# THE PLACE: an enterprising, vibrant place

### CO 1: Keeping the District a great place to live

Key Activities	Status	Progress	Next Steps	CMT Lead	Portfolio
KA.01.01 Adoption and Implementation of the Local Plan	Green	<ul> <li>The Local Plan was adopted by the Council at the end of April 2019.</li> <li>Local Plan Project Completion (Lessons Learnt) report presented to Scrutiny Communities Panel on 26 September 2019.</li> </ul>	- The Development Management Team ensure that the Local Plan is implemented through the planning application process. A timetable for the new Local Plan will be considered next year.	Chief Officer - Planning and Regeneration	Strategy
KA.01.02 To promote community safety through the Community Safety Partnership (CSP)	Green	<ul> <li>Safer Summer Campaign took place between June and August. Included social media posts, messages via Newsletters, Radio advert on HFM, presence of partners at events such as Classic Car Show.</li> <li>Draft highlight reports have been sent to partners and need to be completed sent to Office of the Police and Crime Commissioner (OPCC) in November.</li> <li>Parish e-newsletter was produced and sent out in August.</li> <li>New Community Safety Officer in post part funded by CSP.</li> <li>Monthly JAG meetings held Chaired by the Council.</li> </ul>	<ul> <li>Celebrate Safely Campaign.</li> <li>Modern Slavery intensification week - October.</li> <li>Presence at Annual Parish Liaison Meeting.</li> <li>Consultation to begin November on CSP Priorities.</li> <li>November newsletter.</li> <li>Finalise CSP reports for OPCC.</li> </ul>	Chief Officer - Communities and Wellbeing	Communities
KA.01.03 Ensure an effective, integrated and accessible Planning Service	Green	<ul> <li>The Local Plan was adopted in April 2019.</li> <li>Development Management implementing Local Plan policy from April 2019.</li> <li>Development Management performance indicators</li> </ul>	- Development Management to continue implementation of Local Plan policies and monitor performance.	Chief Officer - Planning and Regeneration	Regulatory

Key Activities	Status	Progress	Next Steps	CMT Lead	Portfolio
		were on target at the end of Quarter 2 (quality of major decisions aside which is skewed by small sample size).			
KA.01.04 Provide effective local air quality management	Green	The Kibworths  - We have arranged to meet Leicestershire County Council (LCC) on 10 October 2019 to discuss the proposed junction improvements.  - We have installed 2no. new NO2 diffusion tubes around the New Road roundabout junction to verify modelling results.  - We met with Kibworth Beauchamp Parish Council on 5 September 2019 and are planning to meet Kibworth Harcourt Parish Council on 22 October 2019.  General  - We have purchased a mobile air quality monitoring station (Zephyr).	<ul> <li>Continue discussions with LCC Highways over junction improvements.</li> <li>Continue discussions with Planning over possible section 106 monies available for junction improvements.</li> <li>Submit Annual Status Report to DEFRA.</li> <li>Continue air quality monitoring.</li> </ul>	Chief Officer - Governance	Regulatory
KA.01.05 To promote the vibrancy of the District's two market towns	Green	<ul> <li>Organised a meeting with the Chamber of Commerce, Harbs collective and Taste Harborough to see how all the individual groups could come together to work towards the same goal (this meeting has been postponed as the lead stakeholder has moved and new partners are slowly taking over the various groups).</li> <li>Avison Young consultancy have completed the Hotel and Conference Study and a follow up to the meeting has been booked for Quarter 3 to assess this study in further detail.</li> <li>The Classic Car show had the highest trend since 2017.</li> </ul>	<ul> <li>Attend and support retail forums and chamber of trade groups.</li> <li>Work with TEP to deliver the Market Harborough town centre Masterplan.</li> <li>Regularly attend and update at the Ledon meetings.</li> <li>Deliver yearly council-led town centre events and support others that provide economic benefits.</li> <li>Attend relevant Brexit seminars and workshops to better understand how to support businesses after 31 October 2019.</li> </ul>	Chief Officer - Planning and Regeneration	Strategy

Key Activities	Status	Progress	Next Steps	CMT Lead	Portfolio
· ·		The final draft of the Lutterworth Masterplan has been submitted to the council and will be signed off in Quarter 3.  Attended Leicestershire Economic Development Officer Network meetings each to ensure we are showcasing what Harborough District is delivering and sharing good practice with other local authorities.			
KA.01.06 To promote a clean environment through campaigns and enforcement	Green	<ul> <li>The Tip Off Campaign which has been refreshed and launched again is going extremely well, with increased reports of fly tips. We have also seen a decrease in the number of incidents through the campaign and taking action against those offending where evidence is found. The campaign has also been entered into an award due to the success we have had.</li> <li>We now have a Civil Enforcement Officer (CEO) in post on the streets, working with the public, Parish Councils and other groups to target areas of concern. This post is a trial and covers littering, littering from cars, dog fouling and fly posting. The post holder has made contact with many people already and has been warmly received. We are starting off with a educational approach before issuing any Fixed Penalty Notices, if required. The presence of the post holder is also a good deterrent.</li> </ul>	- Increasing awareness of environmental issues though the CEO, continuing the Tip off Campaign. We are also launching a litter campaign on 22 October 2019 with our partners in Leicestershire. This will raise awareness of littering and littering from vehicles, the campaign aims to encourage others to report those who think its acceptable to litter and fines can then be issued.	Chief Officer - Finance and Assets	Regulatory
KA.01.07 Prepare for reprocurement of the Environmental Services Contract	Start Later in Year	No action undertaken in this period.	Review of initial project plan.	Chief Officer - Finance and Assets	Regulatory
KA.01.08 Provide domestic energy efficiency advice through Harborough Warm Homes	Green	128 homes have received energy efficiency measures. Data up to end of July 19. Collective switch training completed. Collective switch launch and promotion took place during September. Auction will take place on Monday 7th October. Statement of Intent accepted by BEIS and	Data for energy efficiency measures will be regularly monitored, including across the District wards. The Statement of intent will be reviewed if there is any new guidance from BEIS. Collective switch results will be	Chief Officer - Governance	Regulatory

Key Activities Status	Progress	Next Steps	CMT Lead	Portfolio
	Harborough shown as effective LA area in Gov stats Household Energy Efficiency Statistics, headline release (June 2019).	collated in November 2019.		

#### CO 2: Wider employment choice

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.02.01 Allocate sufficient land to meet forecasted employment need across a range of employment	Green	- The Local Plan allocates sufficient land to meet the needs of the District at present.	- The Council will need to review the local plan within the next 4-5 years, to ensure the needs of the area continue to be met.	Chief Officer - Planning and Regeneration	Strategy
KA.02.02 Encourage the entrepreneurial SME economy through the Harborough Innovation Centre and business support networks	Green	<ul> <li>During Quarter 2 the team continued to issue a fortnightly newsletter focused on business-related news and funding opportunities.</li> <li>The website continued to be updated with regards to business support and recently saw the addition of Brexit-related information.</li> <li>The team continued to look out for new funding pots for Economic Development-based opportunities.</li> <li>Continued engagement with businesses through newsletters, networks and one-to-one business meetings.</li> </ul>	<ul> <li>Work with partners to deliver funding opportunities for businesses throughout the District during Quarter 3.</li> <li>Make information on all business support and advice easily accessible through the Council's website.</li> <li>Continue monthly meetings to review delivery of support programmes throughout the District.</li> <li>Organise and deliver an event as part of Leicester Business Festival on 31 October 2019 at Harborough Innovation Centre.</li> <li>Support Harborough Grow-on Centre launch.</li> </ul>	Chief Officer - Planning and Regeneration	Strategy

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.02.03 Develop	Green	- A dedicated Officer has started to set up	- Discuss potential for small events that	Chief Officer	Finance
partnerships with schools,		meetings with careers advisers and is engaging	have a specific focus and that can be	- Planning	
universities and centres of		with Leicestershire Education Business Company	delivered in partnership with Leicester	and	
excellence to provide services in the District		(LEBC), Teen Tech and Leicester Employment Hub.	University and the LLEP.	Regeneration	
			- Refresh the Careers Guide and distribute		
		- The Joules volunteering day took place on 23	accordingly.		
		August 2019 with great success. A new tab has			
		been created on the Invest in Harborough website, to showcase the day and how other businesses can benefit from such a scheme.	- Ensure the grants are being spent for work experience placements and apprenticeships.		
		- An initial meeting has taken place with the River & Canal Trust and Voluntary Action Leicestershire (VAL) to discuss how we can encourage	- Attend Teen Tech conferences and workshops.		
		businesses to take part in team away days that give back to the community.	- Support schools in careers fair opportunities.		

#### CO 3 Quality Homes for all

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.03.01 Achieve delivery of an appropriate mix and type of housing that meets local need throughout the District, across all tenures	Green	- Another 14 affordable housing completions were achieved in Quarter 2 of the 2019/20 year. It is anticipated that momentum will continue in Quarter 3 and that delivery of the annual target (90 affordable homes) will remain on track and possibly exceed target.	- We will continue to engage with partner registered providers and consider all options and opportunities to ensure optimum affordable delivery during the 2019/20 year to increase delivery of affordable units.	Chief Officer - Planning and Regeneration	Regulatory
KA.03.02 Develop inward investment offer for the Harborough District	Green	<ul> <li>Continue to liaise with commercial and land developers through in the Invest in Harborough channels i.e. twitter and LinkedIn to understand the market and ensure businesses are growing into larger premises within the District.</li> <li>A dedicated Officer is continuing to speak with agents on a regular basis.</li> </ul>	<ul> <li>Investigate how we can work more closely with Invest in Leicestershire to ensure we are all supporting each other and working towards the same goal.</li> <li>Follow up on inward investment enquires that have come through via the LLEP or Leicester City Council.</li> </ul>	Chief Officer - Planning and Regeneration	Strategy
KA.03.03 Provision of effective housing advice and prevention of homelessness	Green	<ul> <li>We have been using the Homeless Prevention Fund to provide a means of assisting applicants in preventing and relieving their homelessness.</li> <li>Personal Housing Plans and/or advice letters have been issued to all applicants who are deemed to be threatened with homelessness within 56 days.</li> <li>Worked with Hinckley and Bosworth and Blaby councils to arrange a landlord forum.</li> </ul>	<ul> <li>Continue to work with private landlords in order to build relationships and incentives.</li> <li>Partnership working with other Leicestershire districts to run CBC (Creating Better Choices) social letting agency which links with private landlords.</li> <li>Continue to build relationships with housing associations and the Citizens Advice Bureau to prevent homelessness earlier.</li> </ul>	Chief Officer - Communities and Wellbeing	Communities

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.03.04 To bring long- term empty properties back in to use	Green	<ul> <li>- A cross-team workshop took place on 19 September 2019. Information will be used to inform re-draft.</li> <li>- 32 empty home inspections have taken place across the District.</li> <li>- Social media used to raise awareness of empty property work during Empty Property Week (September 2019).</li> </ul>	Draft strategy available for consultation with other teams at the end of October 2019.      Reporting on interventions will continue.	Chief Officer - Governance	Communities

#### **CO 4 Improving Tourism for the District**

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.04.01 Develop in partnership the local	Green	- Successful launch event of the Visit Harborough guide and website which has had good feedback	- Regularly refresh the tourism website, change image and events page seasonally.	Chief Officer - Planning	Strategy
visitor economy		since July 2019.		and	
		- A distribution company is in place to deliver the guide in and out of the District in high footfall areas.	- Regularly distribute the tourism guide, at key attractions, train station, coach companies and Leicester information centre.	Regeneration	
		- The website is being kept up to date with a focus on the events calendar page.	- Attend Group Travel Show to engage with coach companies to increase tourism to the District.		

#### CO 5 Infrastructure-led Development

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.05.01 To influence the Leicester and Leicestershire Strategic Growth Plan	Green	- The Strategic Growth Plan was adopted in December 2018.	- The Council's next Local Plan will need to take into account the vision in the strategic growth plan.	Chief Officer - Planning and Regeneration	Strategy

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.05.02 To work with	Green	- Continue work with key parishes. During Quarter 2,	- Proactive emails to Parishes confirming	Chief Officer	Communities
communities in identifying		a meeting took place with Kibworth	Section 106 contributions are due to be sent		
and evidencing local		Harcourt/Beauchamp Ward Councillor, Chair, Clerk	at the end of October 2019.	Communities	
community facility needs		and Joint Recreation Committee representative to discuss a way forward for community facilities in	Kay Dariah maatinga ta arranga and	and	
		Kibworth. Outcome of meeting was a Section 106	- Key Parish meetings to arrange and provide support from meeting outcomes.	Wellbeing	
		application for a multi-use games area (MUGA), and	provide support from meeting outcomes.		
		possible development of a community facility at	- Work with parish councils and groups to		
		Land North Of Fleckney Road, Kibworth Beauchamp	ensure identified projects within Section 106		
		(planning reference: 18/00652/OUT).	agreements are delivered prior to spend-by		
			dates.		
		- Community grant to fund feasibility study for best			
		use of facilities in Kibworth (tbc).	- On-going work with Section 106 grants in		
		Section 106 cabinet sub-committee for Grants	preparation for the cabinet sub-committee on		
		awarded £640 for open space and community	29 January (approximately six applications).		
		facilities in Market Harborough, Houghton on the Hill, Fleckney, Broughton Astley, Lutterworth and			
		Kibworth.			
		THE WORLD			
		- Recent Section 106 agreements are now becoming			
		specific therefore proactive work with parishes and			
		organisations is needed to ensure projects are			
		delivered.			
		- Variation in progress (planning reference:			
		16/01355/FUL 290 dwellings Fleckney Road, Persimmon Homes) to allow for Fleckney Sports			
		Centre and Fleckney Community Theatre to access			
		community facility contributions.			
		Community radiity communities			
		- Next cabinet sub-committee date for Section 106			
		grants is 29 January 2019.			
		- Consultation for the Built Facilities Strategy Village			
		Halls and Community Hubs closes at the end of			
		October 2019.			
KA.05.03 Implementation	Green	- The bulk of the Infrastructure required is	- Ensure that the Infrastructure needs of the	Chief Officer	Regulatory
of the Infrastructure	010011	associated with the Strategic Development Areas at	new developments are met as far as	- Planning	regulatory
Delivery Plan		Lutterworth and Scraptoft contained in the recently	possible by working with the applicants and	and	
		adopted Local Plan.	service providers to ensure that these are	Regeneration	
			met at an appropriate time and delivered.		

## THE PEOPLE: a healthy, inclusive and engaged community

### CO 6 More-accessible services available 24/7

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.06.01 Implement the	Amber	- Following a review, the Channel Shift project	- CRM procurement (on-going).	Chief Officer	Corporate
Smarter Services Action		transitioned into the Smarter Services agenda. A		-	
Plan in order to improve		new Strategy and Scope document has been	- Continue workshops and discussions with	Governance	
the customer experience, deliver efficiencies and		created and a revised Project Initiation document produced.	partners (on-going).		
naximise use of online			- Review how programmes are managed in		
submission portals		- The objectives of the programme have been	the context of Agile and iterative delivery		
		redefined.	models and seek agreement from		
			Programme Team etc (30 September 2019).		
		- The Digital Transformation Officer post was filled	- Members workshop.		
		and an Officer took up the post in December 2018.	- Wembers workshop.		
		- The Digital Transformation Officer has met with	- Fist meeting of CRM project team.		
		various services, undertaking introductory meetings, as well as conducting early customer insight	- Interviews for ICT technical resource to		
		sessions. Form this the following draft documents	support the programme.		
		have been produced:	Co live with new Mi Fi		
		nave seen produced.	- Go live with new Wi-Fi.		
		- Digitalisation Strategy and Communications	- Finalise Windows 10 rollout.		
		Strategy.	T mande Trindente le l'enedit		
			- Go-live of new Council ICT Service Desk.		
		- Programme Governance.			
		- Outline programme plan.			
		- Member engagement.			
		For the contract the state of the first			
		- Environment architecture drafted.			
		- CRM specification drafted.			
		- Order specification drafted.			
		- Staff briefings/ workshops (most key services now			

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
		complete).  - Submitted reports for resource alignment (complete and approved).  - New room-bookings system live.  - New Wi-Fi configured.  - Windows 10 Citrix rolled out to 16 live users.			
KA.06.02 To design services around the customer	Start Later in Year	The Smarter Services programme is not yet at this stage.	TBC.	Chief Officer - Governance	Corporate
KA.06.03 To regularly seek community and business views through consultation	Green	- Consultation timetable prepared. On-going updates as required.	- Continue to update Consultation timetable as required.	Chief Officer - Communities and Wellbeing	Communities

### CO 7 Increased participation in physical activity

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.07.01 Deliver and commission a range of sport and physical activities through securing funding through Public Health and other sources	Green	- Work-based Health Needs Assessment Report  - A report compiling the data which has been collected from employees at Harborough District Council as part of their recent Workplace Health Needs Assessment during September 2018 has been produced and basic analysis has been carried out and, where possible, a comparison to national data has been given to help to identify areas of concern. Where the sample size is big enough, the data has been explored further to identify any differences across demographic groups. For each area of health and wellbeing, appropriate recommendations have been provided based upon the results given to support the development of future health strategies/action plans. These include both actions that our organisation can implement and signposting to local organisations specialising in each area who can provide more targeted advice/interventions (survey response rate: 108 [approx. 54% of total employees]).  - The commissioning group continue to feel more engaged and informed of what is delivered in our locality and as a result we have secured £70k of funding for the 2019/20 year to continue to deliver sport and health initiatives within the District.  - Events held during this Quarter included: Yoga in the Park, Steady Steps, pilates sessions and Pathway, JUST (Year 4), Twilight Games, Wheels for All and Active Families.	- Hold a successful sports awards event.  - Provide a programme of older persons activities that dovetails with the current programme of activity offered by our local leisure provider SLM  - Continue to represent the council at subregional meetings.	Chief Officer - Communities and Wellbeing	Wellbeing

KA.07.02 Promote an appropriate mix of leisure and recreational infrastructure to meet identified needs	Amber	- The Built Sports Facilities Strategy considered at Scrutiny Panel and approved by Cabinet for consultation Quarter 2.	<ul> <li>SLM, the operator for Lutterworth Leisure Centre is still to put a proposal to the Council on investment in upgrading facilities for a better return to the Council.</li> <li>Completion and analysis of consultation on the Built Sports Facilities Strategy and report to Cabinet in Quarter 4.</li> <li>Further evaluation of sites for Harborough Leisure centre and refresh of options appraisal in quarters 3 and 4.</li> <li>Reach an understanding of the position on repairs post transfer of Harborough and Lutterworth from previous to new operator then engage with the Trust on a way forward.</li> </ul>	Chief Officer - Finance and Assets	Finance
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### CO 8 Support Vulnerable People

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.08.01 Enable and promote the voluntary sector to support vulnerable people	Green	<ul> <li>The objectives for community grants have been set and the fund is open to applications until the end of November 2019 (details are on the Council website).</li> <li>A Dragons Den-style event was held in September 2019 to provide advice and support to new community groups that are seeking to attract external funding.</li> </ul>	<ul> <li>- Annual Scrutiny of core grants at the December 2019 Communities Scrutiny Panel.</li> <li>- Assess community grant applications.</li> <li>- Promote Local Lottery as a fundraising tool.</li> </ul>	Chief Officer - Communities and Wellbeing	Communities
KA.08.02 Continue to develop the Lightbulb offer for households	Green	<ul> <li>Task and finish group met and is currently working on a Builders Procurement Framework and options for utilising Better Care Fund allocation.</li> <li>The Service Delegation Agreement has been reviewed and agreed.</li> </ul>	<ul> <li>The Management Board has met to review the options paper for maximising the use of the Disabled Facility Grant funding across Leicestershire.</li> <li>The Task and Finish Group continue to meet to take forward feedback from the Management Board's review of the options paper.</li> <li>The Task and Finish Group has met with Loughborough University to identify any joint working that could be undertaken around dementia-friendly homes.</li> </ul>	Chief Officer - Governance	Wellbeing

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.08.03 Provision of a	Green	- Marketing has increased the number of referrals to	- Continued marketing.	Chief Officer	Communities
24-hour Lifeline service		the service: the total for the 2018/19 year (205) was		-	
		more than double the figure in the 2015/16 year and		Governance	
		showed an increase of 9% compared to the			
		2017/18 year. There was a net gain of 11% in			
		customer numbers.			
		- Growth in customer numbers continues to be very healthy: the number of referrals and new customers remains higher than in previous years and the current customer total (650) is higher than expected. Growth in customer numbers therefore continues to exceed expectations.			

#### CO 9 Stronger Communities

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.09.01 Liaise with parishes to understand local need and enable	Green	- Community Grant opened in September 2019 with a new online form.	- Hold the next Section 106 sub-committee on 3 October 2019.	Chief Officer - Communities	Communities
them to provide services in their locality		<ul><li>- Held the Dragon's Den event on 19 September 2019.</li><li>- Built Facilities Strategy: consultation on Village Hall</li></ul>	<ul><li>- Hold the Annual Parish Liaison Meeting 6 November 2019.</li><li>- Arranging Section 106 with key Parishes.</li></ul>	and Wellbeing	
		and Centres now complete and submitted for consultation.	- Review of Section 106 form and launch it online.		
		- A number of meetings have taken place this quarter with individual parishes including: the Langtons, Leire, Houghton and Claybrooke Magna.	- Consultation/drafting of possible Parish Charter.		
KA.09.02 Support the preparation of Neighbourhood Plans	Green	- Great Glen Neighbourhood Plan Review: Examination completed.	- Fleckney NDP: Examination to be completed.	Chief Officer - Planning and	Strategy
(NDPs)		- Fleckney Neighbourhood Plan: Regulation 16 Consultation completed and examiner appointed.	- Husbands Bosworth NDP: appointment of Examiner.	Regeneration	
		<ul> <li>- Husbands Bosworth: Regulation 16 consultation commenced and examiner applied for.</li> <li>- High Leicestershire NDP: support provided at</li> </ul>			
		meeting and further advice on allocations.  - Gilmorton NDP: Support provided regarding			
		Strategic Environmental Assessment (SEA) screening.			
		- Hallaton NDP: Comments for Regulation 14 consultation returned.			
		- Foxton NDP: Support provided at meeting concerning review of Plan.			
		- Briefing note produced concerning Market Harborough and Neighbourhood Plans.			

KA.09.03 To map need, start spend, funding and infrastructure within localities	- During Quarters 1 and 2, the Finance team was occupied with end-of-year work and external audit commitments. For this reason, no additional milestones for this Key Activity were scheduled for completion during this Quarter.	- During Quarter 3 and 4, a financial assessment of the revised community facilities/built facilities strategy will be completed.	Chief Officer - Finance and Assets	Finance
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### YOUR COUNCIL: innovative, proactive and efficient

### CO 10: Deliver Financial Stability for the future

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.10.01 To develop business cases to deliver cost savings and income generation proposals (including capital investment options)	Green	- During Quarter 1 the Finance Team was occupied with end-of-year work and external audit commitments. Business cases are reviewed on an adhoc basis as required by budget managers and appropriate challenges made to the financial assumptions.	- To continue to review business cases on an adhoc basis, to agree and implement a revised Medium-term Financial Strategy, for the 2019/20 to 2021/22 years, during Quarter 3 and 4.	Chief Officer - Finance and Assets	Finance
KA.10.02 To improve economic and demand forecasting in respect of economic and housing growth	Green	<ul> <li>- A cross-departmental working group, which includes staff from Strategic Planning, Revenues and Benefits and Financial Services, was created to share intelligence about inward investment enquiries, build-out rates, occupancy and growth, relocation or contraction.</li> <li>- The Group will also consider the application of Empty Property Reliefs and other reliefs.</li> <li>- Review of business rate appeals has allowed the provision to be reviewed releasing money into the Revenue Budget.</li> </ul>	- Next meeting of cross-departmental working group.	Chief Officer - Finance and Assets	Regulatory

#### CO 11: Effective and robust governance arrangements

Key Activities	Status	Progress	Next Steps	Lead Officer	Portfolio
KA.11.01 To ensure	Green	- A new homepage for the Council's website was	- Finalise and implement the Social Media	Chief Officer	Strategy
effective Strategic		completed and launched. Work continues on a daily	Policy.	-	
Communications across		basis to monitor and improve functionality of the		Communities	
the District to keep		website.	- Support communication activities across	and	
residents informed of			the Council.	Wellbeing	
Council Services		- A Communications workshop was held for			
		Councillors.	- Continue to monitor the functionality of the website.		
		- Business Partnering and Team meetings continue			
		to be held.	- Review the effectiveness of working with Parishes.		
		- A social Media workshop was undertaken with staff			
		and feedback from this workshop will be used to	- Continue to support Smarter Services		
		inform the refresh of the Social Media Strategy.	Programme.		
		- Supported the Smarter Services Programme.	- Proactive communications in line with key messages in Communications Strategy.		
		- The Communication Strategy was approved by the			
		Executive and Council.	- Prepare for further Communications workshops .		
		- Continue to support major projects and key	·		
		communication activities across the Council.			
KA.11.02 To conduct a	Green	- September 2019: Council approved the Terms of	- 22 October 2019: First meeting of	Chief Officer	Corporate
Community Governance		Reference for the review.	Community Governance Review Committee.	-	
Review of Parishes				Governance	
		- 1 October: Notice of review published.	- 6 November 2019: attend Annual Parish		
			Liaison Meeting at which the Community		
		- Consultations sent out: initial consultation period	Governance Review is one of table top		
		expires 31 January 2020.	discussions.		

KA.11.03 To prepare for the impact of the United Kingdom's potential departure from the European Union	Green	Continued to monitor information provided by the Local Government Association. Maintained robust business continuity arrangements, including with partners and suppliers. Continued to work with the Leicestershire Resilience Forum (LRF) to coordinate plans and responses to operational or civil eventualities. The Council is represented on Countywide groups which are planning and preparing for potential implications. Two workshops were held in January 2019 to consider the implications for the Council and Members were advised via a Briefing Note in March 2019. Regular updates are made to the LRF and staffing arrangements have been made to cover the EU exit 'no-deal' period. Local businesses have been made aware that support is available. During Quarter 2 of the 2019/20 year, the Council held a service workshop and undertook an assurance assessment in line with the MHCLG checklist.	- The Council will continue to work with the LRF and participate in the agreed reporting process to identify any local emerging issues.		
KA.11.04 To conduct District and Parish elections in May 2019 (and any other elections and/ or referenda as required).	Complete	- District and Parish Election took place on 2 May 2019.	- None required.	Joint Chief Executive, B Jolly	Corporate
KA.11.05 To deliver a programme of Induction for Councillors following the May 2019 District elections	Green	- The following Milestones for Quarter 2 have been achieved: Anti-fraud training, Licensing Training, Governance and Audit Training, Finance Training, Cabinet media Training, chairing and public speaking skills.	The following training is scheduled for Quarter 3 & 4: Equality and Diversity training, Safeguarding and PREVENT	Chief Officer - Governance	Corporate