

## Risk and Opportunity Score Movement over the last five Quarters

Residual score at the end of each Quarter is shown in brackets

Risk/ Opportunity	Quarter 4 2019/20	Quarter 1 2020/21	Quarter 2 2020/21	Quarter 3 2020/21	Quarter 4 2020/21
CR 07	Amber (6)	Amber (6)	Amber (6)	Amber (6)	Green (4)
CR 12	Green (4)	Green (4)	Green (4)	Green (4)	Green (4)
CR 15	Amber (6)	Amber (6)	Amber (6)	Amber (6)	Amber (6)
CR 20	Amber (8)	Amber (8)	Amber (8)	Amber (8)	Amber (8)
CR 25	Red (9)	Red (9)	Red (9)	Red (9)	Red (9)
CR 27	Amber (6)	Amber (6)	Red (9)	Red (9)	Red (9)
CR 29	Green (4)	Green (4)	Amber (6)	Amber (6)	Amber (6)
CR 30	Green (3)	Green (3)	Green (3)	Green (3)	Green (3)
CR 32	Green (4)	Green (4)	Red (12)	Red (12)	Red (12)
CR 33	Amber (8)	Amber (8)	Red (12)	Red (12)	Red (12)
CR 34	Green (4)	Green (4)	Green (4)	Green (4)	Green (4)
CR 36	Green (4)	Red (9)	Red (9)	Red (9)	Red (9)
CR 37	Amber (6)	Red (9)	Red (12)	Red (12)	Red (12)
CR 38	N/A (Risk did not exist)	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)
CR 39	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (8)	Amber (8)	Amber (8)
CR 40	N/A (Risk did not exist)	N/A (Risk did not exist)	N/A (Risk did not exist)	N/A (Risk did not exist)	Amber (6)
CV 01	N/A (Risk did not exist)	Amber (6)	Green (4)	Green (4)	Green (4)
CV 02	N/A (Risk did not exist)	Red (12)	Red (16)	Red (16)	Red (9)
CV 03	N/A (Risk did not exist)	Red (12)	Red (16)	Red (16)	Red (16)
CV 04	N/A (Risk did not exist)	Red (12)	Red (12)	Red (12)	Red (12)
CV 06	N/A (Risk did not exist)	Green (2)	Green (3)	Green (2)	Green (2)
CV 07	N/A (Risk did not exist)	Red (9)	Red (9)	Red (9)	Amber (6)
CV 08	N/A (Risk did not exist)	Amber (6)	Red (9)	Red (9)	Red (9)
CV 09	N/A (Risk did not exist)	Amber (6)	Red (9)	Red (9)	Red (9)
CV 10	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)	Green (4)
CV 11	N/A (Risk did not exist)	Amber (6)	Amber (6)	Green (4)	Green (4)
CV 12	N/A (Risk did not exist)	Green (4)	Green (4)	Amber (6)	Amber (6)
CV 13	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)	Green (4)

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CV 14	N/A (Risk did not exist)	Green (2)	Green (4)	Green (4)	Green (4)
CV 15	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)	Green (4)
CV 19	N/A (Risk did not exist)	Green (4)	Green (4)	Green (4)	Green (4)
COR OP 01	Green (9)	Green (9)	Red (3)	N/A Opportunity Removed	N/A Opportunity Removed
COR OP 02	Green (9)	Green (9)	Green (9)	Green (9)	Green (9)
COR OP 04	Green (9)	Amber (6)	Amber (6)	Amber (6)	Green (12)
COR OP 05	Amber (8)	Amber (8)	Amber (8)	Amber (8)	Amber (8)
COR OP 06	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	Green (16)
COR OP 07	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	Amber (8)
COR OP 08	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	Amber (6)
COR OP 09	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	N/A (Opportunity did not exist)	Green (12)

N.B. 'N/A' indicates that a Risk or Opportunity did not exist in a particular Quarter i.e., it had not yet been noted on the Corporate Risk and Opportunity Register, or had been removed.

N.B. Risks or Opportunities which were rescored in the last Quarter are highlighted with a **black background**.