

**Scoring Criteria**

Below are the scoring criteria to assess the impact and likelihood of risk and opportunity. Remember that these are not meant to be entirely prescriptive:

**Likelihood**

<b>Score</b>	<b>Rating</b>	<b>Criteria</b>
<b>4</b>	<b>Very likely</b>	Is expected to occur in most circumstances
<b>3</b>	<b>Likely</b>	Will probably occur in most circumstances
<b>2</b>	<b>Unlikely</b>	Could occur in some circumstances
<b>1</b>	<b>Very Unlikely</b>	Never likely to occur – only in exceptional circumstances

**Continues overleaf...**

## Impact

Score	Rating	Risk Criteria	Opportunity Criteria
4	Major	<p>Major loss of service capability, or long-term service disruption</p> <p>Major impact on achievement of several objectives</p> <p>Potential to cause critical injury or death</p> <p>Adverse national publicity or central government response including potential removal of delegated powers</p> <p>Potential to cause financial loss of £100k+</p> <p>Failure or breakdown of key partnership</p> <p>Breaches of law punishable by large financial penalty or imprisonment</p> <p>Litigation almost certain and difficult to defend, officers and /or Members forced to resign</p>	<p>Major improvement to service(s) (e.g. through quality, level of service, speed, cost etc)</p> <p>Major contribution to delivery of several objectives or priorities</p> <p>National or regional partnership initiative or arrangement</p> <p>Extensive positive coverage in national press</p> <p>Major improvement to local or national environment</p> <p>Income and/or savings of £100k</p> <p>Major resource savings (e.g. time/labour)</p>
3	Significant	<p>Loss of service, or medium term service disruption</p> <p>Serious impact on achievement of objectives</p> <p>Potential to cause serious injuries</p> <p>Major adverse local publicity or professional press items</p> <p>Financial loss of £50-100k or requires budget adjustment across service areas</p> <p>Significant impact on partnership or failure to achieve expected benefits</p> <p>Breaches of law, punishable by small financial penalty</p> <p>High level of complaints, possibly including Ombudsman complaints.</p> <p>Litigation to be expected</p>	<p>Significant improvement to service(s) (e.g. through quality, level of service, speed, cost etc)</p> <p>Significant contribution to delivery of several objectives or priorities</p> <p>Regional partnership initiative or arrangement</p> <p>Significant positive coverage in national press</p> <p>Significant improvement to local environment</p> <p>Income and/or savings of between £50k and £100k</p> <p>Significant resource savings (e.g. time/labour)</p>
2	Moderate	<p>Short-term service disruption</p> <p>Moderate impact on achievement of objectives</p> <p>Potential to cause minor injuries</p> <p>Adverse local news or opinion</p> <p>Financial loss of £25k to £50k</p> <p>Adverse effect on partnership arrangements</p> <p>Breaches of regulations or standards</p> <p>May cause some formal complaints from individuals, groups or stakeholders, litigation possible</p>	<p>Moderate improvement to service(s) (e.g. through quality, level of service, speed, cost etc)</p> <p>Moderate delivery of several objectives or priorities</p> <p>Countywide partnership initiative or arrangement</p> <p>Positive coverage in national press</p> <p>Some improvement to local environment</p> <p>Income and/or savings of between £25k and £50k</p> <p>Moderate resource savings (e.g. time/labour)</p>
1	Minor	<p>Brief or no service disruption</p> <p>Minor impact on achievement of objectives</p> <p>Not likely to cause any injuries beyond first aid level</p> <p>Unlikely to cause adverse publicity</p> <p>Financial loss below £25k</p> <p>Minimal impact on partnership</p> <p>Breaches of local procedures or standards</p> <p>May cause informal complaints from individuals or small groups, litigation unlikely</p>	<p>Minor improvement to service(s) (e.g. through quality, level of service, speed, cost etc)</p> <p>Minor delivery of several objectives or priorities</p> <p>Local partnership initiative or arrangement</p> <p>Minor positive coverage in national press</p> <p>Minor improvement to local environment</p> <p>Income and/or savings of below £25k</p> <p>Minor resource savings (e.g. time/labour)</p>