

Appendix 2

DETAILED BUDGET PAPERS 2022/23 - Finance																		
				NEW BUDGET: 2023/24														
Cost Centre	Cost Centre Description	Service	BC 25 (Tranche)	Previous Years Growth/ Savings			Base Budget	Growth/Savings etc								Budget for Year	Variance to Budget	
				2021/22 Budget Setting	2022/23 Budget Setting	Service Requested Budget Changes		Underachievement of savings	Normal operational delivery	Unplanned pressures	TOM	Permanent virements	Other payroll changes, fte etc	1.25% National insurance reversal	2023/24 Scale point increment			2022/23 payroll award of £1925 per fte
				£	£	£		£	£	£	£	£	£	£	£			£
10025	Accountancy Services	Finance	3	0	10,000	0	450,361	0	0	0	13,480		(9,250)	(4,126)	5,665	13,861	469,991	19,630
10029	Payroll	Finance	3	0	0	0	22,500	0	0	0	0	0	0	0	0	0	22,500	0
10030	Insurance	Finance	3	0	0	0	216,800	0	0	0	0	0	0	0	0	0	216,800	0
10048	Treasury Management	Finance	3	0	0	0	9,500	0	0	0	0	0	0	0	0	0	9,500	0
10050	Interest & Investment Income	Finance	3	(20,000)	0	0	(420,000)	0	(387,000)	0	0	0	0	0	0	0	(807,000)	(387,000)
10052	Non Distributed Costs	Finance	3	0	0	0	58,000	0	0	0	0	0	0	0	0	0	58,000	0
10053	Corporate Managmnt (Resources)	Finance	3	0	0	0	52,000	0	0	0	0	0	0	0	0	0	52,000	0
10301	The Symington Building	Facilities Mgmt - Public Realm	3	0	0	0	12,993	0	(7,000)	0	0	0	8,436	(384)	0	3,368	17,413	4,420
10524	Pension Scheme	Finance	3	0	0	0	72,500	0	0	0	0	0	0	0	0	0	72,500	0
10027	Internal Audit	CO (151), Assets, Internal Audit, GoS	2	0	0	0	63,200	0	0	0	0	0	0	0	0	0	63,200	0
10202	Doddridge Road Offices	CO (151), Assets, Internal Audit, GoS	2	0	0	0	(6,700)	0	0	0	0	0	0	0	0	0	(6,700)	0
10235	Corporate Asset Management	CO (151), Assets, Internal Audit, GoS	3	0	(50,000)	0	192,305	50,000	0	0	0	0	14,837	(2,503)	1,886	8,856	265,381	73,076
10307	Grow On Space	CO (151), Assets, Internal Audit, GoS	2	0	(121,100)	129,740	105,000	(58,571)	67,000	0	0	0	(4,284)			0	109,145	4,145
10031	It Services	ICT	2	0	(62,000)	0	553,530	0	(33,900)	0	12,005		5,692	(3,388)	5,052	15,404	554,395	865
10036	Telephony	ICT	2	0	0	0	25,800	0	0	0	0	0	0	0	0	0	25,800	0
10040	Revenues & Benefits	Revs & Bens	3	0	0	0	1,131,832	0	0	31,568	0	30,800	0	0	0	0	1,194,200	62,368
10042	Non Domestic Rates	Revs & Bens	3	0	0	0	(165,900)	0	0	0	0	(10,100)	0	0	0	0	(176,000)	(10,100)
10044	Council Tax Collection Costs	Revs & Bens	3	0	0	0	(105,000)	0	0	0	0	(13,900)	4,763	(1,729)	508	10,358	(105,000)	0
10046	Benefits	Revs & Bens	3	0	0	0	30	0	0	0	0	(16,120)	4,261	(2,058)	1,135	12,842	90	60
10187	Housing Benefits	Revs & Bens	3	0	0	0	(109,300)	0	0	0	0	10,100	0	0	0	0	(99,200)	10,100
10263	Discretionary Discount Scheme	Revs & Bens	3	0	0	0	20,000	0	0	0	0	0	0	0	0	0	20,000	0
10264	Council Tax Support Scheme	Revs & Bens	3	0	0	0	(52,000)	0	0	0	0	0	0	0	0	0	(52,000)	0
10308	Revenue And Benefits Support	Revs & Bens	3	0	0	0	10	0	0	0	0	(600)	(15,281)	(2,793)	4,528	14,266	130	120
10169	Energy Management	Facilities Mgmt - Public Realm	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10196	Garages	Facilities Mgmt - Public Realm	2	0	0	0	500	0	0	0	0	0	0	0	0	0	500	0
10203	Off-Site Storage (Incl Decant)	Facilities Mgmt - Public Realm	2	0	0	0	3,200	0	0	0	0	0	0	0	0	0	3,200	0
10229	Commissioning Services	CCTV, Control Centre	3	0	0	0	86,340	0	0	0	(35,729)	0	1,439	0	0	0	52,050	(34,290)
10248	Harborough Innovation Cntr Hdc	HIC	2	0	(50,090)	0	(28,355)	0	(36,000)	0	0	0	2,317	(1,527)	631	8,006	(54,928)	(26,573)
10280	Hdcs Trading Account	Chief Executives	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total			(20,000)	(273,190)	129,740	2,189,146	(8,571)	(396,900)	31,568	(10,244)	180	12,930	(18,508)	19,405	86,961	1,905,967	(283,179)

DETAILED BUDGET PAPERS 2022/23 - Finance

				MTFS YEAR 1: 2024/25						MTFS YEAR 2: 2025/26						MTFS YEAR 3: 2026/27						MTFS YEAR 4: 2027/28						
Cost Centre	Cost Centre Description	Service	BC 25 (Tranche)	Previous Years Growth/ Savings			Base Budget	wth/Saving	Budget for Year	Variance to Budget	Previous Years Growth/ Savings		Base Budget	wth/Saving	Budget for Year	Variance to Budget	Previous Years Growth/ Savings		Base Budget	wth/Saving	Budget for Year	Variance to Budget	Previous Years Growth/ Savings		Base Budget	Budget for Year	Variance to Budget	
				2021/22 Budget Setting	2022/23 Budget Setting	Service Requested Budget Changes					2021/22 Budget Setting	2022/23 Budget Setting					2021/22 Budget Setting	2022/23 Budget Setting					2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting
				£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
10025	Accountancy Services	Finance	3	0	0	0	469,991	0	469,991	0	0	0	469,991	0	469,991	0	0	0	469,991	0	469,991	0	0	0	469,991	0	469,991	0
10029	Payroll	Finance	3	0	0	0	22,500	0	22,500	0	0	0	22,500	0	22,500	0	0	0	22,500	0	22,500	0	0	0	22,500	0	22,500	0
10030	Insurance	Finance	3	0	0	0	216,800	0	216,800	0	0	0	216,800	0	216,800	0	0	0	216,800	0	216,800	0	0	0	216,800	0	216,800	0
10048	Treasury Management	Finance	3	0	0	0	9,500	0	9,500	0	0	0	9,500	0	9,500	0	0	0	9,500	0	9,500	0	0	0	9,500	0	9,500	0
10050	Interest & Investment Income	Finance	3	(21,000)	0	0	(828,000)	299,000	(529,000)	299,000	0	0	(529,000)	41,000	(488,000)	41,000	0	0	(488,000)	48,000	(440,000)	48,000	0	0	(440,000)	(440,000)	0	
10052	Non Distributed Costs	Finance	3	0	0	0	58,000	0	58,000	0	0	0	58,000	0	58,000	0	0	0	58,000	0	58,000	0	0	0	58,000	0	58,000	0
10053	Corporate Managmnt (Resources)	Finance	3	0	0	0	52,000	(25,000)	27,000	(25,000)	0	0	27,000	0	27,000	0	0	0	27,000	0	27,000	0	0	0	27,000	0	27,000	0
10301	The Symington Building	Facilities Mgmt - Public Realm	3	0	0	0	17,413	0	17,413	0	0	0	17,413	0	17,413	0	0	0	17,413	0	17,413	0	0	0	17,413	0	17,413	0
10524	Pension Scheme	Finance	3	0	0	0	72,500	0	72,500	0	0	0	72,500	0	72,500	0	0	0	72,500	0	72,500	0	0	0	72,500	0	72,500	0
10027	Internal Audit	CO (151), Assets, Internal Audit, GoS	2	0	0	0	63,200	0	63,200	0	0	0	63,200	0	63,200	0	0	0	63,200	0	63,200	0	0	0	63,200	0	63,200	0
10202	Doddridge Road Offices	CO (151), Assets, Internal Audit, GoS	2	0	0	0	(6,700)	0	(6,700)	0	0	0	(6,700)	0	(6,700)	0	0	0	(6,700)	0	(6,700)	0	0	0	(6,700)	0	(6,700)	0
10235	Corporate Asset Management	CO (151), Assets, Internal Audit, GoS	3	0	0	0	265,381	0	265,381	0	0	0	265,381	0	265,381	0	0	0	265,381	0	265,381	0	0	0	265,381	0	265,381	0
10307	Grow On Space	CO (151), Assets, Internal Audit, GoS	2	0	(73,971)	73,971	109,145	(62,934)	46,211	(62,934)	0	0	46,211	(38,996)	7,215	(38,996)	0	0	7,215	0	7,215	0	0	0	7,215	0	7,215	0
10031	It Services	ICT	2	0	0	0	554,395	0	554,395	0	0	0	554,395	0	554,395	0	0	0	554,395	0	554,395	0	0	0	554,395	0	554,395	0
10036	Telephony	ICT	2	0	0	0	25,800	0	25,800	0	0	0	25,800	0	25,800	0	0	0	25,800	0	25,800	0	0	0	25,800	0	25,800	0
10040	Revenues & Benefits	Revs & Bens	3	0	0	0	1,194,200	0	1,194,200	0	0	0	1,194,200	0	1,194,200	0	0	0	1,194,200	0	1,194,200	0	0	0	1,194,200	0	1,194,200	0
10042	Non Domestic Rates	Revs & Bens	3	0	0	0	(176,000)	0	(176,000)	0	0	0	(176,000)	0	(176,000)	0	0	0	(176,000)	0	(176,000)	0	0	0	(176,000)	0	(176,000)	0
10044	Council Tax Collection Costs	Revs & Bens	3	0	0	0	(105,000)	0	(105,000)	0	0	0	(105,000)	0	(105,000)	0	0	0	(105,000)	0	(105,000)	0	0	0	(105,000)	0	(105,000)	0
10046	Benefits	Revs & Bens	3	0	0	0	90	0	90	0	0	0	90	0	90	0	0	0	90	0	90	0	0	0	90	0	90	0
10187	Housing Benefits	Revs & Bens	3	0	0	0	(99,200)	0	(99,200)	0	0	0	(99,200)	0	(99,200)	0	0	0	(99,200)	0	(99,200)	0	0	0	(99,200)	0	(99,200)	0
10263	Discretionary Discount Scheme	Revs & Bens	3	0	0	0	20,000	0	20,000	0	0	0	20,000	0	20,000	0	0	0	20,000	0	20,000	0	0	0	20,000	0	20,000	0
10264	Council Tax Support Scheme	Revs & Bens	3	0	0	0	(52,000)	0	(52,000)	0	0	0	(52,000)	0	(52,000)	0	0	0	(52,000)	0	(52,000)	0	0	0	(52,000)	0	(52,000)	0
10308	Revenue And Benefits Support	Revs & Bens	3	0	0	0	130	0	130	0	0	0	130	0	130	0	0	0	130	0	130	0	0	0	130	0	130	0
10169	Energy Management	Facilities Mgmt - Public Realm	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10196	Garages	Facilities Mgmt - Public Realm	2	0	0	0	500	0	500	0	0	0	500	0	500	0	0	0	500	0	500	0	0	0	500	0	500	0
10203	Off-Site Storage (Indl Decant)	Facilities Mgmt - Public Realm	2	0	0	0	3,200	0	3,200	0	0	0	3,200	0	3,200	0	0	0	3,200	0	3,200	0	0	0	3,200	0	3,200	0
10229	Commissioning Services	CCTV, Control Centre	3	0	0	0	52,050	0	52,050	0	0	0	52,050	0	52,050	0	0	0	52,050	0	52,050	0	0	0	52,050	0	52,050	0
10248	Harborough Innovation Cntr Hdc	HIC	2	0	(83,762)	83,762	(54,928)	(42,924)	(97,852)	(42,924)	0	0	(97,852)	(14,355)	(112,207)	(14,355)	0	0	(112,207)	0	(112,207)	0	0	0	(112,207)	0	(112,207)	0
10280	Hdcs Trading Account	Chief Executives	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total				(21,000)	(157,733)	157,733	1,884,967	168,142	2,053,109	168,142	0	0	2,053,109	(12,351)	2,040,758	(12,351)	0	0	2,040,758	48,000	2,088,758	48,000	0	0	2,088,758	2,088,758	0

DETAILED BUDGET PAPERS 2022/23 - Planning, Environment & Waste

			Responsible Director	NEW BUDGET: 2023/24														Budget for Year	Variance to Budget		
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Growth/Savings etc														
				2021/22 Budget Setting	2022/23 Budget Setting		Inflation	Underachievement of savings	Normal operational delivery	Unplanned pressures	Strategic Partnership	TOM	Permanentirements	Other payroll changes, fte etc	1.25% National insurance reversal	2023/24 Scale point increment	2022/23 payroll award of £1925 per £				
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£				
10026	Health & Safety	Operational Services	V JESSOP	0	0	26,985	0	0	0	0	0	0	0	0	726	(328)	0	962	28,345	1,360	
10088	Street Cleaning	Operational Services	V JESSOP	0	0	941,533	0	0	0	0	0	0	0	0	0	0	0	0	941,533	0	
10125	Open Spaces & Amenity Areas	Operational Services	V JESSOP	0	0	183,351	0	0	(8,900)	0	0	0	0	0	0	0	0	0	174,451	(8,900)	
10140	S.E. Allotments	Operational Services	V JESSOP	0	0	(1,034)	0	0	0	0	0	0	0	0	0	0	0	0	(1,034)	0	
10147	S.E. Market Harborough Recn	Operational Services	V JESSOP	0	0	264,603	0	0	0	0	0	0	0	0	0	0	0	0	264,603	0	
10148	S.E. Lutterworth Recn / Park	Operational Services	V JESSOP	0	0	39,084	0	0	0	0	0	0	0	0	0	0	0	0	39,084	0	
10159	Trade Refuse	Operational Services	V JESSOP	0	0	(241,167)	0	0	0	0	0	0	0	0	0	0	0	0	(241,167)	0	
10160	Waste Management	Operational Services	V JESSOP	0	0	397,722	0	0	0	0	0	12,005	0	0	4,071	(2,928)	0	16,367	427,237	29,515	
10161	Residual Waste Collections	Operational Services	V JESSOP	(80,000)	0	1,237,380	0	0	(59,500)	0	0	0	0	0	0	0	0	0	1,177,880	(59,500)	
10162	Recycling Collections	Operational Services	V JESSOP	0	0	1,106,798	0	0	(9,100)	(120,000)	0	0	0	0	1	0	0	0	977,699	(129,099)	
10197	External Grounds Maintenance	Operational Services	V JESSOP	0	0	(58,619)	0	0	0	0	0	0	0	0	0	0	0	0	(58,619)	0	
10242	S.E. Fleckney	Operational Services	V JESSOP	0	0	316	0	0	0	0	0	0	0	0	0	0	0	0	316	0	
10243	S.E. Great Glen	Operational Services	V JESSOP	0	0	2,515	0	0	0	0	0	0	0	0	0	0	0	0	2,515	0	
10244	S.E. Scraftoft	Operational Services	V JESSOP	0	0	5,589	0	0	0	0	0	0	0	0	0	0	0	0	5,589	0	
10246	S.E. Broughton Astley	Operational Services	V JESSOP	0	0	12,145	0	0	0	0	0	0	0	0	0	0	0	0	12,145	0	
10272	Flytipping	Operational Services	V JESSOP	0	0	20,000	0	0	(10,000)	0	0	0	0	0	0	0	0	0	10,000	(10,000)	
10010	Development Control	Development Control, Enforcement	D ATKINSON	(50,000)	0	(532,811)	0	0	0	102,880	0	0	0	0	0	22,541	(7,771)	688	27,109	(387,364)	145,447
10016	Archaeological & Ecolog Advice	Development Control, Enforcement	D ATKINSON	0	0	44,775	0	0	(11,000)	0	0	0	0	0	0	0	0	0	0	33,775	(11,000)
10019	Footpath/Bridleway Orders	Development Control, Enforcement	D ATKINSON	0	0	(1,100)	0	0	0	0	0	0	0	0	0	0	0	0	0	(1,100)	0
10084	Enforcement	Development Control, Enforcement	D ATKINSON	0	0	933	0	0	0	0	0	0	0	0	(933)	0	0	0	0	0	(933)
10151	Planning Enforcement	Development Control, Enforcement	D ATKINSON	0	0	138,997	0	0	0	0	0	0	0	933	17,552	(1,725)	0	5,006	160,763	21,766	
10081	Quick Response Team	Facilities Mgmt - Public Realm	C MASON	0	0	(70,200)	0	72,430	0	0	0	0	0	0	0	0	0	0	2,230	72,430	
10082	Abandoned Vehicles	Facilities Mgmt - Public Realm	C MASON	0	0	2,200	0	0	0	0	0	0	0	0	0	0	0	0	2,200	0	
10086	District-Wide Bus Shelters	Facilities Mgmt - Public Realm	C MASON	0	0	3,400	0	0	0	0	0	0	0	0	0	0	0	0	3,400	0	
10089	Street Furniture Etc	Facilities Mgmt - Public Realm	C MASON	0	0	13,107	0	0	(8,807)	0	0	0	0	0	0	0	0	0	4,300	(8,807)	
10115	S.E. Public Conveniences	Facilities Mgmt - Public Realm	C MASON	0	0	27,754	0	0	0	0	0	0	0	0	0	0	0	0	27,754	0	
10145	S.E. Thurnby	Facilities Mgmt - Public Realm	C MASON	0	0	31,454	0	0	0	0	0	0	0	0	0	0	0	0	31,454	0	
10170	Flood Prevent & Land Drainage	Facilities Mgmt - Public Realm	C MASON	0	0	17,000	0	0	(4,200)	0	0	0	0	0	0	0	0	0	12,800	(4,200)	
10245	S.E.War Memorial/Public Realm	Facilities Mgmt - Public Realm	C MASON	0	0	16,060	0	0	0	0	0	0	0	0	0	0	0	0	16,060	0	
10009	Section 106 Agreements	Strategic Planning/Policy	D ATKINSON	0	0	6,220	0	0	0	0	0	0	0	0	4,493	(407)	0	1,924	12,230	6,010	
10013	Env Enhancemnts/Conservtn	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10112	Planning Policy	Strategic Planning/Policy	D ATKINSON	0	0	250,820	0	0	0	0	0	0	0	0	4,520	(2,049)	0	8,469	261,760	10,940	
10207	Local Plan Cont to Reserves	Strategic Planning/Policy	D ATKINSON	0	0	277,300	0	0	0	0	0	0	0	0	0	0	0	0	277,300	0	
10207A	Local Plan Cont from Reserves	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	206,000	0	0	0	0	0	0	0	0	0	206,000	206,000	
10208	Local Plan General	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10011	Building Control	Building Control	D ATKINSON	0	1,000	65,861	0	0	0	0	0	0	0	0	0	0	0	0	65,861	0	
10150	Environmental Health	Car Parking, Lightbulb etc	V JESSOP	0	0	550,340	0	0	0	0	0	12,005	0	0	22,135	(4,811)	3,358	19,828	602,855	52,515	
10175	Pest/Dog Services	Car Parking, Lightbulb etc	V JESSOP	0	0	25,700	0	0	0	0	0	0	0	0	0	0	0	0	25,700	0	
10219	Head Of Planning	CO (Planning), Eco Strategy (Talent)	D ATKINSON	0	0	115,210	0	0	0	0	0	0	0	0	1,444	(970)	0	1,926	117,610	2,400	
10205	Neighbourhood Plan	Strategic Planning/Policy	D ATKINSON	0	0	(60,000)	0	0	0	0	0	0	0	0	0	0	0	0	(60,000)	0	
Total				(130,000)	1,000	4,860,221	0	72,430	(111,507)	188,880	0	24,010	0	77,483	(20,989)	4,046	81,591	5,176,165	315,944		

DETAILED BUDGET PAPERS 2022/23 - Planning, Environment & Waste

Responsible Director			MTFS YEAR 1: 2024/25						MTFS YEAR 2: 2025/26					MTFS YEAR 3: 2026/27					MTFS YEAR 4: 2027/28				
			Previous Years Growth/		Base Budget	bwth/Savings Income reducton	Budget for Year	Variance to Budget	Previous Years Growth/ Savings		Base Budget	Budget for Year	Variance to Budget	Previous Years Growth/		Base Budget	Budget for Year	Variance to Budget	Previous Years		Base Budget	Budget for Year	Variance to Budget
			2021/22 Budget Setting	2022/23 Budget Setting					2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting			
			Cost Centre	Cost Centre Description	Service	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
10026	Health & Safety	Operational Services	V JESSOP	0	0	28,345	0	28,345	0	0	28,345	28,345	0	0	28,345	28,345	0	0	0	28,345	28,345	0	
10088	Street Cleaning	Operational Services	V JESSOP	0	0	941,533	0	941,533	0	0	941,533	941,533	0	0	941,533	941,533	0	0	0	941,533	941,533	0	
10125	Open Spaces & Amenity Areas	Operational Services	V JESSOP	0	0	174,451	0	174,451	0	0	174,451	174,451	0	0	174,451	174,451	0	0	0	174,451	174,451	0	
10140	S.E. Allotments	Operational Services	V JESSOP	0	0	(1,034)	0	(1,034)	0	0	(1,034)	(1,034)	0	0	(1,034)	(1,034)	0	0	0	(1,034)	(1,034)	0	
10147	S.E. Market Harborough Recn	Operational Services	V JESSOP	0	0	264,603	0	264,603	0	0	264,603	264,603	0	0	264,603	264,603	0	0	0	264,603	264,603	0	
10148	S.E. Lutterworth Recn / Park	Operational Services	V JESSOP	0	0	39,084	0	39,084	0	0	39,084	39,084	0	0	39,084	39,084	0	0	0	39,084	39,084	0	
10159	Trade Refuse	Operational Services	V JESSOP	0	0	(241,167)	0	(241,167)	0	0	(241,167)	(241,167)	0	0	(241,167)	(241,167)	0	0	0	(241,167)	(241,167)	0	
10160	Waste Management	Operational Services	V JESSOP	0	0	427,237	0	427,237	0	0	427,237	427,237	0	0	427,237	427,237	0	0	0	427,237	427,237	0	
10161	Residual Waste Collections	Operational Services	V JESSOP	0	0	1,177,880	0	1,177,880	0	0	1,177,880	1,177,880	0	0	1,177,880	1,177,880	0	0	0	1,177,880	1,177,880	0	
10162	Recycling Collections	Operational Services	V JESSOP	0	0	977,699	0	977,699	0	0	977,699	977,699	0	0	977,699	977,699	0	0	0	977,699	977,699	0	
10197	External Grounds Maintenance	Operational Services	V JESSOP	0	0	(58,619)	0	(58,619)	0	0	(58,619)	(58,619)	0	0	(58,619)	(58,619)	0	0	0	(58,619)	(58,619)	0	
10242	S.E. Fleckney	Operational Services	V JESSOP	0	0	316	0	316	0	0	316	316	0	0	316	316	0	0	0	316	316	0	
10243	S.E. Great Glen	Operational Services	V JESSOP	0	0	2,515	0	2,515	0	0	2,515	2,515	0	0	2,515	2,515	0	0	0	2,515	2,515	0	
10244	S.E. Scraptoft	Operational Services	V JESSOP	0	0	5,589	0	5,589	0	0	5,589	5,589	0	0	5,589	5,589	0	0	0	5,589	5,589	0	
10246	S.E. Broughton Astley	Operational Services	V JESSOP	0	0	12,145	0	12,145	0	0	12,145	12,145	0	0	12,145	12,145	0	0	0	12,145	12,145	0	
10272	Flytipping	Operational Services	V JESSOP	0	0	10,000	0	10,000	0	0	10,000	10,000	0	0	10,000	10,000	0	0	0	10,000	10,000	0	
10010	Development Control	Development Control, Enforcement	D ATKINSON	(50,000)	0	(437,364)	45,000	(392,364)	45,000	0	(392,364)	(392,364)	0	0	(392,364)	(392,364)	0	0	0	(392,364)	(392,364)	0	
10016	Archaeological & Ecolog Advice	Development Control, Enforcement	D ATKINSON	0	0	33,775	0	33,775	0	0	33,775	33,775	0	0	33,775	33,775	0	0	0	33,775	33,775	0	
10019	Footpath/Bridleway Orders	Development Control, Enforcement	D ATKINSON	0	0	(1,100)	0	(1,100)	0	0	(1,100)	(1,100)	0	0	(1,100)	(1,100)	0	0	0	(1,100)	(1,100)	0	
10084	Enforcement	Development Control, Enforcement	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10151	Planning Enforcement	Development Control, Enforcement	D ATKINSON	0	0	160,763	0	160,763	0	0	160,763	160,763	0	0	160,763	160,763	0	0	0	160,763	160,763	0	
10081	Quick Response Team	Facilities Mgmt - Public Realm	C MASON	0	0	2,230	0	2,230	0	0	2,230	2,230	0	0	2,230	2,230	0	0	0	2,230	2,230	0	
10082	Abandoned Vehicles	Facilities Mgmt - Public Realm	C MASON	0	0	2,200	0	2,200	0	0	2,200	2,200	0	0	2,200	2,200	0	0	0	2,200	2,200	0	
10086	District-Wide Bus Shelters	Facilities Mgmt - Public Realm	C MASON	0	0	3,400	0	3,400	0	0	3,400	3,400	0	0	3,400	3,400	0	0	0	3,400	3,400	0	
10089	Street Furniture Etc	Facilities Mgmt - Public Realm	C MASON	0	0	4,300	0	4,300	0	0	4,300	4,300	0	0	4,300	4,300	0	0	0	4,300	4,300	0	
10115	S.E. Public Conveniences	Facilities Mgmt - Public Realm	C MASON	0	0	27,754	0	27,754	0	0	27,754	27,754	0	0	27,754	27,754	0	0	0	27,754	27,754	0	
10145	S.E. Thurnby	Facilities Mgmt - Public Realm	C MASON	0	0	31,454	0	31,454	0	0	31,454	31,454	0	0	31,454	31,454	0	0	0	31,454	31,454	0	
10170	Flood Prevent & Land Drainage	Facilities Mgmt - Public Realm	C MASON	0	0	12,800	0	12,800	0	0	12,800	12,800	0	0	12,800	12,800	0	0	0	12,800	12,800	0	
10245	S.E. War Memorial/Public Realm	Facilities Mgmt - Public Realm	C MASON	0	0	16,060	0	16,060	0	0	16,060	16,060	0	0	16,060	16,060	0	0	0	16,060	16,060	0	
10009	Section 106 Agreements	Strategic Planning/Policy	D ATKINSON	0	0	12,230	0	12,230	0	0	12,230	12,230	0	0	12,230	12,230	0	0	0	12,230	12,230	0	
10013	Env Enhancemnts/Conservtn	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10112	Planning Policy	Strategic Planning/Policy	D ATKINSON	0	0	261,760	0	261,760	0	0	261,760	261,760	0	0	261,760	261,760	0	0	0	261,760	261,760	0	
10207	Local Plan Cont to Reserves	Strategic Planning/Policy	D ATKINSON	0	0	277,300	0	277,300	0	0	277,300	277,300	0	0	277,300	277,300	0	0	0	277,300	277,300	0	
10207A	Local Plan Cont from Reserves	Strategic Planning/Policy	D ATKINSON	0	0	206,000	0	206,000	0	0	206,000	206,000	0	0	206,000	206,000	0	0	0	206,000	206,000	0	
10208	Local Plan General	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10011	Building Control	Building Control	D ATKINSON	0	(26,000)	39,861	0	39,861	0	0	39,861	39,861	0	0	39,861	39,861	0	0	0	39,861	39,861	0	
10150	Environmental Health	Car Parking, Lightbulb etc	V JESSOP	0	0	602,855	0	602,855	0	0	602,855	602,855	0	0	602,855	602,855	0	0	0	602,855	602,855	0	
10175	Pest/Dog Services	Car Parking, Lightbulb etc	V JESSOP	0	0	25,700	0	25,700	0	0	25,700	25,700	0	0	25,700	25,700	0	0	0	25,700	25,700	0	
10219	Head Of Planning	CO (Planning), Eco Strategy (Talent)	D ATKINSON	0	0	117,610	0	117,610	0	0	117,610	117,610	0	0	117,610	117,610	0	0	0	117,610	117,610	0	
10205	Neighbourhood Plan	Strategic Planning/Policy	D ATKINSON	0	0	(60,000)	0	(60,000)	0	0	(60,000)	(60,000)	0	0	(60,000)	(60,000)	0	0	0	(60,000)	(60,000)	0	
	Total			(50,000)	(26,000)	5,100,165	45,000	5,145,165	45,000	0	0	5,145,165	5,145,165	0	0	0	0	0	0	5,145,165	5,145,165	0	

DETAILED BUDGET PAPERS 2022/23 - Wellbeing, Communities & Housing

				Responsible Director	NEW BUDGET: 2023/24										
Cost Centre	Cost Centre Description	Service	BC 25 (Tranche)		Previous Years Growth/		Base Budget	Growth/Savings etc					Budget for Year	Variance to Budget	
					2021/22 Budget Setting	2022/23 Budget Setting		Normal operational delivery	TOM	Other payroll changes, fte etc	1.25% National insurance reversal	2023/24 Scale point increment			2022/23 payroll award of f1975 per
					£	£	£	£	£	£	£	£	£	£	
10122	Physical Activity	Recreation	3	V JESSOP	0	0	84,871	0	0	(4,163)	(1,007)	1,896	4,994	86,591	1,720
10124	Recreation Development	Recreation	3	V JESSOP	0	(100,000)	76,720	0	0	(2)	(661)	1,319	5,774	83,150	6,430
10136	Youth Awareness Initiatives	Corporate Support	3	V JESSOP	0	0	0	0	0	0	0	0	0	0	0
10155	Health Services	Car Parking, Lightbulb etc	3	V JESSOP	0	0	(4,090)	(2,600)	0	0	0	0	0	(6,690)	(2,600)
10239	Lightbulb Social Care	Car Parking, Lightbulb etc	3	V JESSOP	0	0	33,000	(13,300)	0	0	0	0	0	19,700	(13,300)
10260	Head Of Communities	CO, Communities	1	V JESSOP	0	0	112,030	0	0	(2,225)	(955)	1,464	1,926	112,240	210
10241	Anniversary Events	CO, Communities	1	V JESSOP	0	0	2,000	0	0	0	0	0	0	2,000	0
10179	HDC Temporary Accomodation	Housing & Homelessness	1	V JESSOP	(30,000)	0	(53,800)	0	0	0	0	0	0	(53,800)	0
10188	Homelessness	Housing & Homelessness	1	V JESSOP	0	0	85,276	0	0	0	0	0	0	85,276	0
10201	Housing Services	Housing & Homelessness	1	V JESSOP	(29,000)	0	455,340	(41,100)	0	32,160	(3,819)	0	18,289	460,870	5,530
10076	Grants To External Bodies	Grants, Parishes & Community Safety	1	V JESSOP	(20,000)	0	122,250	(15,000)	0	732	(186)	0	1,194	108,990	(13,260)
10077	Advice To Parishes	Grants, Parishes & Community Safety	1	V JESSOP	0	0	46,120	0	0	2,929	(387)	903	1,925	51,490	5,370
10121	Safer Communities Laa Fund	Grants, Parishes & Community Safety	1	V JESSOP	0	0	(5,000)	0	0	0	0	0	0	(5,000)	0
10168	Community Safety	Grants, Parishes & Community Safety	1	V JESSOP	0	0	90,880	(23,100)	0	3,825	(681)	1,824	5,006	77,754	(13,126)
10270	Local Lottery	Grants, Parishes & Community Safety	1	V JESSOP	(3,000)	0	(13,000)	0	0	0	0	0	0	(13,000)	0
10017	S.E. Harborough In Bloom	Community Partnerships	1	V JESSOP	0	0	7,000	0	0	0	0	0	0	7,000	0
10265	Community Partnerships	Community Partnerships	1	V JESSOP	0	0	80,640	0	(80,729)	1,307	(684)	0	1,927	2,461	(78,179)
10269	Refugee Resettlement	Community Partnerships	1	V JESSOP				0	0	0	0	0	0	0	
Total					(82,000)	(100,000)	1,120,237	(95,100)	(80,729)	34,563	(8,380)	7,406	41,035	1,019,032	(101,205)

DETAILED BUDGET PAPERS 2022/23 - Wellbeing, Communities & Housing

				Responsible Director	MTFS YEAR 1: 2024/25					MTFS YEAR 2: 2025/26					MTFS YEAR 3: 2026/27					MTFS YEAR 4: 2027/28				
Cost Centre	Cost Centre Description	Service	BC 25 (Tranche)		Previous Years Growth/		Base Budget	Budget for Year	Variance to Budget	Previous Years Growth/		Base Budget	Budget for Year	Variance to Budget	Previous Years		Base Budget	Budget for Year	Variance to Budget	Previous Years		Base Budget	Budget for Year	Variance to Budget
					2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting			
					£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
10122	Physical Activity	Recreation	3	V JESSOP	0	0	86,591	86,591	0	0	0	86,591	86,591	0	0	0	86,591	86,591	0	0	0	86,591	86,591	0
10124	Recreation Development	Recreation	3	V JESSOP	0	(40,000)	43,150	43,150	0	0	0	43,150	43,150	0	0	0	43,150	43,150	0	0	0	43,150	43,150	0
10136	Youth Awareness Initiatives	Corporate Support	3	V JESSOP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10155	Health Services	Car Parking, Lightbulb etc	3	V JESSOP	0	0	(6,690)	(6,690)	0	0	0	(6,690)	(6,690)	0	0	0	(6,690)	(6,690)	0	0	0	(6,690)	(6,690)	0
10239	Lightbulb Social Care	Car Parking, Lightbulb etc	3	V JESSOP	0	0	19,700	19,700	0	0	0	19,700	19,700	0	0	0	19,700	19,700	0	0	0	19,700	19,700	0
10260	Head Of Communities	CO, Communities	1	V JESSOP	0	0	112,240	112,240	0	0	0	112,240	112,240	0	0	0	112,240	112,240	0	0	0	112,240	112,240	0
10241	Anniversary Events	CO, Communities	1	V JESSOP	0	0	2,000	2,000	0	0	0	2,000	2,000	0	0	0	2,000	2,000	0	0	0	2,000	2,000	0
10179	HDC Temporary Accomodation	Housing & Homelessness	1	V JESSOP	0	0	(53,800)	(53,800)	0	0	0	(53,800)	(53,800)	0	0	0	(53,800)	(53,800)	0	0	0	(53,800)	(53,800)	0
10188	Homelessness	Housing & Homelessness	1	V JESSOP	0	0	85,276	85,276	0	0	0	85,276	85,276	0	0	0	85,276	85,276	0	0	0	85,276	85,276	0
10201	Housing Services	Housing & Homelessness	1	V JESSOP	0	0	460,870	460,870	0	0	0	460,870	460,870	0	0	0	460,870	460,870	0	0	0	460,870	460,870	0
10076	Grants To External Bodies	Grants, Parishes & Community Safety	1	V JESSOP	0	0	108,990	108,990	0	0	0	108,990	108,990	0	0	0	108,990	108,990	0	0	0	108,990	108,990	0
10077	Advice To Parishes	Grants, Parishes & Community Safety	1	V JESSOP	0	0	51,490	51,490	0	0	0	51,490	51,490	0	0	0	51,490	51,490	0	0	0	51,490	51,490	0
10121	Safer Communities Laa Fund	Grants, Parishes & Community Safety	1	V JESSOP	0	0	(5,000)	(5,000)	0	0	0	(5,000)	(5,000)	0	0	0	(5,000)	(5,000)	0	0	0	(5,000)	(5,000)	0
10168	Community Safety	Grants, Parishes & Community Safety	1	V JESSOP	0	0	77,754	77,754	0	0	0	77,754	77,754	0	0	0	77,754	77,754	0	0	0	77,754	77,754	0
10270	Local Lottery	Grants, Parishes & Community Safety	1	V JESSOP	0	0	(13,000)	(13,000)	0	0	0	(13,000)	(13,000)	0	0	0	(13,000)	(13,000)	0	0	0	(13,000)	(13,000)	0
10017	S.E. Harborough In Bloom	Community Partnerships	1	V JESSOP	0	0	7,000	7,000	0	0	0	7,000	7,000	0	0	0	7,000	7,000	0	0	0	7,000	7,000	0
10265	Community Partnerships	Community Partnerships	1	V JESSOP	0	0	2,461	2,461	0	0	0	2,461	2,461	0	0	0	2,461	2,461	0	0	0	2,461	2,461	0
10269	Refugee Resettlement	Community Partnerships	1	V JESSOP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total				0	(40,000)	979,032	979,032	0	0	0	979,032	979,032	0	0	0	979,032	979,032	0	0	0	979,032	979,032	0

DETAILED BUDGET PAPERS 2021/22 - Strategy

			Responsible Director	NEW BUDGET: 2023/24										
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Growth/Savings etc						Budget for Year	Variance to Base Budget
				2021/22 Budget Setting	2022/23 Budget Setting		Inflation	Normal operational delivery	Other payroll changes, fte etc	1.25% National insurance reversal	2023/24 Scale point increment	2022/23 payroll award of £1925 per fte		
			£	£	£	£	£	£	£	£	£	£	£	
10012	Strategic Planning & Housing	Strategic Planning/Policy	D ATKINSON	0	0	155,810	0	(9,500)	11,160	(1,313)	0	4,813	160,970	5,160
10262	Market Harb Town Team Project	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0
10210	Joint Strategic Planning	Strategic Planning/Policy	D ATKINSON	0	13,511	44,811	0	0	0	0	0	0	44,811	0
10015	Ed Strat - Potential	Economic Strategy/Development	V JESSOP	0	0	35,900	0	(20,000)	0	0	0	0	15,900	(20,000)
10043	S.E. Town Centre Support	Economic Strategy/Development	V JESSOP	0	0	41,240	0	0	0	0	0	0	41,240	0
10055	Market Hall	Economic Strategy/Development	V JESSOP	0	0	(64,804)	(27,500)	(7,000)	3,543	(1,089)	417	6,699	(89,734)	(24,930)
10065	The Square	Economic Strategy/Development	V JESSOP	0	0	(17,560)	(2,900)	(1,800)	0	0	0	0	(22,260)	(4,700)
10206	Ed Strat - Location	Economic Strategy/Development	V JESSOP	0	0	249,200	0	(15,000)	(1,003)	(2,048)	0	7,701	238,850	(10,350)
10069	Communication	Communication	V JESSOP	0	0	196,050	0	(11,500)	14,028	(1,267)	1,356	7,363	206,030	9,980
10233	Ed Strat - Talent	CO (Planning), Eco Strategy (Tale	V JESSOP	0	38,000	25,000	0	(5,000)	0	0	0	0	20,000	(5,000)
10211	Strategic Growth Team	Planning - Growth	D ATKINSON	0	0	56,287	0	(10,500)	(14,250)	0	0	0	31,537	(24,750)
	Total			0	51,511	721,934	(30,400)	(80,300)	13,478	(5,717)	1,773	26,576	647,344	(74,590)

DETAILED BUDGET PAPERS 2021/22 - Strategy

			Responsible Director	MTFS YEAR 1: 2024/25						MTFS YEAR 2: 2025/26						MTFS YEAR 3: 2026/27						MTFS YEAR 4: 2027/28			
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Budget for Year	Variance to Base Budget	Previous Years Growth/		Base Budget	Normal operational delivery	Budget for Year	Variance to Budget	Previous Years		Base Budget	Budget for Year	Variance to Budget	Previous Years		Base Budget	Budget for Year	Variance to Budget	
				2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting					2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting	2022/23 Budget Setting				2021/22 Budget Setting
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	
10012	Strategic Planning & Housing	Strategic Planning/Policy	D ATKINSON	0	0	160,970	160,970	0	0	0	160,970	0	160,970	0	0	0	160,970	160,970	0	0	0	160,970	160,970	0	
10262	Market Harb Town Team Project	Strategic Planning/Policy	D ATKINSON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10210	Joint Strategic Planning	Strategic Planning/Policy	D ATKINSON	0	(5,281)	39,530	39,530	0	0	0	39,530	0	39,530	0	0	0	39,530	39,530	0	0	0	39,530	39,530	0	
10015	Ed Strat - Potential	Economic Strategy/Development	V JESSOP	0	0	15,900	15,900	0	0	0	15,900	40,000	55,900	40,000	0	0	55,900	55,900	0	0	0	55,900	55,900	0	
10043	S.E. Town Centre Support	Economic Strategy/Development	V JESSOP	0	0	41,240	41,240	0	0	0	41,240	0	41,240	0	0	0	41,240	41,240	0	0	0	41,240	41,240	0	
10055	Market Hall	Economic Strategy/Development	V JESSOP	0	0	(89,734)	(89,734)	0	0	0	(89,734)	0	(89,734)	0	0	0	(89,734)	(89,734)	0	0	0	(89,734)	(89,734)	0	
10065	The Square	Economic Strategy/Development	V JESSOP	0	0	(22,260)	(22,260)	0	0	0	(22,260)	0	(22,260)	0	0	0	(22,260)	(22,260)	0	0	0	(22,260)	(22,260)	0	
10206	Ed Strat - Location	Economic Strategy/Development	V JESSOP	0	0	238,850	238,850	0	0	0	238,850	0	238,850	0	0	0	238,850	238,850	0	0	0	238,850	238,850	0	
10069	Communication	Communication	V JESSOP	0	0	206,030	206,030	0	0	0	206,030	0	206,030	0	0	0	206,030	206,030	0	0	0	206,030	206,030	0	
10233	Ed Strat - Talent	CO (Planning), Eco Strategy (Tale	V JESSOP	0	(7,000)	13,000	13,000	0	0	0	13,000	0	13,000	0	0	0	13,000	13,000	0	0	0	13,000	13,000	0	
10211	Strategic Growth Team	Planning - Growth	D ATKINSON	0	0	31,537	31,537	0	0	0	31,537	0	31,537	0	0	0	31,537	31,537	0	0	0	31,537	31,537	0	
	Total			0	(12,281)	635,063	635,063	0	0	0	635,063	40,000	675,063	40,000	0	0	675,063	675,063	0	0	0	675,063	675,063	0	

DETAILED BUDGET PAPERS 2021/22 - Corporate & Regulatory Services

			Responsible Director	Budget Holder	NEW BUDGET: 2023/24														Budget for Year	Variance to Budget								
Cost Centre	Cost Centre Description	Service			Previous Years Growth/		Base Budget	Growth/Savings etc										2023/24			2022/23							
			2021/22 Budget Setting	2022/23 Budget Setting	Inflation	Underachievement of savings		Normal operational delivery	Unplanned pressures	Strategic Partnership	TOM	Permanent virements	Other payroll changes, fte etc	1.25% National insurance reversal	Scale point increment	2023/24 payroll award of £1925 per fte												
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£										
10003	Corporate Administration	Corporate Support	C MASON	R ELLIS	0	0	597,921	0		(58,300)							7,203			9,421	(6,100)	1,762	29,076	580,983	(16,938)			
10032	Postages	Corporate Support	C MASON	R ELLIS	0	0	40,400	0														0	0	40,400	0			
10037	Corporate Printing	Corporate Support	C MASON	R ELLIS	0	(5,000)	12,000	0														0	0	12,000	0			
10051	Land Charges	Corporate Support	C MASON	R ELLIS	0	0	(118,200)	0														0	0	0	(118,200)	0		
10066	Performance/Change Mana	Corporate Support	C MASON	R ELLIS	0	0	2,868	0														0	0	0	2,868	0		
10165	Public Burials	Corporate Support	C MASON	R ELLIS	0	0	2,500	0														0	0	0	2,500	0		
10231	Central Stationery Store	Corporate Support	C MASON	R ELLIS	0	0	13,100	0														0	0	0	13,100	0		
10022	Legal Services	Legal & Democratic Support	C MASON	S PATEL	0	0	246,500	0				17,000									5,567	(2,195)	2,258	6,160	276,765	30,265		
10072	Members Allowances & Exp	Legal & Democratic Support	C MASON	S PATEL	0	0	320,950	0													(2,300)	0	0	0	318,650	(2,300)		
10073	Committee Servicing	Legal & Democratic Support	C MASON	S PATEL	0	0	161,560	0			(22,000)										2,300	4,691	(1,529)	1,066	5,562	162,315	755	
10213	Programme Management	Legal & Democratic Support	C MASON	L ELLIOT	0	0	61,390	0				116,110										1,237	(533)	0	1,926	180,130	118,740	
10023	Human Resources	HR & Training	C MASON	R JENNER	0	(17,000)	263,790	0														6,666	(2,248)	1,526	9,226	278,960	15,170	
10024	Corporate & Mangmnt Train	HR & Training	C MASON	R JENNER	0	0	43,300	0			(8,000)											0	0	0	35,300	(8,000)		
10060	Elections	Elections	C MASON	S MORTIER	0	0	16,600	0				0										0	0	0	16,600	0		
10060A	Elections - Cont from Reserves	Elections	C MASON									166,000													166,000	166,000		
10060B	Elections - Cont to Reserve	Elections	C MASON	S MORTIER	0	0	0	0				40,000													40,000	40,000		
10061	Registration Of Electors	Register of Electors	C MASON	S MORTIER	0	0	54,100	0			(11,000)											0	0	0	43,100	(11,000)		
10078	Emergency Plan/ Bus Contir	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	29,800	0														0	0	0	29,800	0		
10096	Car Park Services	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	137,372	(857,937)	0			(3,800)	158,232										0	0	0	(703,505)	154,432		
10101	Hackney Carriage Licencing	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	(31,800)	0														0	0	0	0	(31,800)	0	
10117	On Street C.P.E	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	(47,066)	0														219,200	(4,158)	2,727	29,011	199,714	246,780	
10118	Car Parks Administration	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	52,580	0														4,411	(455)	0	1,924	58,460	5,880	
10119	Off Street C.P.E.	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	40,523	0														(211,000)	0	0	0	(170,477)	(211,000)	
10154	Licences	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	(79,600)	0														0	0	0	0	(79,600)	0	
10163	S.E.Cemeteries & Burial Gro	Facilities Mgmt - Public Reg	C MASON	C AVERILL	0	0	15,925	(5,500)														0	0	0	10,425	(5,500)		
10164	Closed Churchyards	Facilities Mgmt - Public Reg	C MASON	C AVERILL	0	0	40,140	0														0	0	0	40,140	0		
10167	Cctv	CCTV, Control Centre	C MASON	J WARD LAN	0	0	0	0														0	0	0	0	0	0	
10193	Control Centre	CCTV, Control Centre	C MASON	J WARD LAN	0	(6,000)	70,390	0			(14,500)											38,252	(3,150)	3,103	20,895	114,990	44,600	
10173	licensing Team	Car Parking, Lightbulb etc	V JESSOP	E BIRD	0	0	117,620	0														2,578	(983)	0	5,005	124,220	6,600	
10232	Section 151 Officer	CO (151), Assets, Internal A	C MASON	C MASON	0	0	118,070	0														1,409	(935)	0	1,926	122,460	4,390	
10237	Corporate In Year Savings	CO (151), Assets, Internal A	C MASON	C MASON	0	0	(16,000)	0														0	0	0	(164,000)	(180,000)	(164,000)	
10230	Head Of Legal & Democratic	CO Legal & Democratic	C MASON	V WENHAM	0	0	111,330	0														(764)	(952)	0	1,926	90,628	(20,702)	
10305	External Audit	Finance	C MASON	C BLAND	0	0	40,000	0				48,000										0	0	0	0	88,000	48,000	
10238	Apprentice Levy Costs	Finance	C MASON	C BLAND	0	0	13,600	0														0	0	0	0	13,600	0	
10035	Customer Services	Customer Services	V JESSOP	R FELTS	0	0	351,730	0			(14,700)	60,280										12,005	173,117	(2,663)	5,275	26,951	611,995	260,265
10104	Consultation	Customer Services	V JESSOP	R FELTS	0	0	0	0														0	0	0	0	0	0	
10302	Customer Services (2) CC	Customer Services	V JESSOP	R FELTS	(110,000)	0	191,660	0														(191,660)	0	0	0	0	(191,660)	
10236	Equalities & Safeguarding	Customer Services	V JESSOP	R FELTS	0	0	33,670	0														765	(289)	0	1,154	35,300	1,630	
10021	Chief Executives Group	Joint Chief Execitives	L ELLIOTT	N PROUDFO	0	0	3,500	0														0	0	0	0	3,500	0	
10054	Lga Subscriptions	Joint Chief Execitives	L ELLIOTT	N PROUDFO	0	0	20,200	0														0	0	0	0	20,200	0	
10071	Corporate Activities	Joint Chief Execitives	L ELLIOTT	N PROUDFO	0	0	0	0														0	0	0	0	0	0	
10222	Old cost centre	Joint Chief Execitives	L ELLIOTT	OLD	0	0	0	0														0	0	0	0	0	0	
10226	Chief Executive	Joint Chief Execitives	L ELLIOTT	N PROUDFO	0	0	166,490	0														0	(799)	(1,592)	2,223	1,928	168,250	1,760
10215	Deputy Chief Executive	Joint Chief Execitives	L ELLIOTT	L ELLIOTT	0	0	128,390	0														0	0	0	1,929	130,740	2,350	
?????	Enforcement Cross-Cutting		V JESSOP		0	0	(147,000)	0			72,000											0	0	0	0	(75,000)	72,000	
?????	HR Cross-Cutting		C MASON		0	(2,000)	(22,000)	0														0	0	0	0	(22,000)	0	
	Total				(110,000)	107,372	2,062,994	(5,500)	72,000	(132,300)	616,287	0	1,761	0	64,593	(28,863)	19,940	(19,401)	2,651,511	588,517								

DETAILED BUDGET PAPERS 2021/22 - Contingency & Inflationary Provisions

			Responsible Director	NEW BUDGET: 2023/24										
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Growth/Savings etc						Budget for Year	Variance to Base Budget
			2021/22 Budget Setting	2022/23 Budget Setting	FCC contract changes		Inflation - Pay - Services	Inflation - Pay to Capital Financing	Inflation - Employer Oncosts	TOM	Other			
			£	£	£	£	£	£	£	£	£	£	£	
10509	Central Items - Contingency	Finance	C MASON	0		0	0	0	0	0	0	0	0	
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	C MASON	139,452	50,010	189,462	0	185,771	0	0	0	375,233	185,771	
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	C MASON	10,950		10,950	0	(10,950)	0	0	0	0	(10,950)	
Nominal	Inflation - Services	Corporate - Finance	C MASON	0		0	0	0	0	0	0	0	0	
Nominal	Inflation - Employer Oncosts	Corporate - Finance	CMASON	0		0	0	0	(94,000)	0	0	(94,000)	(94,000)	
Nominal	Inflation - FCC	Operational Services	V JESSOP	0	273,946	404,673	205,210	0	0	0	0	609,883	205,210	
Nominal	Inflation - Energy costs	Operational Services	V JESSOP	0	0	0	0	0	0	0	42,253	42,253	42,253	
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	V JESSOP	0		0	0	0	0	0	0	0	0	
Nominal	Target Operating Model Service Efficiency	Operational Services	L ELLIOTT	0	(7,060)	(360,060)	0	0	0	0	65,202	7,000	(287,858)	
Nominal	Shared Service; DM Support	Operational Services	D ATKINSON	0	(33,500)	(127,500)	0	0	0	0	127,500	0	127,500	
	Total			150,402	283,396	117,525	205,210	185,771	(10,950)	(94,000)	65,202	176,753	645,511	527,986

DETAILED BUDGET PAPERS 2021/22 - Contingency & Inflationary Provisions

			Responsible Director	MTFS YEAR 1: 2024/25								MTFS YEAR 2: 2025/26							
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Growth/Savings etc			Budget for Year	Variance to Base Budget	Previous Years Growth/		Base Budget	Growth/Savings etc			Budget for Year	Variance to Budget
				2021/22 Budget Setting	2022/23 Budget Setting		Inflation - Pay - Services	Inflation - Employer Oncosts	Other			2021/22 Budget Setting	2022/23 Budget Setting		Inflation - Pay - Services	Inflation energy costs - Leisure contract	Inflation - Employer Oncosts		
				£	£		£	£	£			£	£		£	£	£		
10509	Central Items - Contingency	Finance	C MASON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	C MASON	188,726	0	563,959	152,736	0	716,695	152,736	0	251,299	967,994	51,626	0	0	1,019,620	51,626	
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	C MASON	14,819	0	14,819	0	0	14,819	0	0	0	14,819	0	0	0	14,819	0	
Nominal	Inflation - Services	Corporate - Finance	C MASON	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nominal	Inflation - Employer Oncosts	Corporate - Finance	C MASON	0	0	(94,000)	0	21,000	(73,000)	21,000	0	0	(73,000)	0	0	1,000	(72,000)	1,000	
Nominal	Inflation - FCC	Operational Services	V JESSOP	0	222,315	832,198	0	0	832,198	0	0	236,931	1,069,129	0	0	0	1,069,129	0	
Nominal	Inflation - Energy costs	Operational Services	V JESSOP	0	0	42,253	0	0	42,253	0	0	0	42,253	0	188,000	0	230,253	188,000	
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	V JESSOP	0	0	0	0	0	0	0	0	269,969	269,969	0	0	0	269,969	0	
Nominal	Target Operating Model Service Efficiency	Operational Services	L ELLIOTT	0	0	(287,858)	0	0	(287,858)	0	0	(9,002)	(296,860)	0	0	0	(296,860)	0	
Nominal	Shared Service; DM Support	Operational Services	D ATKINSON	0	0	0	0	0	0	0	0	(3,188)	(3,188)	0	0	0	(3,188)	0	
	Total			203,545	222,315	1,071,371	152,736	21,000	25,352	1,245,107	173,736	0	746,009	1,991,116	51,626	188,000	1,000	2,231,742	240,626

DETAILED BUDGET PAPERS 2021/22 - Contingency & Inflationary Provisions

			Responsible Director	MTFS YEAR 3: 2026/27							MTFS YEAR 4: 2027/28						
Cost Centre	Cost Centre Description	Service		Previous Years Growth/		Base Budget	Growth/Savings etc		Budget for Year	Variance to Budget	Previous Years		Base Budget	Growth/Savings etc		Budget for Year	Variance to Budget
				2021/22 Budget Setting	2022/23 Budget Setting		Inflation Pay - Services	Inflation Employer Oncosts			2021/22 Budget Setting	2022/23 Budget Setting		BC25-T2/3 "More Work Needed Savings"	XXXX		
			£	£	£	£	£	£	£	£	£	£	£	£	£	£	
10509	Central Items - Contingency	Finance	C MASON	0	0	0	0	0	0	0	0	0	0	0	0	0	
Nominal	Inflation - Pay - Services 2 NCS	Corporate - Finance	C MASON	0	257,582	1,277,202	54,431	0	1,331,633	54,431	0	0	1,331,633	321,373	0	1,653,006	321,373
Nominal	Inflation - Pay to Capital Fin	Corporate - Finance	C MASON	0	0	14,819	0	0	14,819	0	0	0	14,819	0	0	14,819	0
Nominal	Inflation - Services	Corporate - Finance	C MASON	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nominal	Inflation - Employer Oncosts	Corporate - Finance	CMASON	0	0	(72,000)	0	0	(72,000)	0	0	0	(72,000)	0	0	(72,000)	0
Nominal	Inflation - FCC	Operational Services	V JESSOP	0	233,767	1,302,896	0	0	1,302,896	0	0	0	1,302,896	0	0	1,302,896	0
Nominal	Inflation - Energy costs	Operational Services	V JESSOP	0	0	230,253	0	0	230,253	0	0	0	230,253	0	0	230,253	0
Nominal	FCC 5% Escalator for Potential Govt Changes to Waste	Operational Services	V JESSOP	0	279,177	549,146	0	0	549,146	0	0	0	549,146	0	0	549,146	0
Nominal	Target Operating Model Service Efficiency	Operational Services	L ELLIOTT	0	(9,227)	(306,087)	0	0	(306,087)	0	0	0	(306,087)	0	0	(306,087)	0
Nominal	Shared Service; DM Support	Operational Services	D ATKINSON	0	(3,267)	(6,455)	0	0	(6,455)	0	0	0	(6,455)	0	0	(6,455)	0
	Total			0	758,032	2,989,774	54,431	0	3,044,205	54,431	0	0	3,044,205	321,373	0	3,365,578	321,373