,552	0	175,485
10238	Apprentice Levy Costs	Finance	0	0	13,600	0	0	0	13,600	0	0	0	13,600	0	13,600	0	13,600	0	13,6																

DETAILED BUDGET PAPERS 2023/24 - Contingency & Inflationary Provisions

			NEW BUDGET: 2024/25										
			Previous Years Growth/ Savings			Base Budget	Growth/Savings etc					Budget for Year	Variance to Base Budget
Cost Centre	Cost Centre Description	Service	2021/22 Budget Setting	2022/23 Budget Setting	2023/24 Budget Setting		Service proposed changes Gross Expenditure	Service proposed changes Gross Income	Service proposed changes Other	One-Year Saving Deferral	Other		
			£	£	£		£	£	£	£	£		
10509	Central Items - Contingency	Finance	0	0	0	0	0	0	0	0	0	0	0
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	188,726	0	152,736	716,695	0	0	0	0	(367,504)	349,191	(367,504)
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	14,819	0	0	14,819	0	0	0	0	0	14,819	0
Nominal	Inflation - Services	Corporate - Finance	0	0	0	0	0	0	0	0	0	0	0
Nominal	Inflation - Employer Oncosts	Corporate - Finance	0	0	21,000	(73,000)	0	0	0	0	47,000	(26,000)	47,000
Nominal	Inflation - FCC	Operational Services	0	222,315	0	832,198	77,685	0	0	0	0	909,883	77,685
Nominal	Inflation - Energy costs	Operational Services	0	0	0	42,253	0	0	0	0	0	42,253	0
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	0	0	0	0	0	0	0	0	0	0	0
Nominal	Target Operating Model Service Efficiency	Operational Services	0	0	0	(287,858)	0	0	0	287,858	0	0	287,858
Nominal	Shared Service; DM Support	Operational Services	0	0	0	0	0	0	0	0	0	0	0
	Total		203,545	222,315	173,736	1,245,107	77,685	0	0	287,858	(320,504)	1,290,146	45,039

DETAILED BUDGET PAPERS 2023/24 - Contingency & Inflationary Provisions

			MTFS YEAR 1: 2025/26										MTFS YEAR 2: 2026/27											
			Previous Years Growth/		Base Budget	Growth/Savings etc					Budget for Year	Variance to Budget	Previous Years Growth/		Base Budget	Growth/Savings etc					Budget for Year	Variance to Budget		
			2022/23 Budget Setting	2023/24 Budget Setting		FCC contract changes	One-Year Saving Deferral	Budget Correction	Inflation - energy costs - Leisure contract	Inflation - Employer Oncosts			2022/23 Budget Setting	2023/24 Budget Setting		FCC contract changes	One-Year Saving Deferral	Budget Correction	Inflation - Pay to Capital Financing	Inflation - Employer Oncosts				
Cost Centre	Cost Centre Description	Service	2022/23 Budget Setting	2023/24 Budget Setting									2022/23 Budget Setting	2023/24 Budget Setting										
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	
10509	Central Items - Contingency	Finance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	251,299	51,626	652,116	0	0	0	0	58,487	710,603	58,487	257,582	54,431	1,022,616	0	0	0	0	62,049	1,084,665	62,049	0	
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	0	0	14,819	0	0	0	0	0	14,819	0	0	0	14,819	0	0	0	0	0	14,819	0	0	
Nominal	Inflation - Services	Corporate - Finance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nominal	Inflation - Employer Oncosts	Corporate - Finance	0	1,000	(25,000)	0	0	0	0	47,000	22,000	47,000	0	0	22,000	0	0	0	0	0	22,000	0	0	
Nominal	Inflation - FCC	Operational Services	236,931	0	1,146,814	40,069	0	0	0	0	1,186,883	40,069	233,767	0	1,420,650	57,233	0	0	0	0	1,477,883	57,233	0	
Nominal	Inflation - Energy costs	Operational Services	0	188,000	230,253	0	0	0	0	0	230,253	0	0	0	230,253	0	0	0	0	0	230,253	0	0	
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	269,969	0	269,969	(269,969)	0	0	0	0	(269,969)	0	279,177	0	279,177	11,823	0	0	0	0	291,000	11,823	0	
Nominal	Target Operating Model Service Efficiency	Operational Services	(9,002)	0	(9,002)	0	(287,858)	0	0	0	(296,860)	(287,858)	(9,227)	0	(306,087)	0	0	0	0	0	(306,087)	0	0	
Nominal	Shared Service; DM Support	Operational Services	(3,188)	0	(3,188)	0	0	3,188	0	0	0	3,188	(3,267)	0	(3,267)	0	0	3,267	0	0	0	3,267	0	0
	Total		746,009	240,626	2,276,781	(229,900)	(287,858)	3,188	0	105,487	1,867,698	(409,083)	758,032	54,431	2,680,161	69,056	0	3,267	0	62,049	2,814,533	134,372	0	

DETAILED BUDGET PAPERS 2023/24 - Contingency & Inflationary Provisions

			MTFS YEAR 3: 2027/28					MTFS YEAR 4: 2028/29				2028/29
Cost Centre	Cost Centre Description	Service	Previous 2023/24 Budget Setting	Base Budget	With/Saving Inflation - Pay to Capital Financing	Budget for Year	Variance to Budget	Base Budget	Growth/S Inflation - Employer Oncosts	Budget for Year	Variance to Budget	Base Budget
			£	£	£	£	£	£	£	£	£	£
10509	Central Items - Contingency	Finance	0	0	0	0	0	0	0	0	0	0
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	321,373	1,406,038	65,780	1,471,818	65,780	1,471,818	400,704	1,872,522	400,704	1,872,522
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	0	14,819	0	14,819	0	14,819	0	14,819	0	14,819
Nominal	Inflation - Services	Corporate - Finance	0	0	0	0	0	0	0	0	0	0
Nominal	Inflation - Employer Oncosts	Corporate - Finance	0	22,000	0	22,000	0	22,000	0	22,000	0	22,000
Nominal	Inflation - FCC	Operational Services	0	1,477,883	0	1,477,883	0	1,477,883	0	1,477,883	0	1,477,883
Nominal	Inflation - Energy costs	Operational Services	0	230,253	0	230,253	0	230,253	0	230,253	0	230,253
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	0	291,000	0	291,000	0	291,000	0	291,000	0	291,000
Nominal	Target Operating Model Service Efficiency	Operational Services	0	(306,087)	0	(306,087)	0	(306,087)	0	(306,087)	0	(306,087)
Nominal	Shared Service; DM Support	Operational Services	0	0	0	0	0	0	0	0	0	0
	Total		321,373	3,135,906	65,780	3,201,686	65,780	3,201,686	400,704	3,602,390	400,704	3,602,390

Service Budget Changes: Finance

Appendix 3i

Reconciliation to Table 3

Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	81,750	0	0	0	81,750	0	0	0	0	0	81,750
Budget correction	0	0	0	0	0	0	0	0	0	0	0
Net change in expenditure	380,465	0	0	0	380,465	(122,903)	0	0	0	(122,903)	257,562
Net change in income	(695,000)	0	0	0	(695,000)	415,984	0	0	0	415,984	(279,016)
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	(232,785)	0	0	0	(232,785)	293,081	0	0	0	293,081	60,296

Detailed Analysis of Changes to Budgets

Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total over MTFS Period £000	
Finance Portfolio												
Financial Services	Other: Central Support Service	Finance	Accountancy	Pay Related Changes and New Direct Credit System	Net change in expenditure	86,340	0	0	0	0	(99,380)	
				Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0		
			Treasury	Treasury Income	Net changes in income	(691,000)	169,000	162,000	105,000	0		
			LRBP	Changes in resourcing	Net change in expenditure	(220)	0	0	0	0		
			Insurance	Increase in Premiums		46,000	0	0	0	0		
			Corporate Management	Increase in bank charges	Net change in expenditure	25,000	0	0	0	0		
Assets	Other: Central Support Service	Finance	The Symington Building	Utility costs, Security Charges, Facilities Mgmt contract charges	Net change in expenditure	113,600	0	(83,700)	0	0	2,338	
					Tenant income	Net change in expenditure	(46,862)					
					Pay Related Changes	Net change in expenditure	4,260					
					One-Year Review of The Symington Building	Net change in expenditure	50,000	(50,000)	0	0		0
			Corporate Asset Mgmt	Pay Related Changes	Net change in expenditure	17,240	0	0	0	0		
			Corporate Asset Mgmt	Inter-service transfer	Inter-service transfer	(2,200)	0	0	0	0		
Chief Officer (151)	Other: Central Support Service	Corporate	Internal Audit	Contract Inflation	Net change in expenditure	2,452	2,547	2,646	2,749	2,855	13,249	
ICT	Other: Central Support Service	Corporate	ICT Services	Microsoft Licensing	Net change in expenditure	70,000	0	0	0	0	156,885	
				Pay Related Changes	Net change in expenditure	1,435	0	0	0	0		
				Inter-service transfer	Inter-service transfer	85,450	0	0	0	0		
Business Enterprise	Priority 4: Supporting businesses and residents to deliver a prosperous local economy	Culture, Leisure & Tourism Portfolio	Harborough Enterprise Centre	Pay Related Changes	Net change in expenditure	4,284	0	0	0	0	(12,796)	
					Additional Income	Net changes in income	0	(916)	0	0		0
			Harborough Innovation Centre	Pay Related Changes	Net change in expenditure	6,936	0	0	0	0		
					Additional Income	Net changes in income	(4,000)	(14,000)	(5,100)	0		0
Total Service Budget Change						(232,785)	106,631	75,846	107,749	2,855	60,296	

NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)

[Title]

Service Budget Changes: Planning, Environment & Waste

Appendix 3ii

Reconciliation to Table 3											
Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over
	Services	Political	Chief Executive	One-Year Savings	Total	Services	Political	Chief Executive	One-Year	Total	MTFS Period
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Inter-service transfer	(39,750)	0	0	0	(39,750)	0	0	0	0	0	(39,750)
Budget correction	0	0	0	0	0	0	0	0	0	0	0
Net change in expenditure	262,458	1,139,539	0	0	1,401,997	537,108	(1,139,539)	0	0	(602,431)	799,566
Net changes in income	58,700	0	0	0	58,700	30,000	0	0	0	30,000	88,700
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	281,408	1,139,539	0	0	1,420,947	567,108	(1,139,539)	0	0	(572,431)	848,516

Detailed Analysis of Changes to Budgets												
Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	Total over MTFS Period £000	
Planning, Environment & Waste												
Development Management	Priority 1: Community leadership to create a sense of pride and belonging	Planning	Development Control	Net impact of changes to establishment	Net change in expenditure	(77,630)	(18,892)	0	0	0	(29,432)	
				Pay Related Changes	Net change in expenditure	1,790	0	0	0	0		
			Archaeological & Ecology Advice Planning Enforcement	Inter-service transfer	Inter-service transfer	(18,300)	0	0	0	0		0
				Net impact of changes to establishment	Net change in expenditure	55,000	0	0	0	0		0
				Pay Related Changes	Net change in expenditure	28,600	0	0	0	0		0
Assets	Other: Central Support Service	Finance	Quick Response Team	New Apprentice and Utility Cost Changes	Net change in expenditure	40,600	0	(38,000)	0	0	5,320	
				Pay Related Changes	Net change in expenditure	2,720	0	0	0	0		
Chief Officer (Planning)	Other: Central Support Service	Corporate	Chief Officer (Planning)	Pay Related Changes	Net change in expenditure	4,990	0	0	0	0	4,990	
Regulatory	Priority 3: Creating a sustainable environment to protect future generations	Environmental & Climate Change	Environmental Health	Inter-service transfer	Inter-service transfer	(7,300)	0	0	0	0	19,350	
				Pay Related Changes	Net change in expenditure	26,525	0	0	0	0		
			Pest/Dog Services	Joint Contract Regularisation with partner council (Melton BC)	Net change in expenditure	3,425	0	0	0	0		0
				Additional Income	Net changes in income	(3,300)	0	0	0	0		0
Building Control	Priority 1: Community leadership to create a sense of pride and belonging	Planning	Building Control	Increase in Shared Services	Net change in expenditure	53,246	0	0	0	0	40,596	
				Partnership Fee (Blaby DC)	Inter-service transfer	(12,650)	0	0	0	0		0
Environmental & Waste	Other: Central Support Service	Finance	Health & Safety	General Service Changes	Net change in expenditure	(8,098)	0	0	0	0	699,652	
	Priority 3: Creating a sustainable environment to protect future generations	Environmental & Climate Change	Allotments	Inflation	Net change in expenditure	(300)	0	0	0	0		
			Waste Mgmt	Procurement costs	Net change in expenditure	88,000	119,000	75,000	54,000	(54,000)		
				Pay Related Changes	Net change in expenditure	6,350	0	0	0	0		
			Residual Waste Collection	Contract changes	Net change in expenditure	(12,300)	400,000	0	0	0		
			External Grounds Maintenance	Expected lost income from end of contract with Rutland Council	Net changes in income	32,000	0	0	0	0		
Strategic Planning/ Policy	Priority 1: Community leadership to create a sense of pride and belonging	Planning	S.106 Administration (Agreements)	Pay Related Changes	Net change in expenditure	30,140	0	0	0	0	108,040	
			Planning Policy	Pay Related Changes	Net change in expenditure	19,400	0	0	0	0		
				Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0		
			Local Plan	Cost of Acceleration	Net change in expenditure	1,139,539	(665,224)	(474,315)	0	0		
			Neighbourhood Plan	Reduced Income	Net changes in income	30,000	30,000	0	0	0		
Total Service Budget Change						1,420,947	(135,116)	(437,315)	54,000	(54,000)	848,516	

NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)

Service Budget Changes: Wellbeing, Communities & Housing

Appendix 3iii

Reconciliation to Table 3

Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	(3,000)	0	0	0	(3,000)	0	0	0	0	0	(3,000)
Budget correction	0	0	0	0	0	0	0	0	0	0	0
Net change in expenditure	165,230	0	0	0	165,230	0	0	0	0	0	165,230
Net changes in income	(83,733)	0	0	0	(83,733)	0	0	0	0	0	(83,733)
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	78,497	0	0	0	78,497	0	0	0	0	0	78,497

Detailed Analysis of Changes to Budgets

Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25	2025/26	2026/27	2027/28	2028/29	Total over MTFS Period
						£000	£000	£000	£000	£000	£000
Wellbeing, Communities & Housing											
Recreation	Priority 2: Promoting health and wellbeing and encouraging healthy life choices	Culture, Leisure & Tourism	Physical Activity	Pay Related Changes	Net change in expenditure	6,860	0	0	0	0	(73,873)
				Estimated Additional Leisure Contract Mgmt Fee	Net changes in income	(80,733)	0	0	0	0	
Housing & Homelessness	Priority 1: Community Leadership to create a sense of pride and wellbeing.	Corporate / Wellbeing	Housing Services	Pay Related Changes	Net change in expenditure	36,630	0	0	0	0	85,130
				Housing Review	Net change in expenditure	50,000	0	0	0	0	
				Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0	
Grants & Parishes etc	Other: Central Support Service	Corporate	Grants & Parishes	General Service Change + Pay Related Changes	Net change in expenditure	24,240	0	0	0	0	38,660
				Vehicle Maintenance	Net change in expenditure	4,250	0	0	0	0	
			Community Safety	Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0	
				Pay Related Changes	Net change in expenditure	11,670	0	0	0	0	
Community Partnerships	Other: Central Support Service	Corporate	Community Partnerships	Pay Related Changes	Net change in expenditure	(1,111)	0	0	0	0	(1,111)
Regulatory	Priority 3: Creating a sustainable environment to protect future generations	Environmental & Climate Change	Health Services	Additional Income	Net changes in income	(3,000)	0	0	0	0	22,601
			Lightbulb Partnership	Increase in Management Fee for Shared Service (Blaby DC)	Net change in expenditure	25,601	0	0	0	0	
Chief Officer (Communities)	Other: Central Support Service	Corporate	Chief Officer (Communities)	Pay Related Changes	Net change in expenditure	7,090	0	0	0	0	7,090
Total Service Budget Change						78,497	0	0	0	0	78,497

NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)

[Title]

Service Budget Changes: Strategy

Appendix 3iv

Reconciliation to Table 3

Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	0	0	0	0	0	0	0	0	0	0	0
Budget correction	0	0	0	0	0	0	0	0	0	0	0
Net change in expenditure	21,910	15,000	0	0	36,910	48,900	0	0	0	48,900	85,810
Net changes in income	(7,100)	0	0	0	(7,100)	(31,750)	0	0	0	(31,750)	(38,850)
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	14,810	15,000	0	0	29,810	17,150	0	0	0	17,150	46,960

Detailed Analysis of Changes to Budgets

Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25	2025/26	2026/27	2027/28	2028/29	Total over MTFS Period
						£000	£000	£000	£000	£000	£000
Strategy											
Communication	Other: Central Support Service	Strategy	Communication	Pay Related Changes	Net change in expenditure	13,180	0	0	0	0	13,180
Strategic Planning/Policy	Priority 1: Community leadership to create a sense of pride and belonging	Planning	Strategic Planning & Housing	Pay Related Changes	Net change in expenditure	7,560	0	0	0	0	9,560
			Joint Strategic Planning	Increase in contribution to shared service due to one partner leaving (NWLDC)	Net change in expenditure	2,000	0	0	0	0	
Economic Strategy/ Development	Priority 4: Supporting businesses and residents to deliver a prosperous local economy	Culture, Leisure & Tourism	Potential	One year saving due to being able to apply UKSPF	Net change in expenditure	(5,900)	5,900	0	0	0	53,710
				Political Prioritisation: Telecoms between businesses/traders	Net change in expenditure	15,000	0	0	0	0	
			Location	Pay Related Changes	Net change in expenditure	8,710	0	0	0	0	
				Eco Dev/Regn Strategy	Net change in expenditure	0	30,000	0	0	0	
			Talent	One year saving due to being able to apply UKSPF	Net change in expenditure	(13,000)	13,000	0	0	0	
Economic Strategy/ Development: Market Hall & Events	Priority 4: Supporting businesses and residents to deliver a prosperous local economy	Culture, Leisure & Tourism	Market Hall	Additional Income	Net changes in income	(8,400)	(10,500)	0	(11,900)	0	(29,490)
				Pay Related Changes	Net change in expenditure	9,360	0	0	0	0	
			The Square	Additional Income	Net changes in income	1,300	(4,250)	(1,700)	(1,700)	(1,700)	
Total Service Budget Change						29,810	34,150	(1,700)	(13,600)	(1,700)	46,960

NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)

[Title]

Reconciliation to Table 3											
Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	(77,700)	0	0	0	(77,700)	0	0	0	0	0	(77,700)
Budget correction	0	0	0	0	0	0	0	0	0	0	0
Net change in expenditure	603,973	0	50,750	97,000	751,723	(35,515)	0	(97,000)	0	(132,515)	619,208
Net changes in income	0	0	0	0	0	(103,700)	0	0	0	(103,700)	(103,700)
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	526,273	0	50,750	97,000	674,023	(139,215)	0	(97,000)	0	(236,215)	437,808

Detailed Analysis of Changes to Budgets											
Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25	2025/26	2026/27	2027/28	2028/29	Total over MTFS Period
						£000	£000	£000	£000	£000	£000
Corporate & Regulatory											
Assets	Other: Central Support Service	Finance	Cemeteries & Burials	Saving	Net change in expenditure	(4,000)	0	0	0	0	(4,000)
Financial Services	Other: Central Support Service	Finance	External Audit	Additional Fee	Net change in expenditure	51,000	8,340	8,841	9,371	9,933	87,485
Chief Officer (S.151)	Other: Central Support Service	Corporate	Corporate Administration	Inter-service transfer	Inter-service transfer	(54,985)	0	0	0	0	12,542
			Corporate Printing	Pay Related Changes	Net change in expenditure	65,877	0	0	0	0	
				Contract Fee Increase	Net change in expenditure	3,000	0	0	0	0	
			Land Charges	Inter-service transfer	Inter-service transfer	(7,300)	0	0	0	0	
			S.151 Governance	Review of Discretionary Fees & Charges and Support Services Recharge	Net change in expenditure	50,000	(50,000)	0	0	0	
			Chief Officer (s.151)	Pay Related Changes	Net change in expenditure	5,950	0	0	0	0	
Regulatory	Priority 4: Supporting businesses and residents to deliver a prosperous local economy	Environmental & Climate Change	Emergency Planning	Inflation for Business Continuity Cost Sharing arrangement with Leicestershire County Council	Net change in expenditure	2,352	0	0	0	0	(91,428)
			Car Parking	Saving	Net change in expenditure	(1,500)	0	0	0	0	
				Additional Income	Net changes in income	0	(103,700)	0	0	0	
			On-Street Car Parking	Pay Related Changes	Net change in expenditure	30,870	(22,000)	0	0	0	
			Car Parking Administration	Pay Related Changes	Net change in expenditure	2,890	0	0	0	0	
			Licensing	Inter-service transfer	Inter-service transfer	(7,300)	0	0	0	0	
				Pay Related Changes	Net change in expenditure	6,960	0	0	0	0	
			Enforcement	Chief Exec One-Year Deferment of BC25 Saving for Enforcement Cross-Cutting Review	Net change in expenditure	75,000	(75,000)	0	0	0	

Chief Executive	Other: Central Support Service	Corporate	Chief Executive	Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0	1,840
				Pay Related Changes	Net change in expenditure	3,340	0	0	0	0	
Legal Services	Other: Central Support Service	Corporate	Legal Services	Restructure	Net change in expenditure	169,171	0	0	0	0	212,484
				Pay Related Changes	Net change in expenditure	18,215	0	0	0	0	
				Inter-service transfer	Inter-service transfer	(39,500)	0	0	0	0	
			Committee Servicing	Restructure	Net change in expenditure	4,107	0	0	0	0	
				Armed Forces Covenant	Net change in expenditure	21,000	0	0	0	0	
				Inter-service transfer	Inter-service transfer	35,885	0	0	0	0	
				Pay Related Changes	Net change in expenditure	10,234	0	0	0	0	
			Head of Legal	Pay Related Changes	Net change in expenditure	(6,628)	0	0	0	0	
Deputy Chief Executive	Other: Central Support Service	Corporate	Deputy Chief Executive	Pay Related Changes	Net change in expenditure	5,570	0	0	0	0	5,570
ICT	Other: Central Support Service	Corporate	Programme Management	Pay Related Changes	Net change in expenditure	(26,680)	0	0	0	0	(26,680)
Customers	Other: Central Support Service	Corporate	Control Centre	Restructure	Net change in expenditure	13,000	0	0	0	0	208,205
				Pay Related Changes	Net change in expenditure	45,060	0	0	0	0	
			Customer Services	Pay Related Changes	Net change in expenditure	41,315	0	0	0	0	
				Budget Correction	Net change in expenditure	58,000	0	0	0	0	
				Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0	
				Chief Exec proposition to increase resource to support parish and rural engagement	Net change in expenditure	50,750	0	0	0	0	
			Equalities & Safeguarding	Pay Related Changes	Net change in expenditure	1,580	0	0	0	0	
Human Resources	Other: Central Support Service	Corporate	Human Resources	Inter-service transfer	Inter-service transfer	(1,500)	0	0	0	0	31,790
				Resources and Pay Related Changes	Net change in expenditure	33,290	0	0	0	0	
				Chief Exec One-Year Deferment of BC25 Saving for HR Terms & Conditions Cross-Cutting Review	Net change in expenditure	22,000	(22,000)	0	0	0	
Total Service Budget Change						674,023	(264,360)	8,841	9,371	9,933	437,808
NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)											

Service Budget Changes: Contingency & Inflation

Appendix 3vi

Reconciliation to Table 3

Type of Budget Change	2024/25					Cumulative 2025/26 to 2028/29					Total over MTFS Period
	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	Services	Political Prioritisation	Chief Executive Prioritisation	One-Year Savings Deferment	Total	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Inter-service transfer	0	0	0	0	0	0	0	0	0	0	0
Budget correction	0	0	0	0	0	6,455	0	0	0	6,455	6,455
Net change in expenditure	(242,819)	0	0	287,858	45,039	473,176	0	0	(287,858)	185,318	230,357
Net changes in income	0	0	0	0	0	0	0	0	0	0	0
Deferment of Savings	0	0	0	0	0	0	0	0	0	0	0
Total	(242,819)	0	0	287,858	45,039	479,631	0	0	(287,858)	191,773	236,812

Detailed Analysis of Changes to Budgets

Service	Corporate Plan	Portfolio	Budget	Reason for Budget Change	Cross Reference to Table 3	2024/25	2025/26	2026/27	2027/28	2028/29	Total over MTFS Period
						£000	£000	£000	£000	£000	£000
Contingency & Inflation											
Financial Services	Other: Central Support Service but applicable to all services as this is employer oncosts.	All	Pay to Services, NCS Holding Account	Budget Adjustment to reflect corporate cost of National Insurance.	Net change in expenditure	(367,504)	58,487	62,049	65,780	400,704	313,516
			Employer Oncosts Holding Account	Budget Adjustment to reflect employer oncosts	Net change in expenditure	47,000	47,000	0	0	0	
Chief Executive	Other: Central Support Service	All	TOM Efficiency	Chief Exec One-Year Deferment of TOM Efficiency	Net change in expenditure	287,858	(287,858)	0	0	0	0
Operational Services	Priority 3: Creating a sustainable environment to protect future generations	Environmental & Climate Change	FCC FCC	Inflation for Waste Contract 5% Escalator to "de-risk" potential cost of new government regulation for waste	Net change in expenditure Net change in expenditure	77,685 0	40,069 (269,969)	57,233 11,823	0 0	0 0	(76,704)
	Priority 1: Community leadership to create a sense of pride and belonging	Planning	Shared Service; DM Support	Budget Correction for MTFS years only for Planning Shared Services that was agreed not to being taken forward at 2023/24 budget setting.	Budget correction	0	3,188	3,267	0	0	
Total Service Budget Change						45,039	(409,083)	134,372	65,780	400,704	236,812

NB. Amounts shown are net changes in budgets i.e. + amounts are increases (additional spend etc) / - amounts are decreases (reductions in spend / additional income)

[Title]

Appendix 4

Current Year						Consolidated General Fund Reserve				
Approved Budget	In-Year Budget Changes			Updated Budget	Forecast Outturn		2025/26	2026/27	2027/28	2028/29
£	Prior Year	Political	Total	£	Q2 2023/24		Draft Budget	Draft Budget	Draft Budget	Draft Budget
£	£	£	£	£	£		£	£	£	£
General Fund (Unallocated) Reserve										
2,568,142	0	0	0	2,568,142	2,405,000	b/f	2,509,061	3,009,214	3,085,987	3,231,610
5,211,726	0	(300,000)	(300,000)	5,211,726	5,342,332	Cont from/(to) Services	2,157,631	75,357	(2,131,315)	(2,467,792)
(5,284,465)	0	300,000	300,000	(5,284,465)	(5,238,271)	Cont from/(to) Budget Surplus Reserve	(1,657,478)	1,416	2,276,938	2,584,190
2,495,403	0	0	0	2,495,403	2,509,061	c/f	3,009,214	3,085,987	3,231,610	3,348,008
12,477,017	0			12,477,017	12,545,304	Net Expenditure	15,046,072	15,429,933	16,158,052	16,740,039
0				0	0	- CV19 adjustment 1 - Earmarked Res CV19	0	0	0	0
0				0	0	- CV19 adjustment 2 - CV19 Grant	0	0	0	0
12,477,017				12,477,017	12,545,304		15,046,072	15,429,933	16,158,052	16,740,039
2,495,403				2,495,403	2,509,061	Minimum Level of Reserves @	3,009,214	3,085,987	3,231,610	3,348,008
0				0	0	Varianse of GFR to Minimum Level of Reserves	0	0	0	0
Budget Surplus Reserve										
1				1	1	b/f	1	1	1	1
5,284,465	0	0	0	(5,284,465)	5,238,271	Cont from/(to) General Fund	1,657,478	(1,416)	(2,276,938)	(2,584,190)
(2,955,553)	0	0	0	(2,955,553)	(2,909,359)	Cont from/(to) ER: Financial Sustainability	(1,780,803)	(192,107)	2,010,142	2,444,842
(1,000,000)	0	0	0	(1,000,000)	(1,000,000)	Cont from/(to) ER: Collection Fund Reserve	0	0	0	0
(1,328,912)	0	0	0	(1,328,912)	(1,328,912)	Cont to ER: Corporate Plan & Strategy	123,325	193,523	266,796	139,348
1	0	0	0	1	1	c/f	1	1	1	1
Ok				Ok	Ok		Ok	Ok	Ok	Ok
Earmarked Reserve: CV19 Internal Recovery Reserves										
301,437	0	0	0	301,437	301,437	b/f	0	0	0	0
(301,437)				(301,437)	(301,437)	Cont from/(to) Funding Statement: Year 3 TIG	0	0	0	0
0				0	0	c/f	0	0	0	0
Earmarked Reserve: Projects, Risk & Smoothing										
2,685,652	(447,755)	0	(447,755)	2,237,897	2,237,897	b/f	3,267,296	1,114,300	1,206,300	1,317,300
(372,000)	0	0	0	(372,000)	(372,000)	Cont (to) Services	(1,290,399)	(226,000)	(206,000)	(206,000)
317,000	0	0	0	317,000	1,401,399	Cont from Services	317,000	317,000	317,000	317,000
						Cont from/(to) ER: Financial Sustainability	(1,179,597)	0	0	0
2,630,652	(447,755)	0	(447,755)	2,182,897	3,267,296	c/f	1,114,300	1,206,300	1,317,300	1,428,300
Earmarked Reserve: Capital & Contract										
1,427,196	173,639	0	173,639	1,600,835	1,600,835	b/f	2,653,059	1,603,059	1,503,059	1,428,059
0	0	0	0	0	(219,935)	Cont to services (carry forwards)	0	0	0	0
0	0	0	0	0	(6,841)	Cont to services (Community Safety)	0	0	0	0
0	0	300,000	300,000	300,000	279,000	Cont to services (waste procurement)	(50,000)	(100,000)	(75,000)	(54,000)
0	0	0	0	0	0	Cont from/(to) ER: Financial Sustainability	(1,000,000)	0	0	0
1,000,000	0	0	0	1,000,000	1,000,000	Cont from/(to) ER: Investment (to support capital programme)	0	0	0	0
2,427,196	173,639	300,000	473,639	2,900,835	2,653,059	c/f	1,603,059	1,503,059	1,428,059	1,374,059
Earmarked Reserve: Transformation										
837,035	0	0	0	837,035	837,035	b/f	1,000,000	900,000	900,000	900,000
(116,110)	0	0	0	(116,110)	(116,110)	Cont (to) Services	(100,000)	0	0	0
279,075	0	0	0	279,075	279,075	Cont from/(to) ER: Investment	0	0	0	0
1,000,000				1,000,000	1,000,000	c/f	900,000	900,000	900,000	900,000
Earmarked Reserve: Financial Sustainability										
0				0	0	b/f	2,909,359	6,869,759	7,061,866	5,051,724
2,955,553	0	0	0	2,955,553	2,909,359	Cont from/(to) BS Reserve	1,780,803	192,107	(2,010,142)	(2,444,842)
0	0	0	0	0	0	Cont from/(to) ER: PRS	1,179,597	0	0	0
0	0	0	0	0	0	Cont from/(to) ER: Capital & Contracts	1,000,000	0	0	0
2,955,553				2,955,553	2,909,359	c/f	6,869,759	7,061,866	5,051,724	2,606,882
Earmarked Reserve: Collection Fund Reserve										
0				0	0	b/f	1,000,000	1,000,000	1,000,000	1,000,000
1,000,000	0	0	0	1,000,000	1,000,000	Cont from/(to) BS Reserve	0	0	0	0
1,000,000				1,000,000	1,000,000	c/f	1,000,000	1,000,000	1,000,000	1,000,000
Earmarked Reserve: Corporate Plan & Strategy										
0				0	0	b/f	722,992	599,667	406,144	139,348
(300,725)	0	0	0	(300,725)	(300,725)	Cont to Services (Projects outside of service expenditure, this will be cash limited)	0	0	0	0
(305,195)	0	0	0	(305,195)	(305,195)	Cont to Capital Financing	0	0	0	0
1,328,912	0	0	0	1,328,912	1,328,912	Cont from/(to) BS Reserve	(123,325)	(193,523)	(266,796)	(139,348)
722,992				722,992	722,992	c/f	599,667	406,144	139,348	0
Earmarked Reserve: Community, Economic & Infrastructure										
1,000,000				1,000,000	1,000,000	b/f	1,000,000	1,000,000	1,000,000	1,000,000
1,000,000				1,000,000	1,000,000	c/f	1,000,000	1,000,000	1,000,000	1,000,000
Earmarked Reserve: Investment Reserve										
2,508,086				2,508,086	2,508,086	b/f	1,229,011	1,229,011	1,229,011	1,229,011
0	0	0	0	0	0	Cont from/(to) BS Reserve	0	0	0	(132,055)
(1,000,000)	0	0	0	(1,000,000)	(1,000,000)	Cont from/(to) ER: Capital & Contracts	0	0	0	0
(279,075)	0	0	0	(279,075)	(279,075)	Cont from/(to) ER: Transformation	0	0	0	0
1,229,011				1,229,011	1,229,011	c/f	1,229,011	1,229,011	1,229,011	1,096,956
Forecast "End-of-Year" Reserves Balances (c/f)										
2,495,403				2,495,403	2,509,061	Total General Fund (Unallocated) Reserve	3,009,214	3,085,987	3,231,610	3,348,008
12,965,405	(274,116)	300,000	25,884	12,991,289	13,781,718	Total Earmarked Reserves	14,315,797	14,306,381	12,065,443	9,538,253
15,460,808	(274,116)	300,000	25,884	15,486,692	16,290,779	Total General Fund Reserves	17,325,011	17,392,368	15,297,053	12,886,261
										3,430,108

Service Area	Asset Category	Capital Project	Consolidation into 2024/25			2024/25	2025/26	2026/27	2027/28	2028/29	Total	
			Known Slippage from Preceding Years (1)	Allocation	Updated Allocation							
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Assets	Infrastructure	Northampton Road	0	50	50	50	0	0	0	0	50	12,564
	Infrastructure	Balancing Area Works	0	0	0	0	0	0	0	0	0	
	Infrastructure	Lutterworth Town Centre, Heritage Action Zone	0	457	457	457	0	0	0	0	457	
	Infrastructure	Depot	2,483	5,000	7,483	7,483	2,500	0	0	0	9,983	
	Cemeteries & Burials	Cemetery; Market Harborough Northampton Road Extension	50	0	50	50	0	0	0	0	50	
	Cemeteries & Burials	Cemetery; Market Harborough, New Cemetery	0	950	950	950	0	0	0	0	950	
	Cemeteries & Burials	Cemetery; Boundary Walls & Paths	56	0	56	56	15	40	0	0	111	
	Civic Buildings	The Symington Building, External Works	478	0	478	478	0	0	0	0	478	
	Civic Buildings	The Symington Building, Ventilation Works	0	0	0	0	0	0	0	0	0	
	Civic Buildings	The Symington Building, Concierge	60	0	60	60	0	0	0	0	60	
	Civic Buildings	The Symington Building, Generator	0	0	0	0	0	0	0	0	0	
	Civic Buildings	The Symington Building, M&E Works	15	0	15	15	0	0	180	0	195	
	Civic Buildings	The Symington Building, Secondary Glazing	0	150	150	150	0	0	0	0	150	
	Civic Buildings	Audit Visual, Civic Suite	80	0	80	80	0	0	0	0	80	
Customers	Housing	Temporary Accommodation; New Housing Provision	843	0	843	843	0	0	0	0	843	7,467
	Housing	Temporary Accommodation; Enhancement of Current Provision (Plowmans Yard)	0	200	200	200	0	0	0	0	200	
	Housing	Local Authority Housing Fund	0	0	0	0	0	0	0	0	0	
	Service Transformation	Customer Services Development	0	20	20	20	20	20	20	20	100	
	Grants	Jubilee Grants	0	0	0	0	0	0	0	0	0	
	Leisure Centres	Leisure Centres, Market Harborough	0	3,908	3,908	3,908	0	0	0	0	3,908	
	Leisure Centres	Leisure Centres, Lutterworth	0	999	999	999	0	0	0	0	999	
	Leisure Centres	Leisure Centre, Equipment	0	426	426	426	41	41	41	41	590	
	CCTV	CCTV, Welland Park	0	0	0	0	0	0	0	0	0	
	CCTV	CCTV, Lutterworth	0	0	0	0	0	0	0	0	0	
	CCTV	CCTV	27	10	37	37	10	10	10	10	77	
	S.106 Schemes	S.106 Schemes	0	250	250	250	250	250	0	0	750	

Service Area	Asset Category	Capital Project	Consolidation into 2024/25			2024/25	2025/26	2026/27	2027/28	2028/29	Total	
			Known Slippage from Preceding Years (1)	Allocation	Updated Allocation							
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
Economic Development; Business Centres	Business & Enterprise	Harborough Innovation Centre, M&E Works	0	15	15	15	0	0	140	0	155	292
	Business & Enterprise	Harborough Innovation Centre, Solar	77	0	77	77	0	0	0	0	77	
	Business & Enterprise	Harborough Innovation Centre, Kitchens	0	0	0	0	60	0	0	0	60	
Economic Development; Market Hall & Events	Market Hall, Market Harborough	Market Hall, Heating	0	65	65	65	0	0	0	0	65	396
	Market Hall, Market Harborough	Market Harborough, Market Hall, Hot Water Tanks	0	41	41	41	0	0	0	0	41	
	Market Hall, Market Harborough	Market Harborough, Market Hall, Roof & Windows	0	94	94	94	0	0	0	0	94	
	Market Hall, Market Harborough	Market Harborough, Market Hall, Lift Replacement	0	52	52	52	144	0	0	0	196	
Parks & Open Spaces	Parks & Opens Spaces	Play Areas	0	20	20	20	20	100	20	20	180	620
	Parks & Opens Spaces	Parks & Open Spaces, Welland Park	150	0	150	150	0	0	0	0	150	
	Parks & Opens Spaces	Parks & Open Spaces, General	50	100	150	150	140	0	0	0	290	
Projects	Environmental Projects	Solar Farm	0	40	40	40	0	0	0	0	40	703
	Corporate	Special Project Funding	0	401	401	401	172	38	52	0	663	
Regulatory	Environmental Projects	EV Charging	206	0	206	206	0	0	0	0	206	5,156
	Environmental Projects	Environmental Grants	0	164	164	164	163	163	0	0	490	
	Environmental Projects	Flex D (LEVI)	1,848	250	2,098	2,098	34	0	0	0	2,132	
	Grants	Disabled Facilities Grants (Lightbulb)	0	420	420	420	420	420	420	420	2,100	
	Car Parking	Car Parking (System Upgrades)	0	107	107	107	0	0	0	0	107	
	Car Parking	Car Parking (Lighting Upgrades)	0	121	121	121	0	0	0	0	121	
Total Capital Programme			6,423	14,310	20,733	20,733	3,989	1,082	883	511	27,198	27,198
Indicative 5% Contingency (to remain unfunded, funding to be found from in-year unused capital allocations/slippage)						716	199	54	44	26	1,039	1,039
Total Capital Programme						21,449	4,188	1,136	927	537	28,237	28,237

Financing						
HDC Direct Financing	Capital Receipts		3,562	150	10	3,742
	Other Council Capital or Revenue Earmarked Reserves		808	250	250	1,308
	Direct Revenue Financing		135	0	0	135
External Funding	Various Grant Schemes		3,043	454	420	4,757
	Contractor Contributions (this is a contractor meeting the financing cost of prudential borrowing)		2,454	0	0	2,454
Internal Borrowing	(Minimum Revenue Provision)		11,448	3,334	456	15,842
Total Financing			21,449	4,188	1,136	28,237

NB

1. In respect of preceding years slippage. This is slippage from 2023/24 and earlier. This has been based on the 2023/24 Quarter 2 monitoring which assumed that a number of projects will be completed. If at the 2023/24 financial year-end it is established that respective projects are not completed, these will slip into 2024/25 and increase the 2024/25 capital programme. All such projects and their associated financing have been approved as part of prior years capital programme.